

The C4 Circus

Tightropes of Supply, Trade Acrobatics, and Green Surprises

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Do you own one of these “viral” cups?

- Once a utilitarian product for laborers, recontextualized as a fashion accessory.
- Took social media by storm; with the cup shown as the sole survivor of a car fire, with ice still inside.
- Became a cultural icon in 2023, ***new releases were sold out in minutes and supply became tight.***
- Company’s revenue increased ten-fold from approximately \$70 million in 2019 to \$750 million in 2023.



•Tightropes of Supply

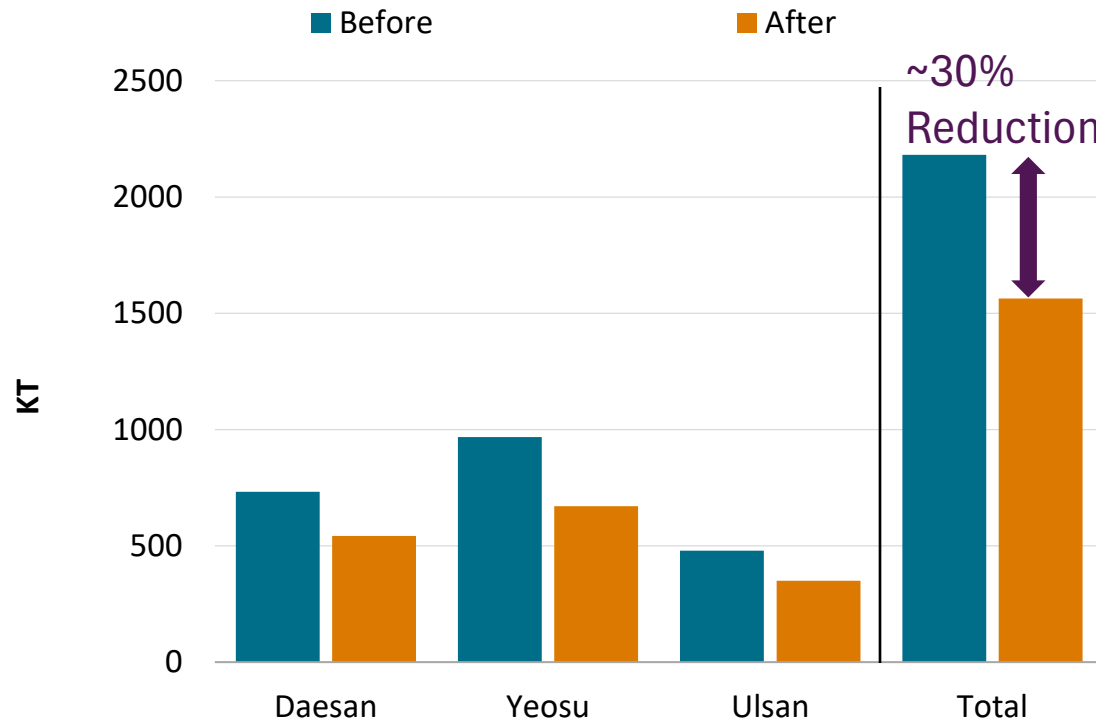
- Trade Acrobatics
- Green Surprises
- Key takeaways



“Rationalization” a new buzzword for the industry; as crackers and associated C4 units shut, supply will tighten in the short-term

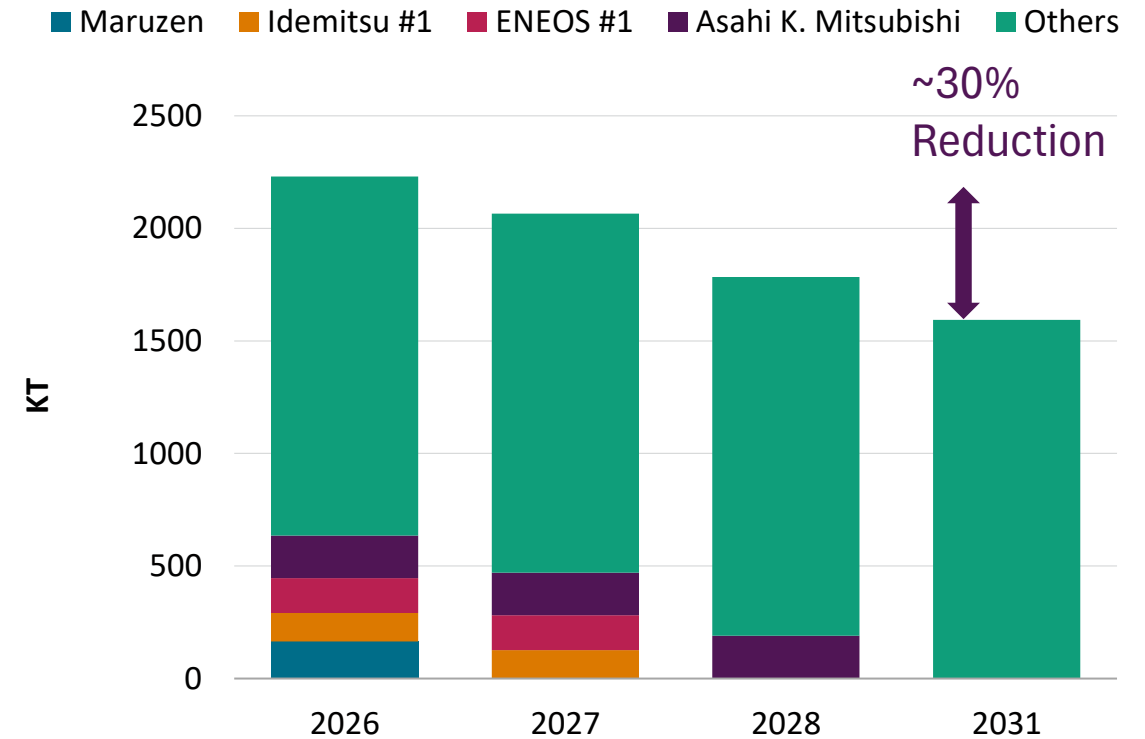
S. Korea’s butadiene extraction and Japan’s crude C4 capacities are both expected to fall by around 30%

S. Korea Butadiene Capacity Rationalization



Note: Includes S-Oil's new capacity at Ulsan, scheduled to start in 2026/2027.
 Source: S&P Global Energy.
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Japan Crude C4 Capacity Rationalization

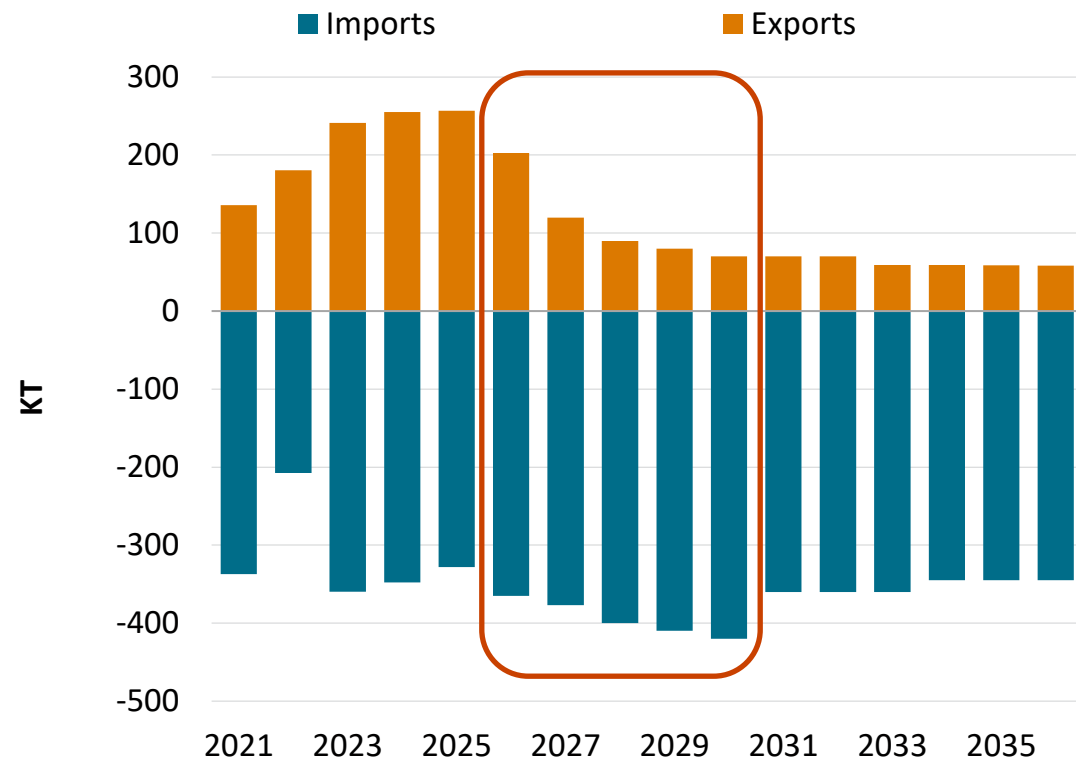


Source: S&P Global Energy.
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S. Korea and Japan will foreseeably see a larger butadiene deficit in the next few years and imports will rise

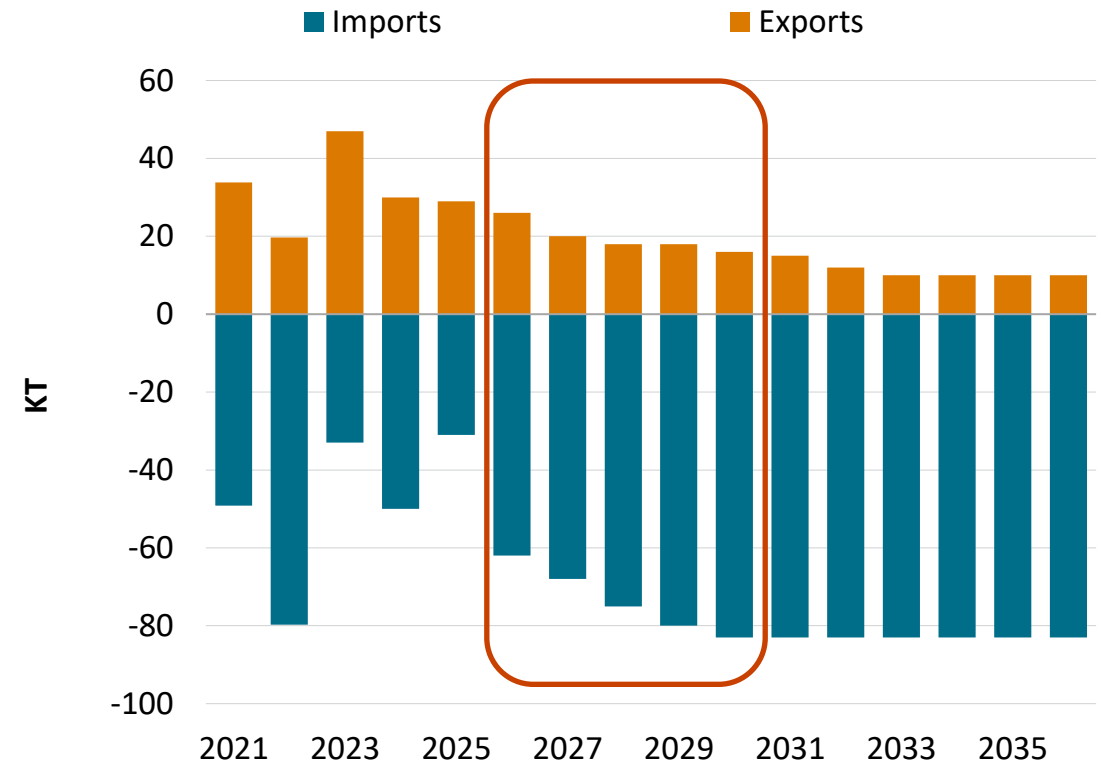
However, the rising imports trend is forecast to be arrested beyond 2031

South Korea Butadiene Trade



Source: S&P Global Energy.
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Japan Butadiene Trade



Source: S&P Global Energy.
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The story continues..

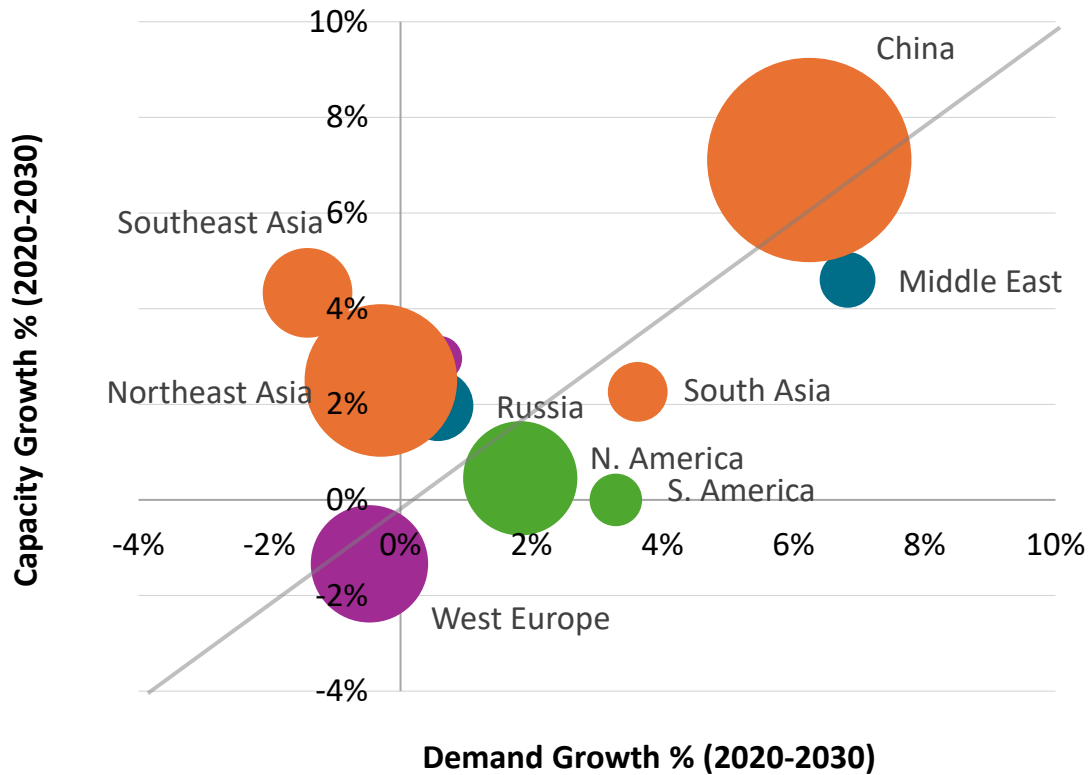
- Seeing massive sales, retailers over-ordered and manufacturers ramped up production sharply.
- Numerous manufacturers joined the bandwagon to ***upgrade their production lines and increase capacity to create similar cups.***
- By 2024/25, the urgent desire for such cups leveled off and the market saw saturation. Supply overhang followed...



China's demand growth and strive for self-sufficiency drove an unprecedented wave of butadiene capacity additions

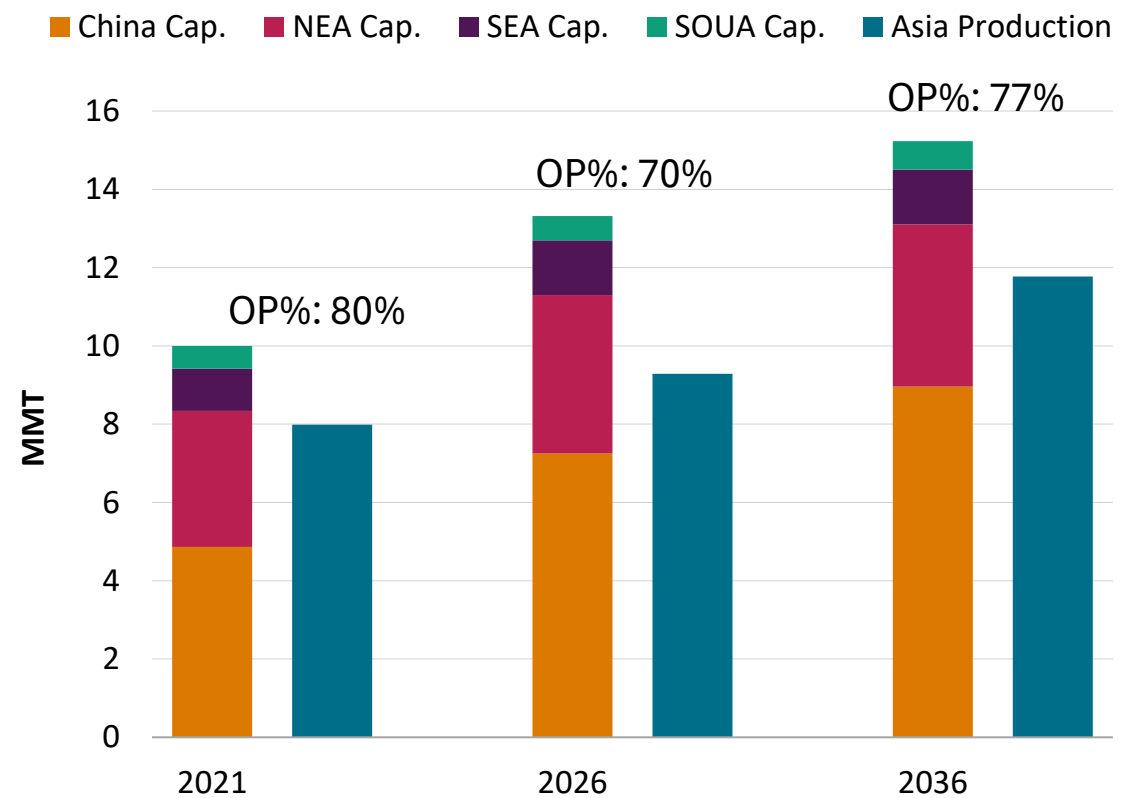
Asia's capacity growth has been surpassing demanding growth and butadiene extraction rates will remain under pressure

Butadiene Capacity vs Demand Growth



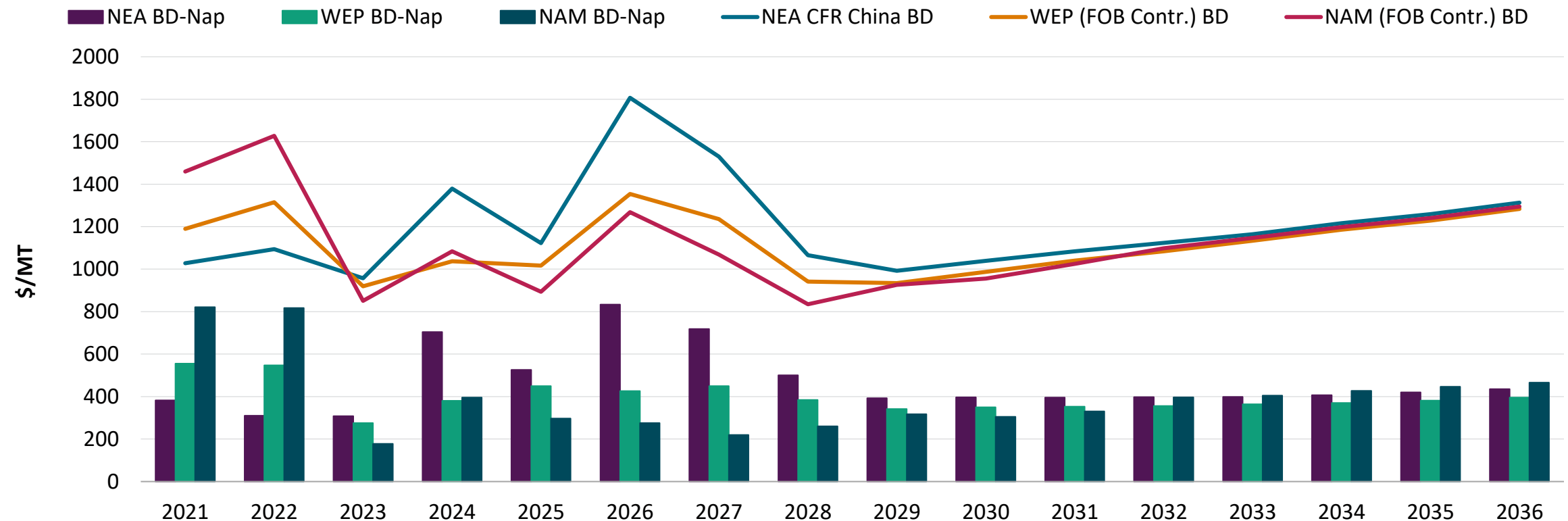
Source: S&P Global Global.
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Asia Butadiene Capacity and Production



As China becomes more self-sufficient and reduces its reliance on imports, Asian butadiene prices will decline, and regional margin differences will narrow

Global Butadiene Prices and Spreads



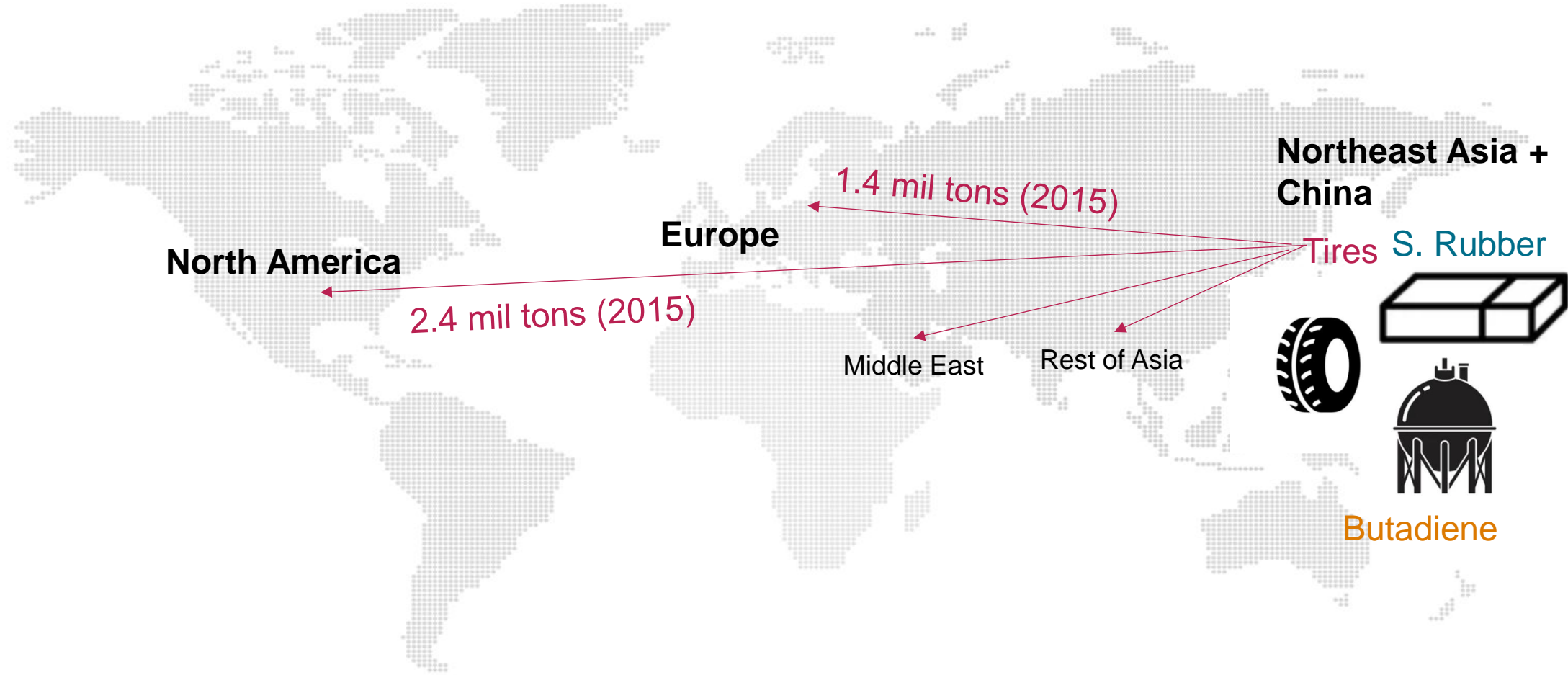
Source: S&P Global Energy.
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- Tightropes of Supply
- **Trade Acrobatics**
- Green Surprises
- Key takeaways



About a decade ago, Northeast Asia (incl. China) was* the epicenter of butadiene, synthetic rubber and tires production

Some surplus synthetic rubber from Northeast Asia was also supplied to China to produce tires to be shipped to West

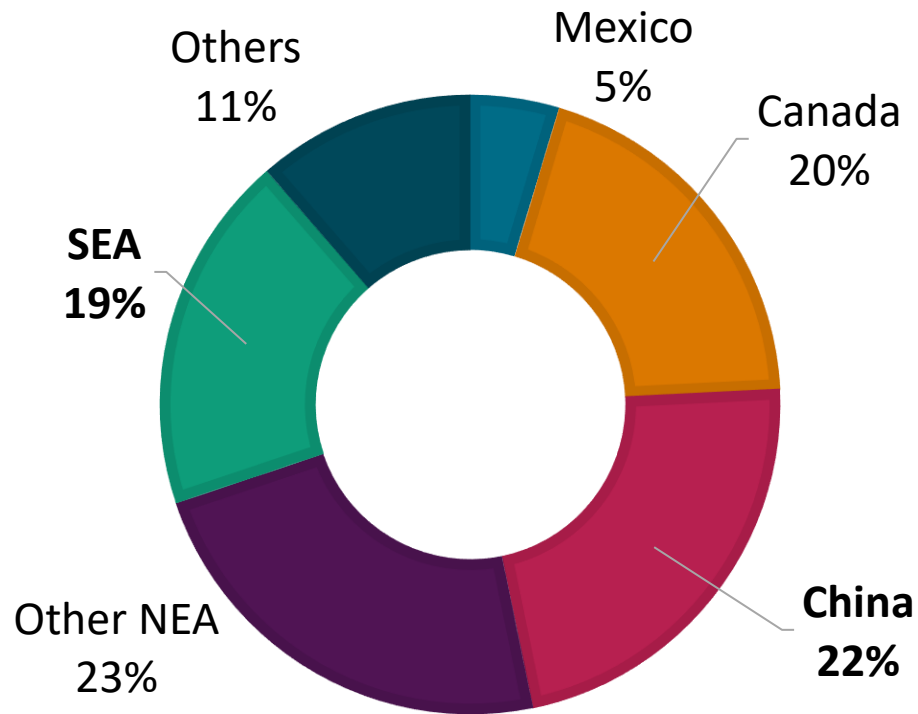


*Note: NEA is still a big production hub for the C4 value chain, however it has been losing its luster in recent years

United States' tire imports have progressively shifted from China to Southeast Asia over the past decade

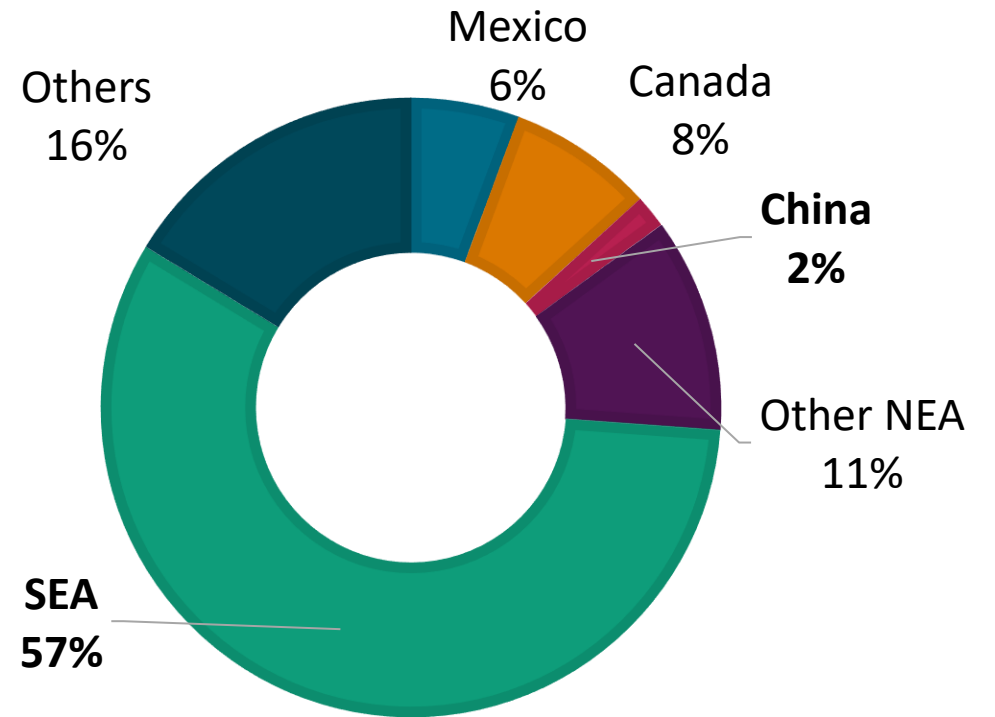
Thailand leads Southeast Asia in supplying over 50% of United States' tire imports.

2015 US Tires Imports By Origin



Source: S&P Global Energy.
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2025 US Tires Imports By Origin



Source: S&P Global Energy.
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Many tire manufacturers made substantial investments in Southeast Asia after 2018

Vietnam

Cambodia

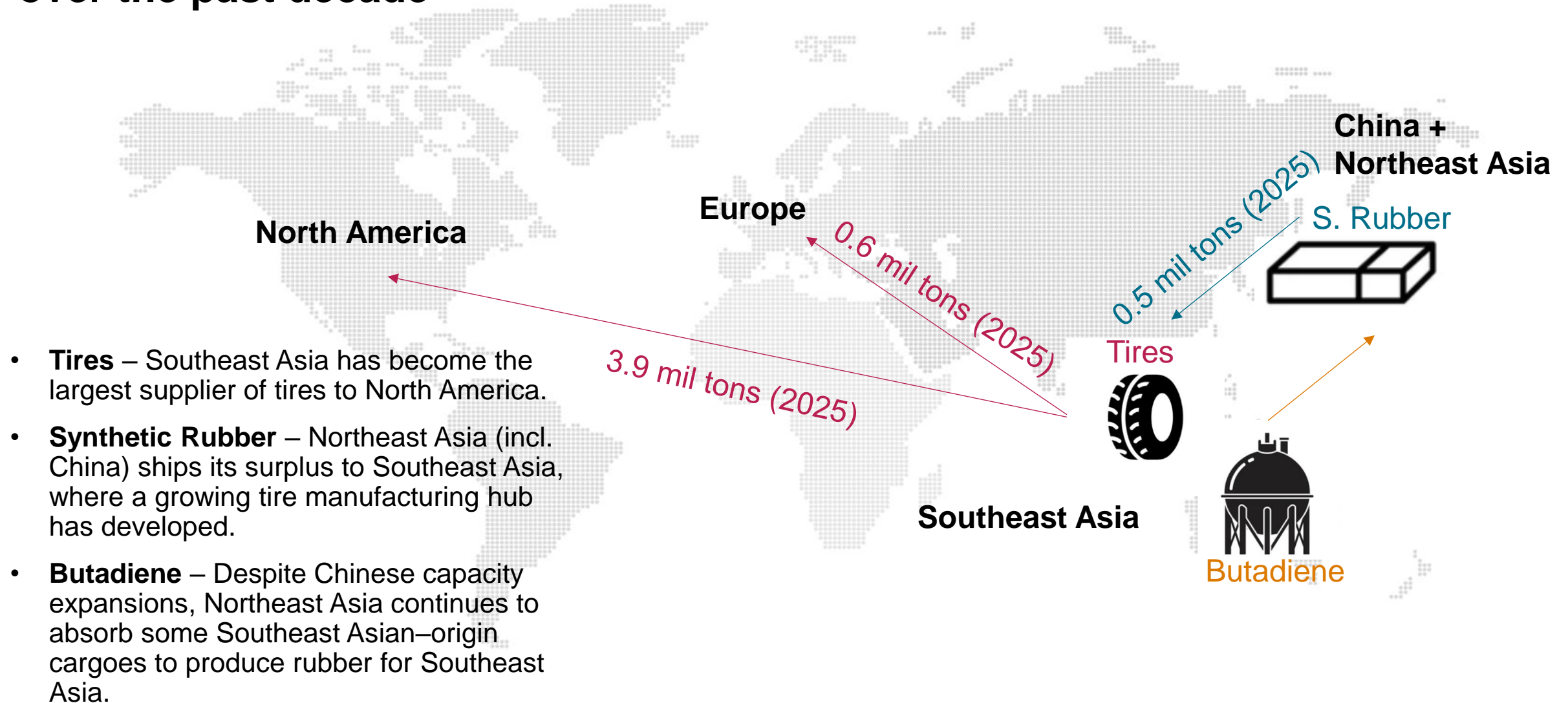
Indonesia

Malaysia

Thailand

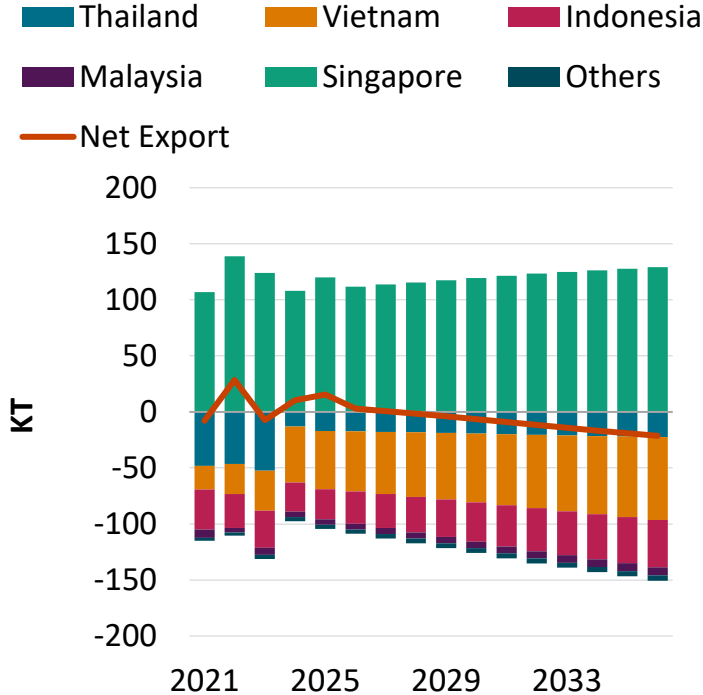


Trade supply chains for tires, synthetic rubber and butadiene have evolved over the past decade



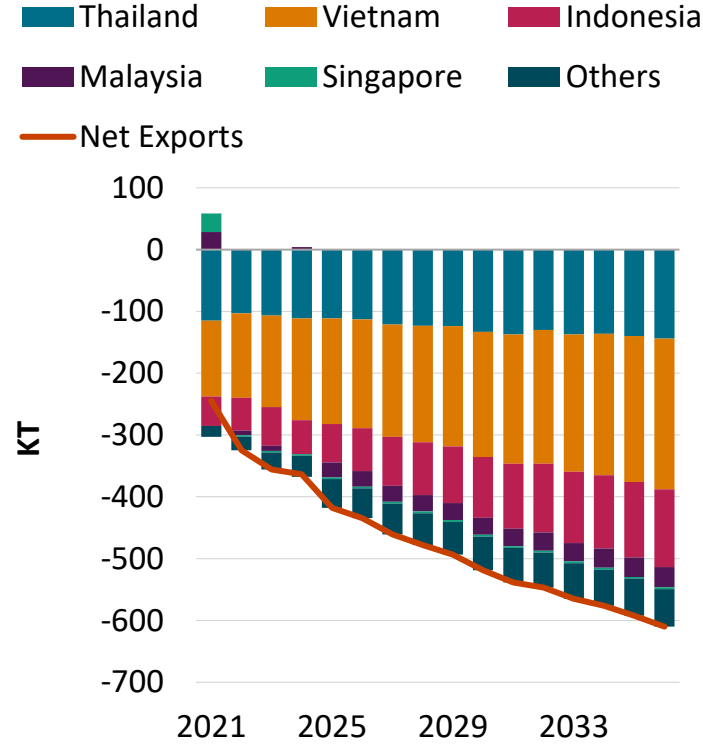
Southeast Asia's synthetic rubber demand will continue to expand, with the resulting supply gap addressed by increased imports

SEA Butyl Rubber Net Trade



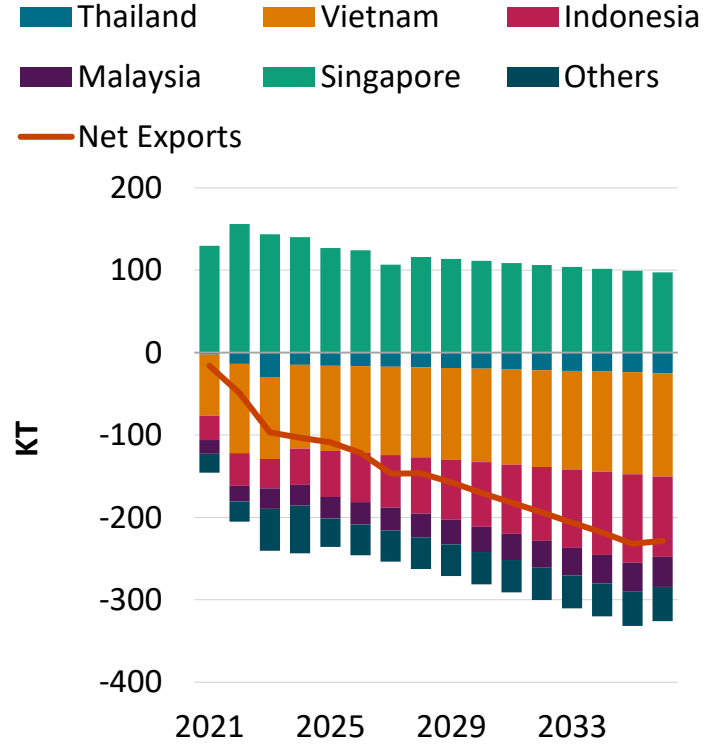
Note: Negative net exports indicate SEA in deficit.
Source: S&P Global Energy.
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SEA PBR Net Trade



Note: Negative net exports indicate SEA in deficit.
Source: S&P Global Energy.
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SEA SBR Net Trade



Note: Negative net exports indicate SEA in deficit.
Source: S&P Global Energy.
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- Tightropes of Supply
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- **Green Surprises**
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The side story, will it become the main story?

- End-of-life impact: Durable cups are still difficult to recycle and often end up in landfills.
- Usage paradox: Reusability benefits decline when consumers own multiple reusable cups.
- Credibility question: This raises concerns over ***whether the effort is genuine sustainability or greenwashing.***

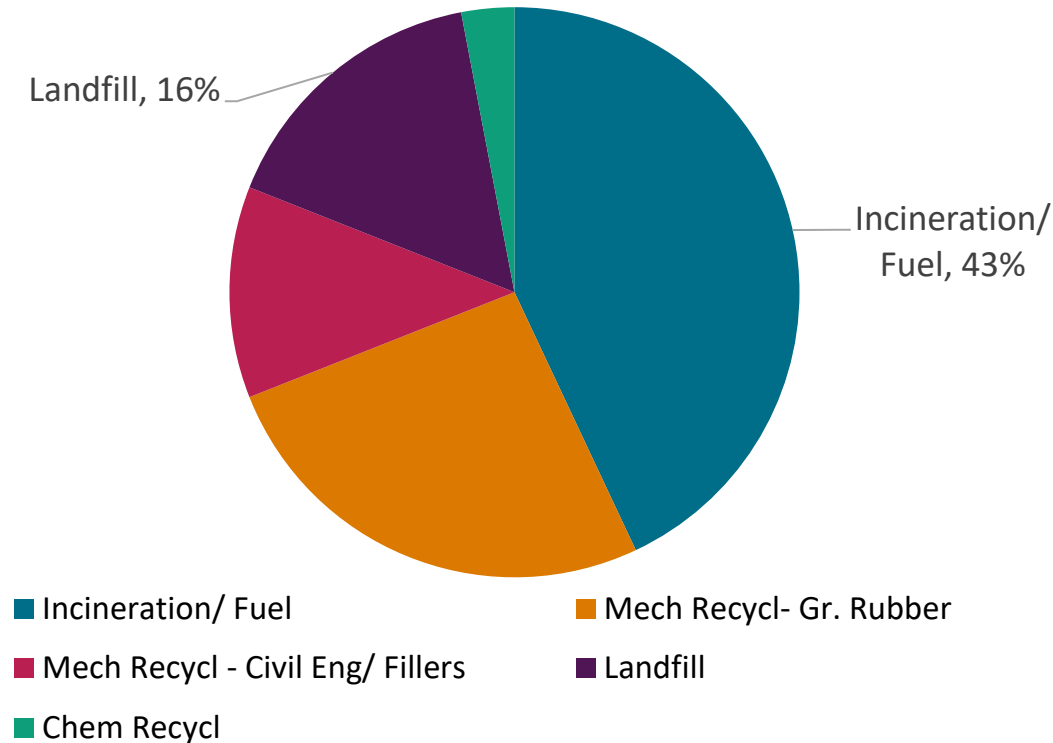


Mainstream tire companies are differentiating themselves in the premium tire space with a focus on sustainability

Strategic Dimension				
Materials	Advanced Synthetics (e.g. ENLITEN), recycled rubber	Advanced Synthetics, silica and sustainable fillers	Synthetics, eco design practices	Increase sustainable feedstocks, recycled rubber
Premium Focus	Dedicated EV lines, lightweight technologies	Strong OEM/ EV positioning	Premium segment focus, including EV	Active EV & performance tire competence, sustainable rolling resistance compounds
R&D Focus	Recycling/ compounding tech, alt. natural resources	Compounding optimization, broad material science research	Digital eco-design and advanced compounding	Composite materials (ContiRe.Tex), sustainable additive use, rice-husk silica innovations.
Sustainability Targets	100% sustainable materials by 2050; 40% recycled/renewable by 2030.	40% recycled/renewable by 2030; 100% by 2050	Focus on certified bio & recycled content by 2030.	At least 40% renewable & recycled materials by 2030; 100% by 2050 goal.

Waste management is still a challenge and majority of used tires are not mechanically or chemically recycled

Global Tire Waste Disposal/ Recycling



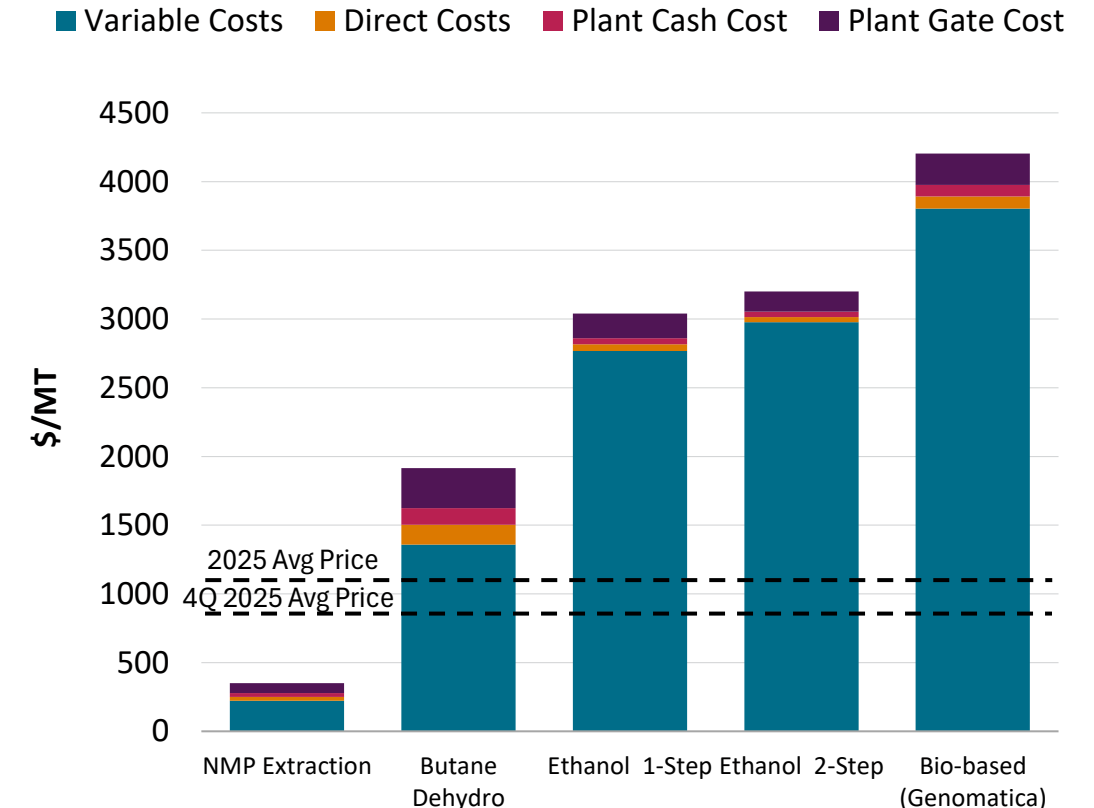
Source: S&P Global Energy.
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- **Incineration** – Burnt in cement kilns, power plants due to their high calorific value but has emissions concerns
- **Mechanical recycling** – The most common form of recycling, rubber crumbs used for playground flooring, synthetic tuft, civil engineering fillers, road embankments etc.
- **Landfills** – common in regions without sufficient waste management infrastructure
- **Chemical recycling via devulcanization** – devulcanized rubber can be reprocessed for low-end use like footwear, mats
- **Chemical recycling via pyrolysis** – conversion into pyrolysis oil (chemical feedstock) and carbon black

Bio-based butadiene projects see limited progress; costs continue to be an inhibiting factor for large scale commercialization

Project/ Stakeholders	Location	Progress
BioButterfly (Michelin, IFPEN, Axens)	France	Completing R&D and technology homologation, commercialization in 2026
Synthos and Lummus Technology	Poland	Engineering/ development phase for butadiene plant (using bio-derived ethanol) with 40kta cap (2022)
Bridgestone, PNNL, ENEOS	USA, Japan	Pilot-plant built in 2024, partnership with ENEOS for bio-based tires
Genomatica (and others)	USA, Europe	Commercial success of sister process for Bio-BDO in Iowa with 66kta cap (Oct 2025)
Zeon & Yokohama Rubber	Japan	Goal to have bench facility in 2026 and produce plant-ethanol based butadiene by 2030
Global Bioenergies	France	Isobutene project; company restructuring (late 2025)

Butadiene Cost of Production by Production Routes



Note: Costs are based in Asia, updated for 4Q 2025.

Source: S&P Global Commodity Insights.

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Key takeaways from the C4 Circus

- **Tightropes of supply** – Cracker rationalizations are emerging but only replaced by newer, bigger facilities and butadiene extraction rates unlikely to recover significantly in the short-term.
- **Trade acrobatics** – The C4 supply chain gets complex, and trade shifts are expected as production and demand centers evolve.
- **Green surprises** – Green initiatives, sustainability and recycling efforts are taking baby steps; high costs hurdles need to be overcome.

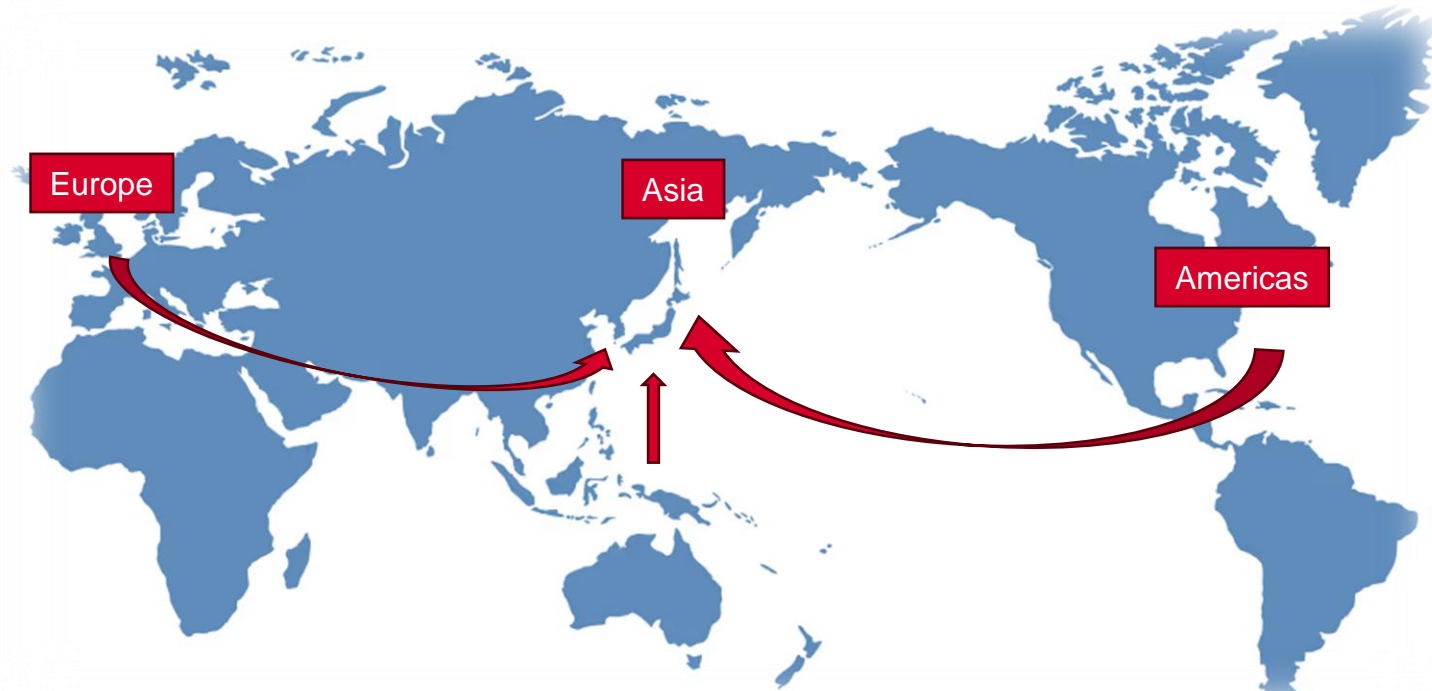


Thank you

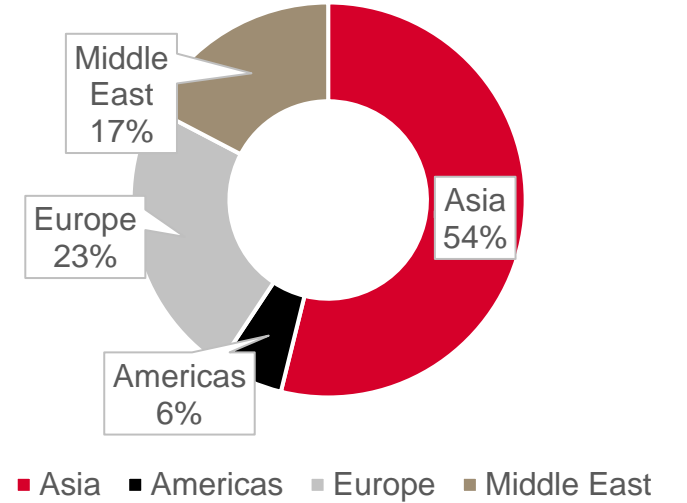
The C4 Circus: Tightropes of Supply, Trade Acrobatics, and Green Surprises



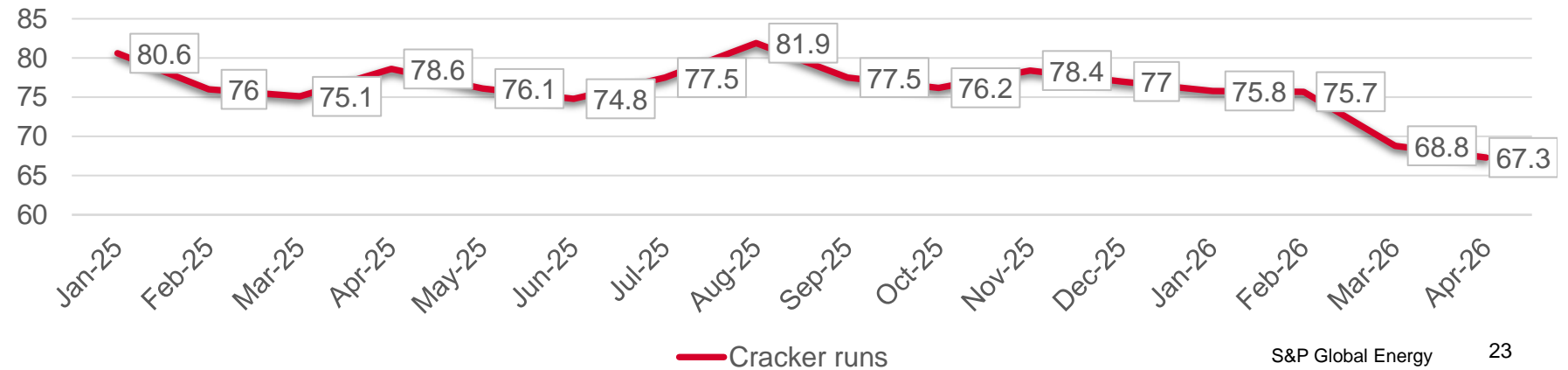
Asia butadiene trade flow before US-Iran conflict



China's butadiene import breakdown

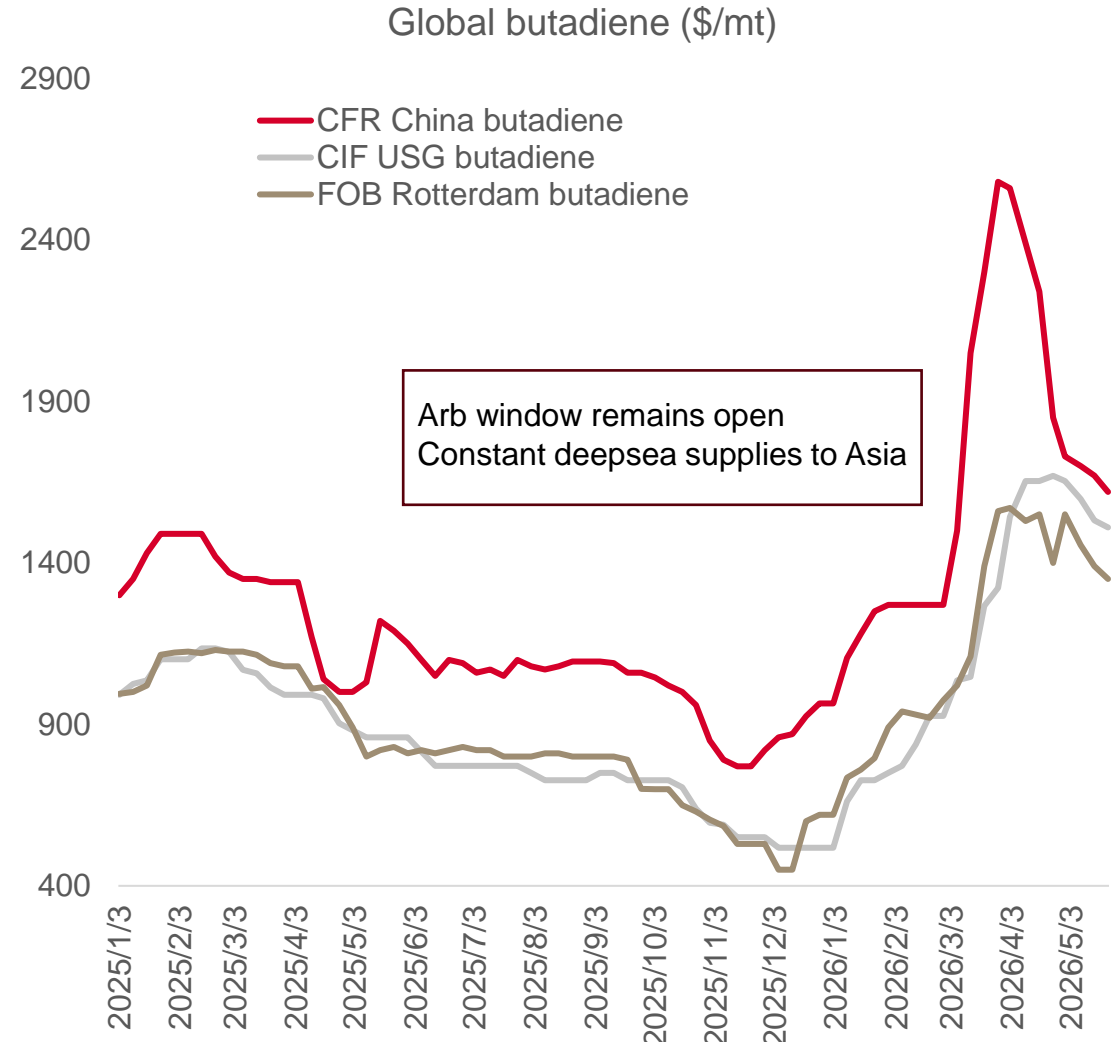
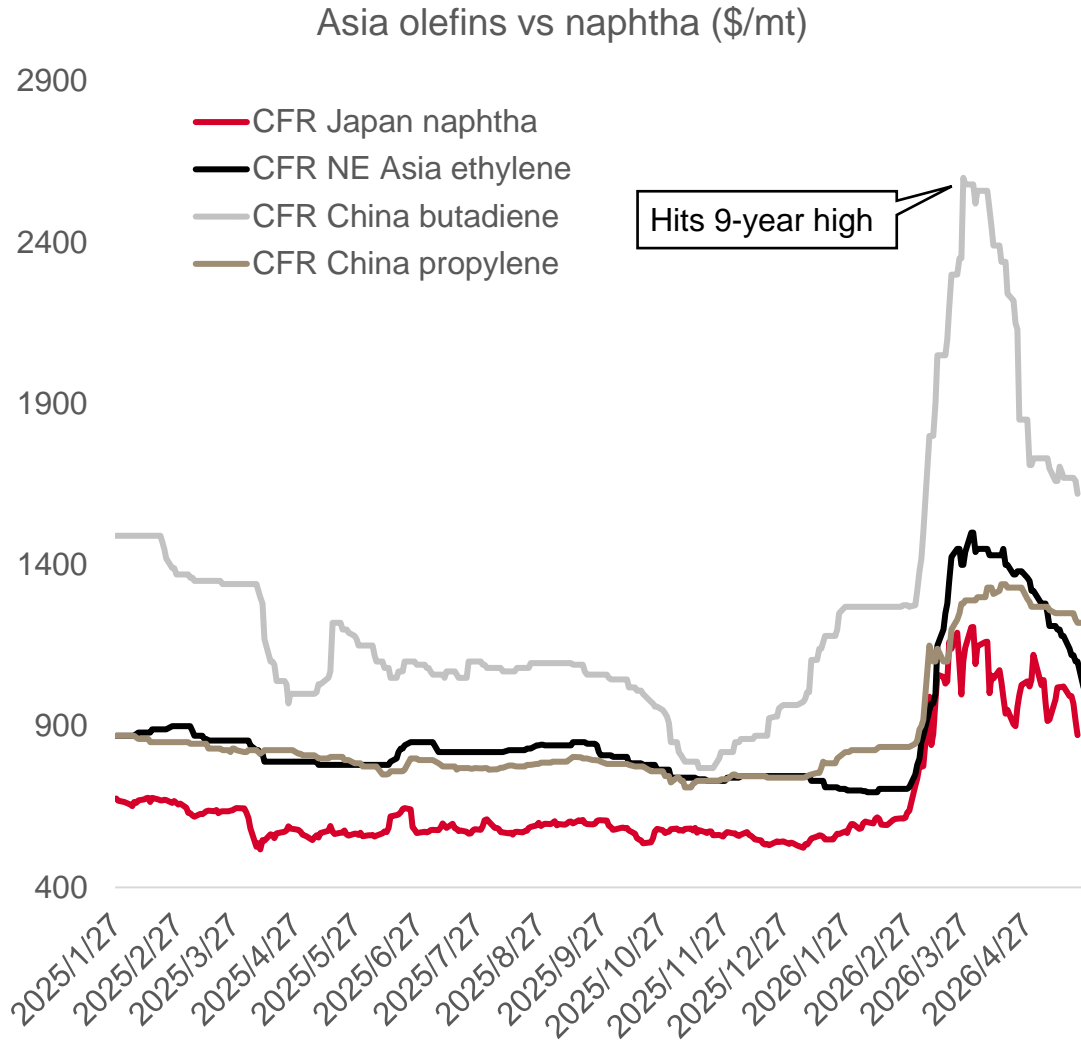


Japan's average cracker runs (%)



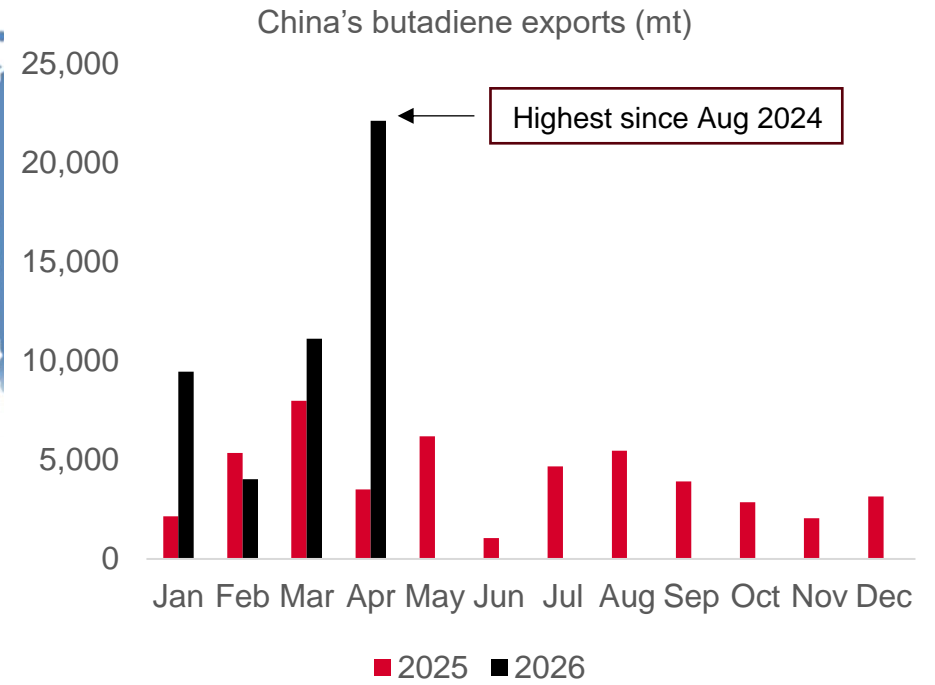
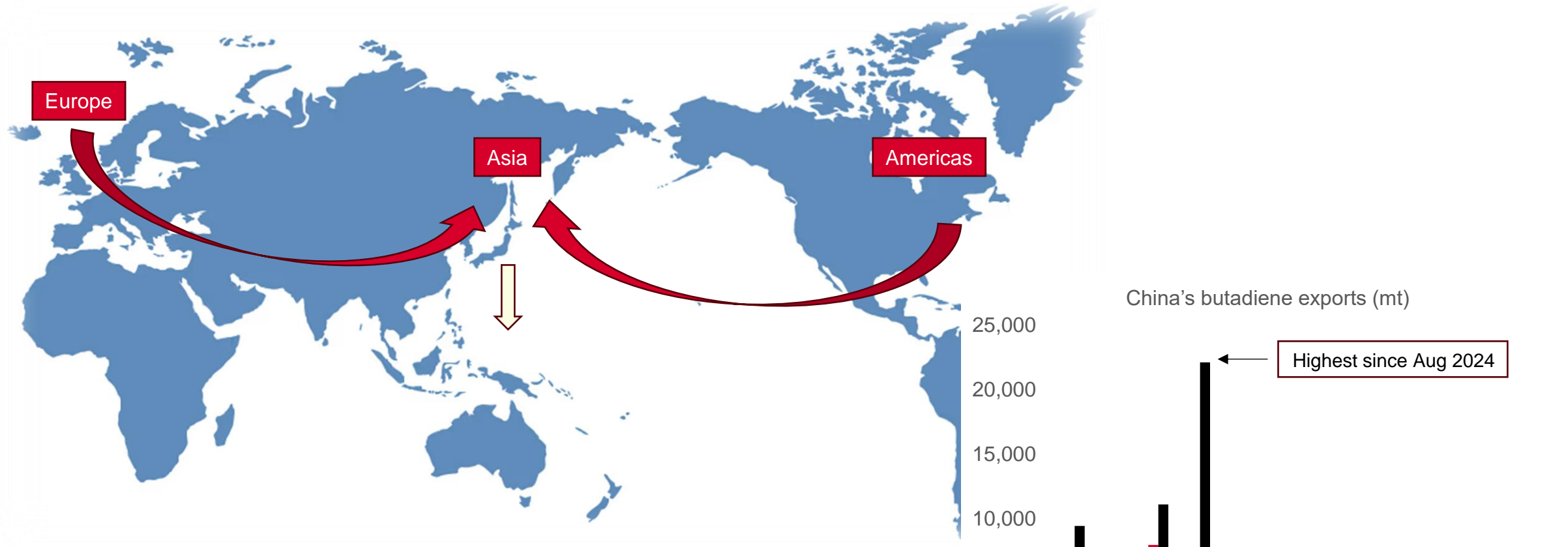
Source: S&P Global Energy, China Customs, JPCA

Asia olefins climb after US-Iran conflict amid lower steam cracker runs



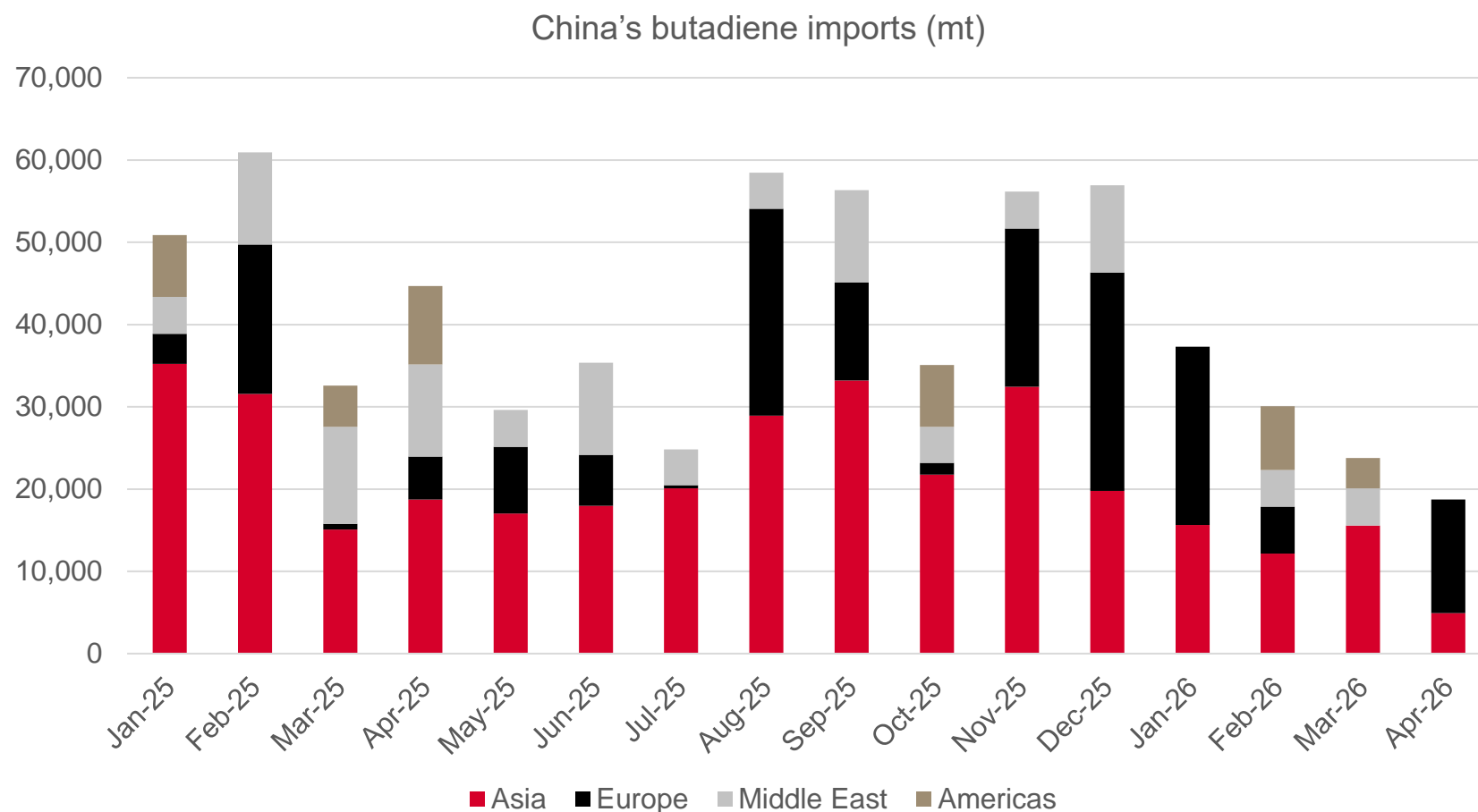
Source: S&P Global Energy

Asia butadiene trade flow change after the conflict as China accelerates exports



Source: Chinese Customs

China's butadiene imports: Apr imports hit lowest since Mar 2024



Source: China Customs

China's April butadiene imports hit lowest since March 2024.

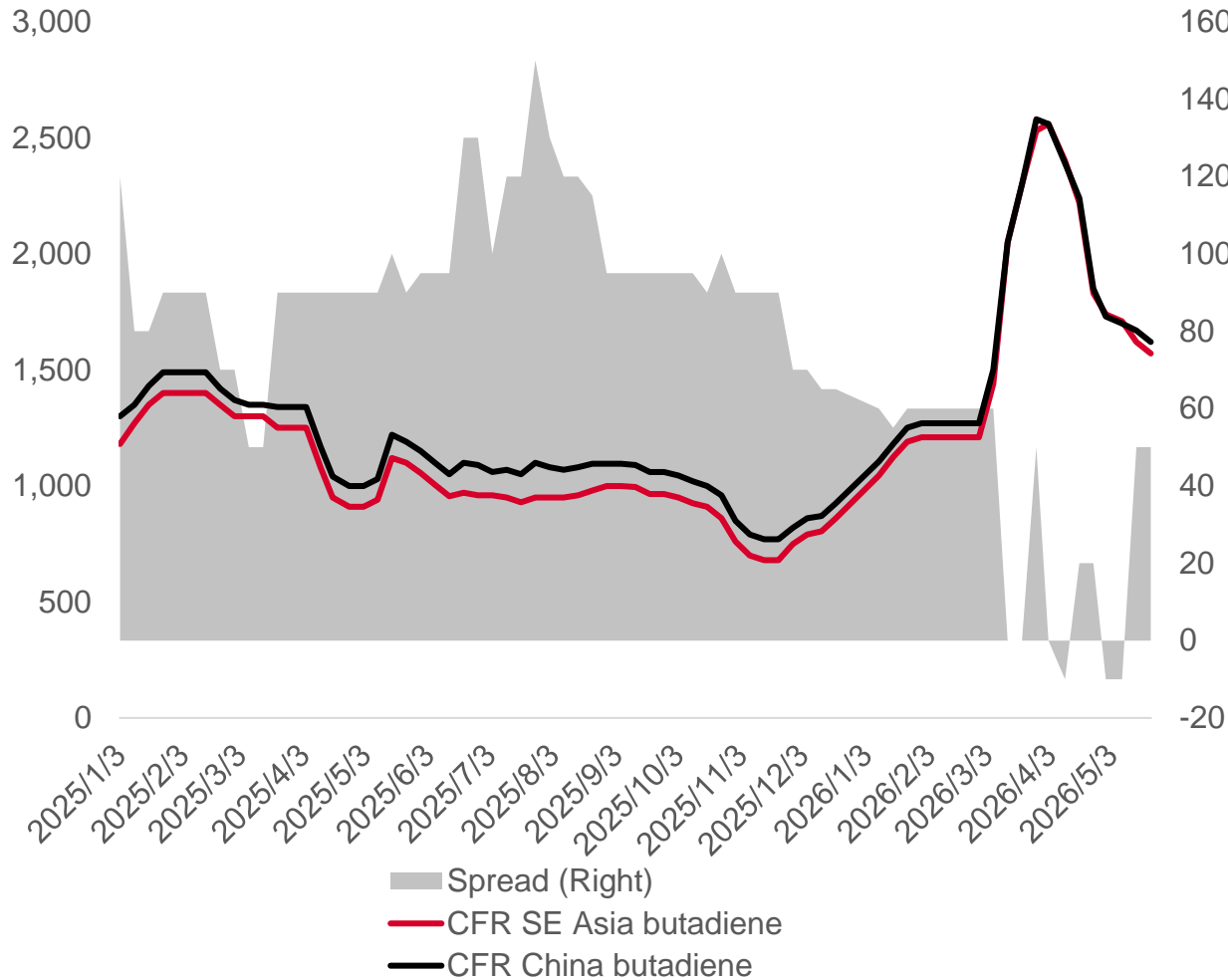
China's butadiene imports from Asia stood at 4,924 mt in April, the lowest since August 2022 when the imports recorded at 3,030 mt.

China's butadiene imports from Europe recorded at 13,818 mt in April.

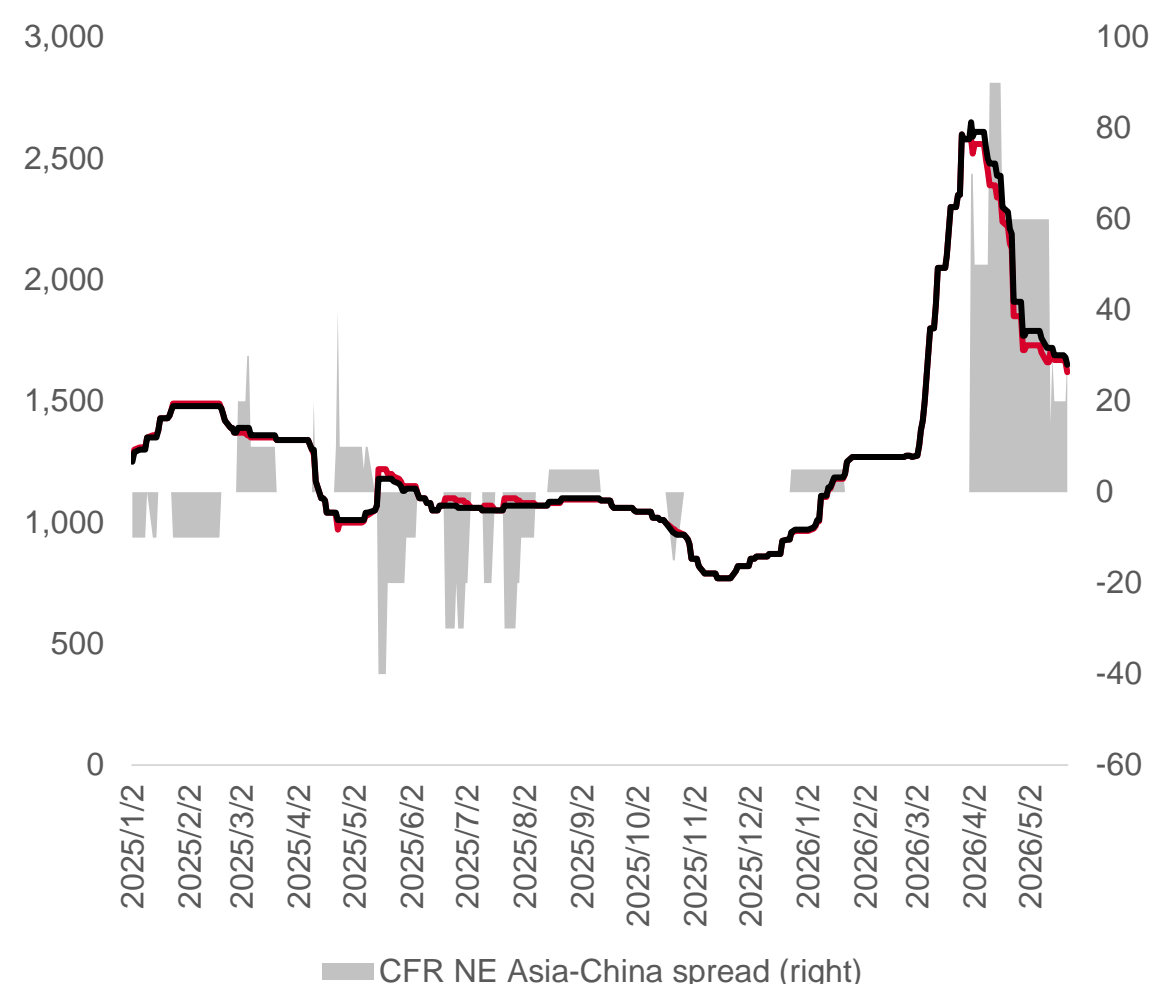
No imports recorded from the Americas, Middle East.

CFR NE Asia, CFR SE Asia outperform vs CFR China

CFR China butadiene vs CFR SE Asia (\$/mt)

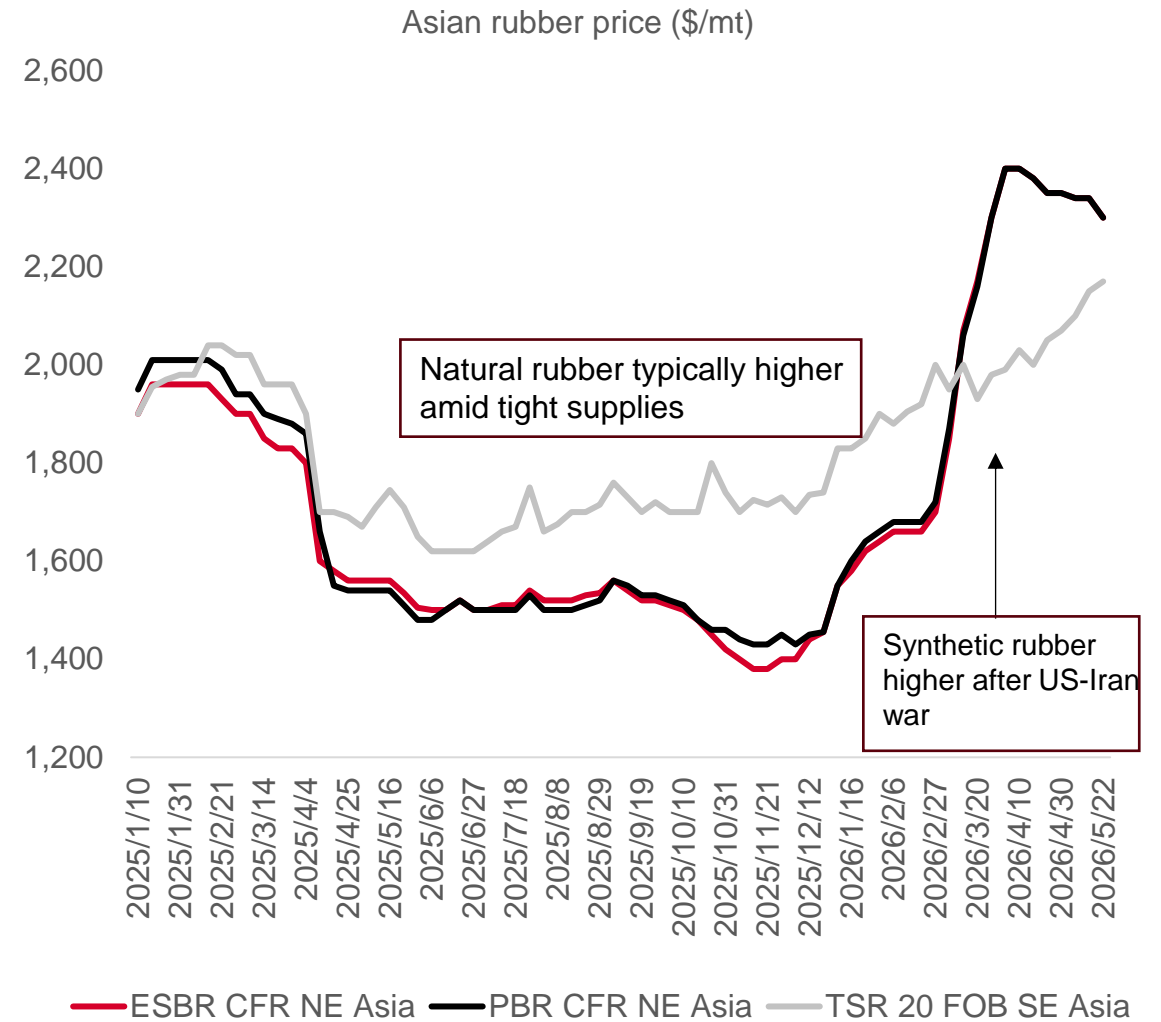
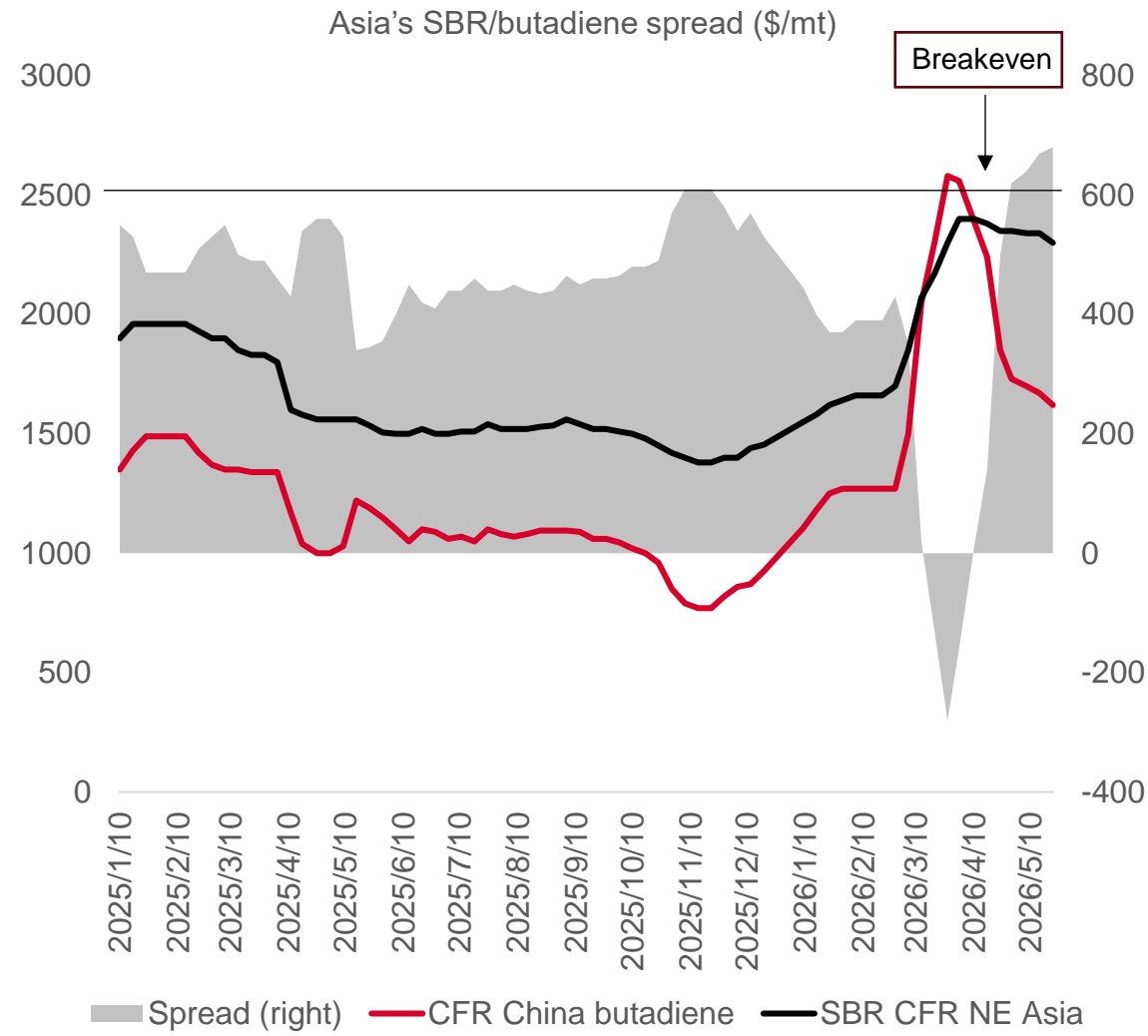


CFR NE Asia vs CFR China (\$/mt)



Source: S&P Global Energy

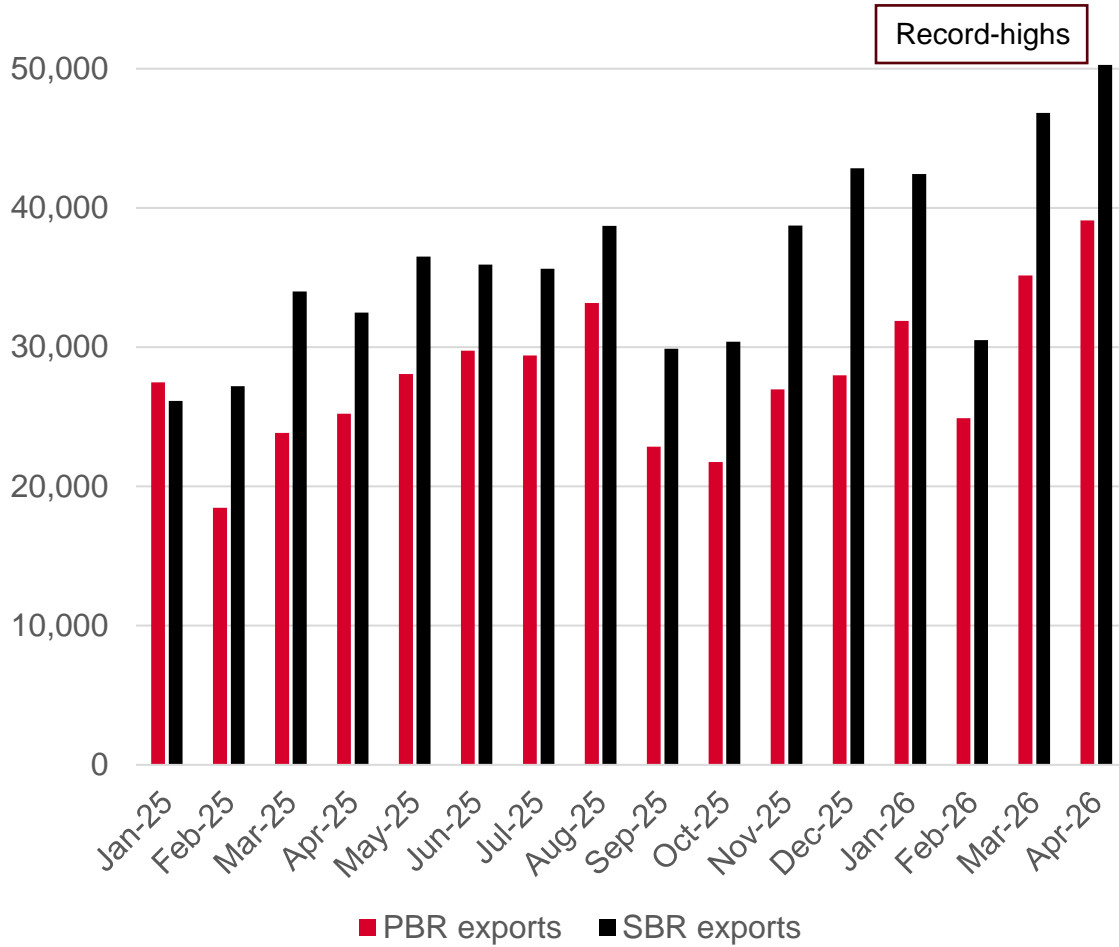
Asia's SBR/butadiene spread flips negative, synthetic rubber moves higher than natural rubber



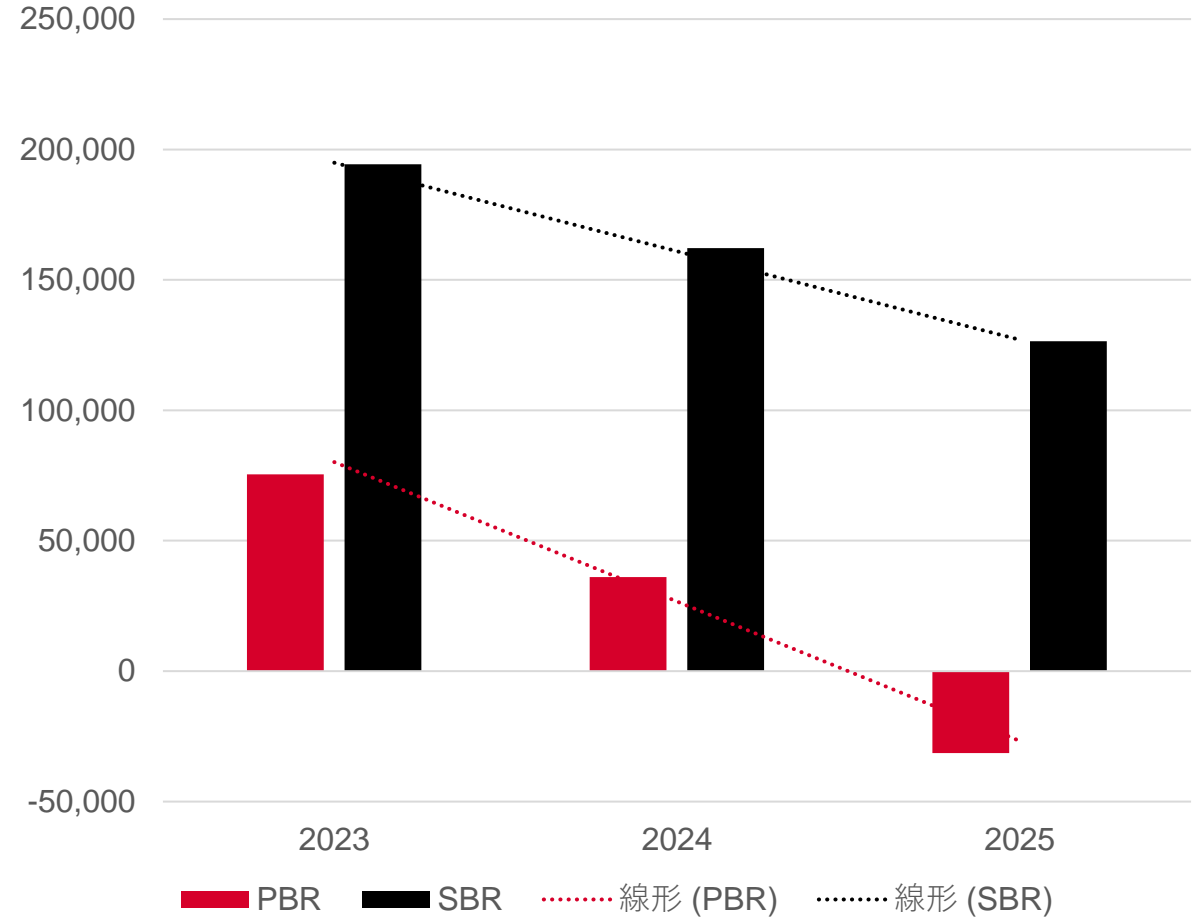
Source: S&P Global Energy

China's synthetic rubber exports rising, turns PBR exporter in 2025

China's PBR exports (mt)

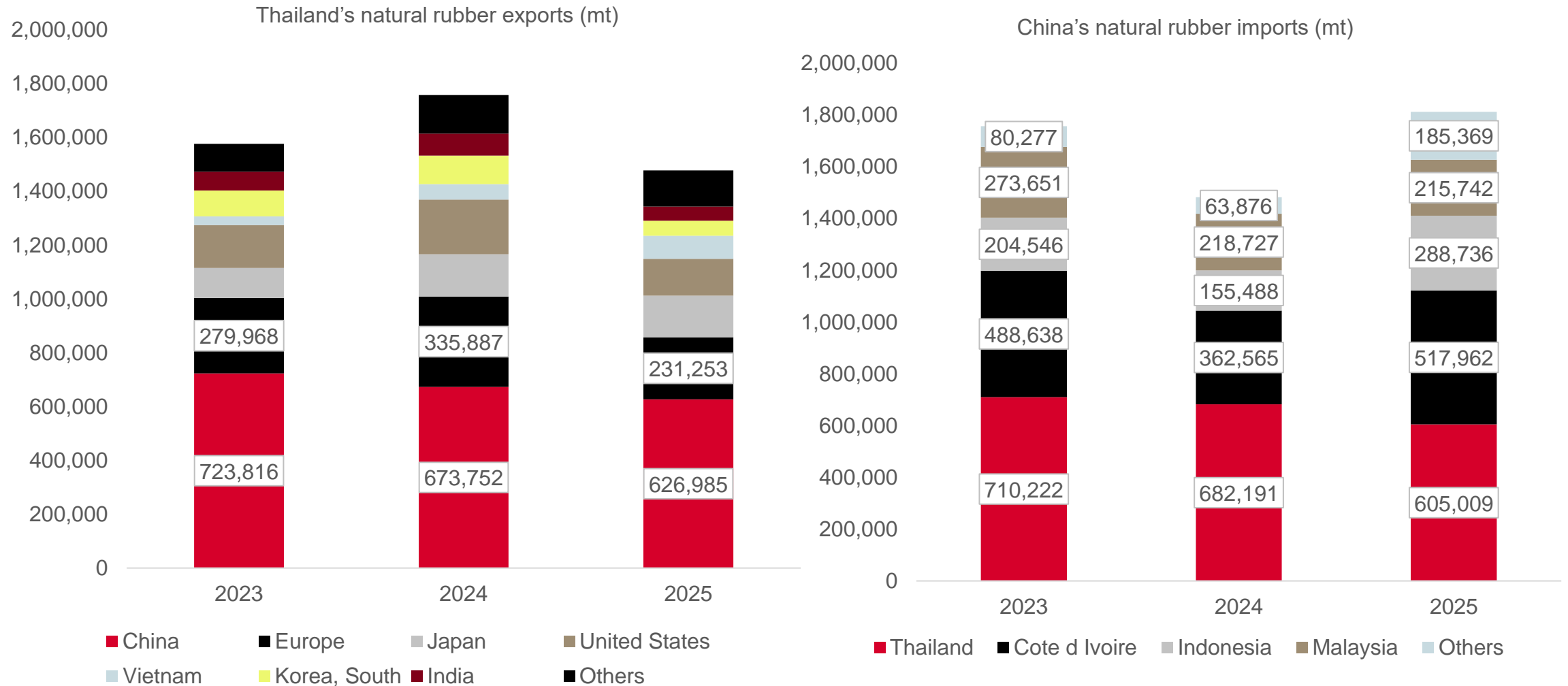


China's PBR, SBR trade balance (mt)



Source: China Customs

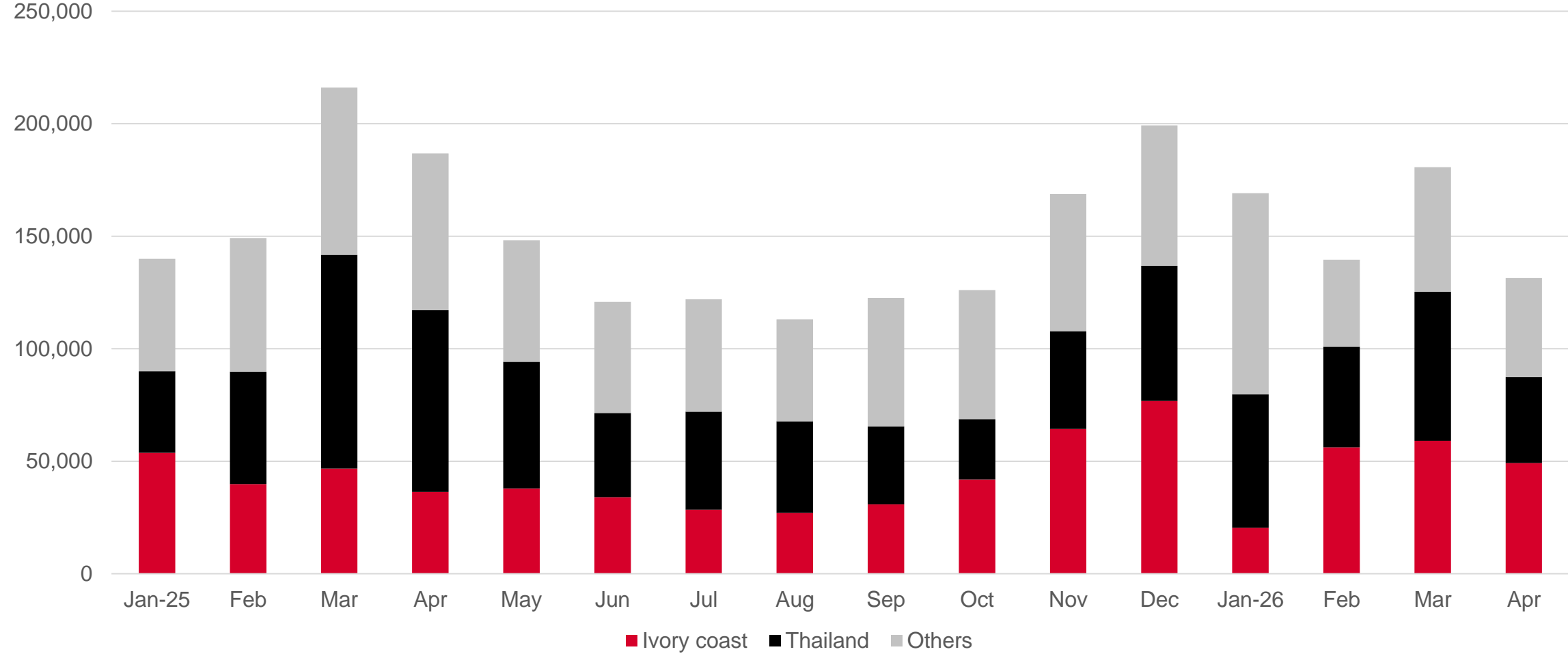
Natural rubber: Thai exports falling, China importing more from Ivory Coast



Source: Thai Customs, China Customs

China's TSR 20 imports: Ivory Coast supplies increasing

TSR 20 imports (mt)



Source: China Customs

Platts Infographics: Asia cracker rationalization plan

Asian cracker margins hit by oversupply

April 2026

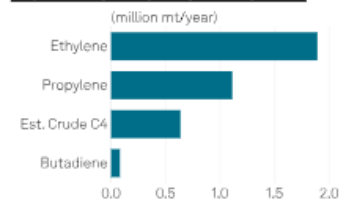
Asia's naphtha-fed steam cracker rationalization is expected to persist into 2027, with most shutdowns planned from late 2026 onwards. Japan leads, with over 25% of ethylene capacity set for removal through three units by 2028 and one by 2030. South Korea targets a 20%-28% reduction driven by margin pressure and feedstock realignment.

Asset rationalization for Asia ethylene

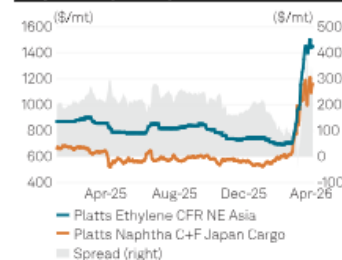


<https://www.spglobal.com/energy/en/news-research/latest-news/chemicals/040826-infographic-asia-cracker-rationalization-continues-as-margins-weaken>

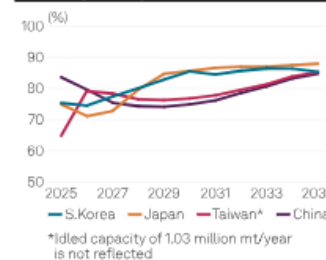
Japan's major capacity cuts by 2031



Ethylene-naphtha spread breaks \$400/mt



Asia ethylene operation rate (forecast)



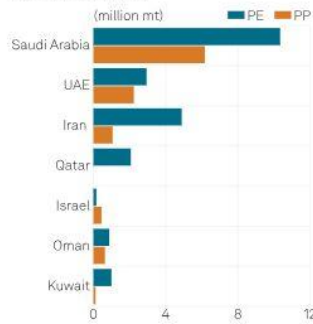
Platts Infographics: Impact on polymers amid Iran-US conflict

Middle East war disrupts polymer supplies

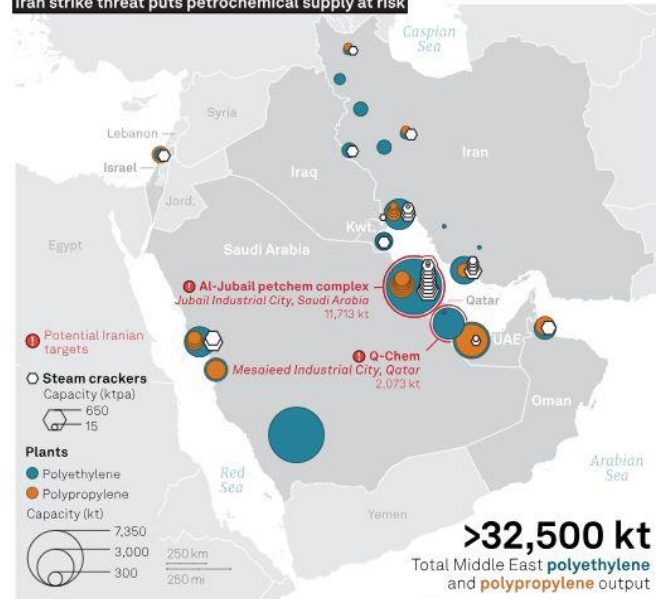
March 19, 2026

The Middle East conflict has disrupted global polymer and feedstock supplies, driving up freight rates and tightening availability. Export flows to key markets have slowed sharply, pushing prices higher and straining downstream producers as logistics bottlenecks and rising inland transport costs compound market pressures.

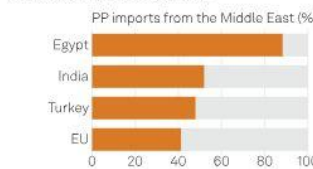
Middle East polymer capacities by country (2025)



Iran strike threat puts petrochemical supply at risk



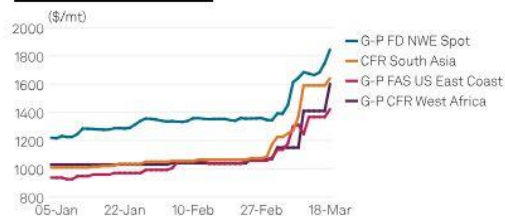
Heavy dependence on ME-origin PP for large importers (2025)



Platts PP Raffia assessments



Platts LDPE assessments



[INFOGRAPHIC: Middle East war disrupts polymer feedstock supplies | S&P Global](#)

THANKS!

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Price · Predict · Perform

How capacity rationalisation is reshaping the synthetic rubber value stream in Asia

APIC 29 May 2026



Ai Teng Lim
Senior Editor, ICIS



Ann Sun
Senior Analyst, ICIS



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- 02 Cracker rationalisation and feedstock dynamics
- 03 China's strategic repositioning
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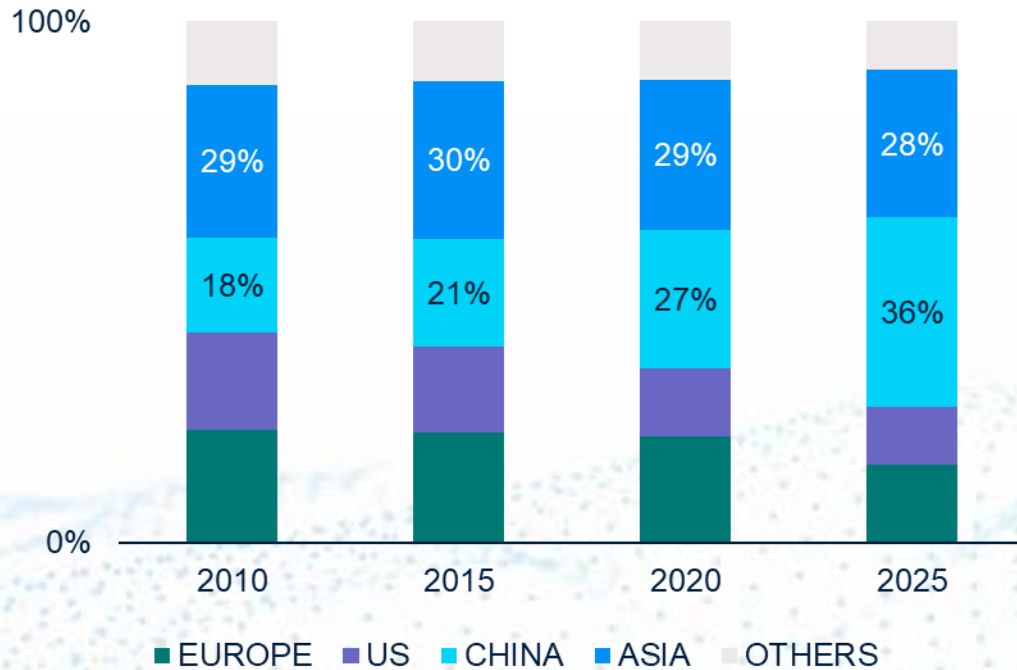
* SBR and PBR



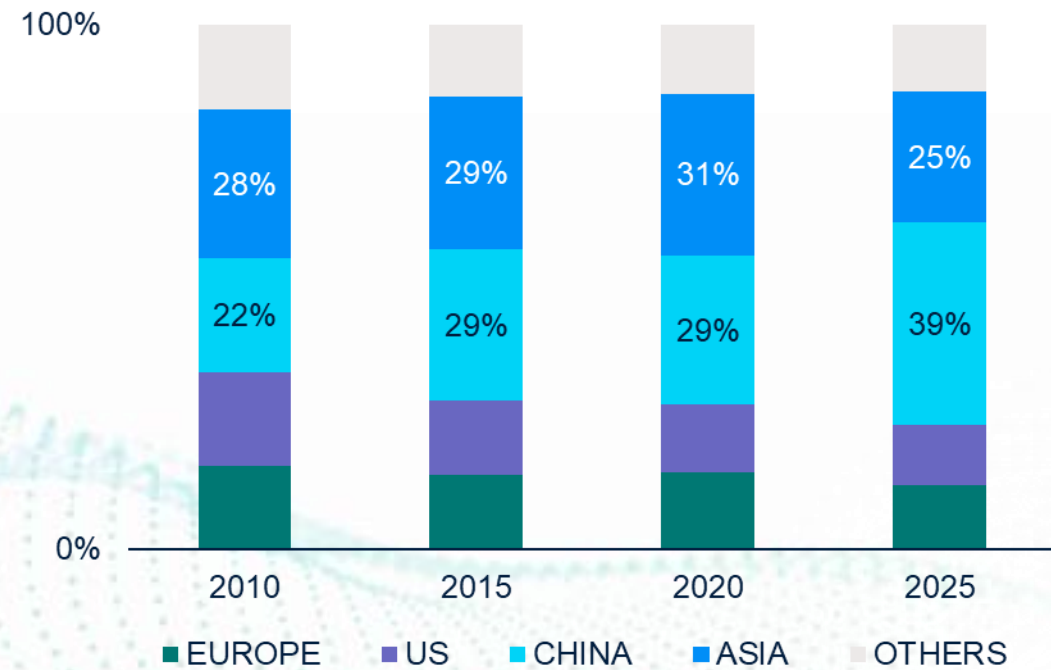
China accelerates BD-SR expansion for self-sufficiency

- Capacity growth aligned with auto and tyre sector expansion
- Strategic shift towards petrochemical independence
- China now commands over a third of global BD and SR capacity

Global BD capacity by region



Global SBR, PBR capacity by region

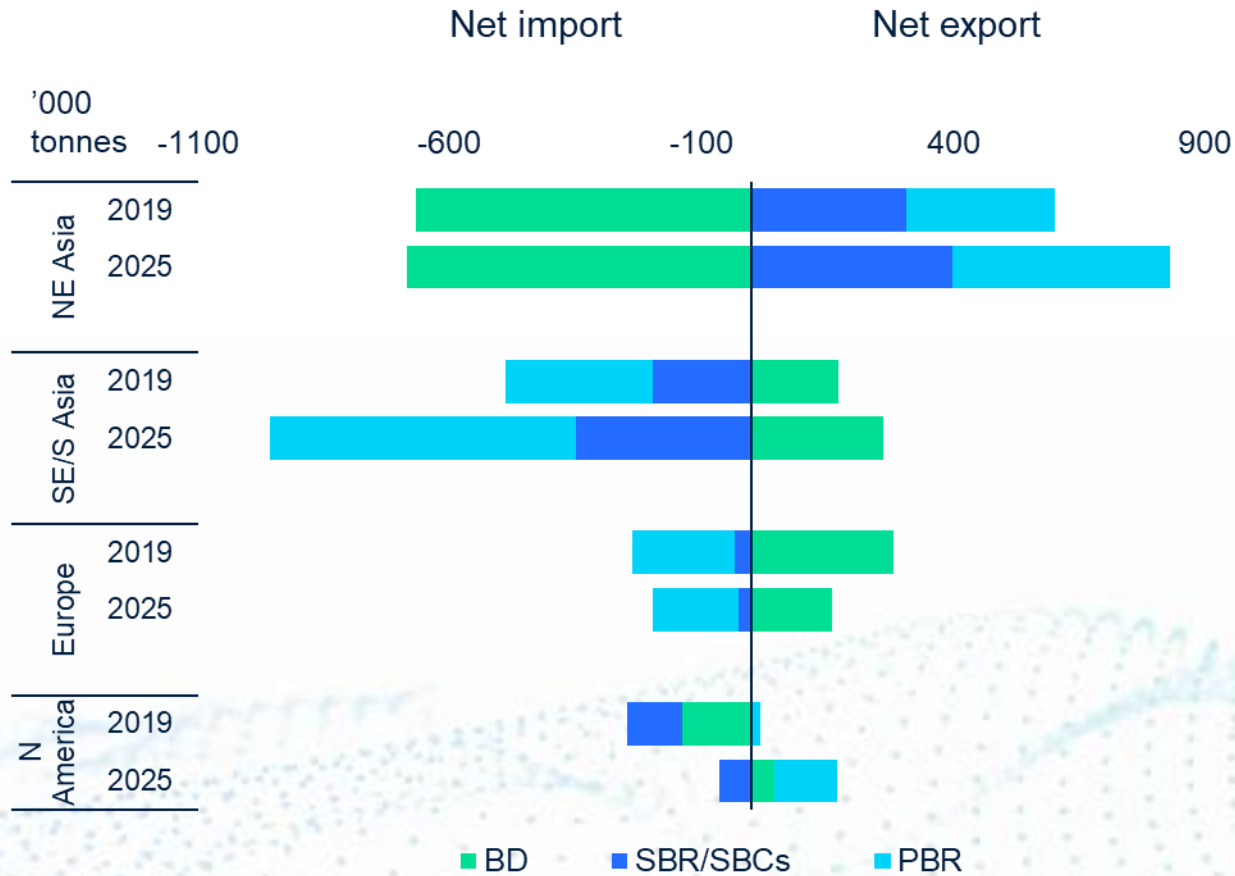


Source: ICIS Supply & Demand database

China's capacity build has reshaped regional trade balance



Regional trade balance of BD and rubber



- NE Asia, led by China, is now a larger net exporter of SBR/PBR
- SE Asia is taking in more synthetic rubber imports
- Despite capacity expansion in China, NE Asia remains a net importer of BD

Source: ICIS Supply & Demand database

Mideast disruptions expose uneven feedstock vulnerability within Asia



- 40-80% of Asia's naphtha imports linked to Middle East
- Korea, Japan, SE Asia → higher exposure
- China → more resilient (with availability to alternative feedstock alike coal)
- Cracker cuts concentrated in ex-China Asia

Production losses at Asian crackers in March 2026



Source: ICIS Live Disruptions Tracker

BD-SR price trends vary in China and broader Asia – different challenges



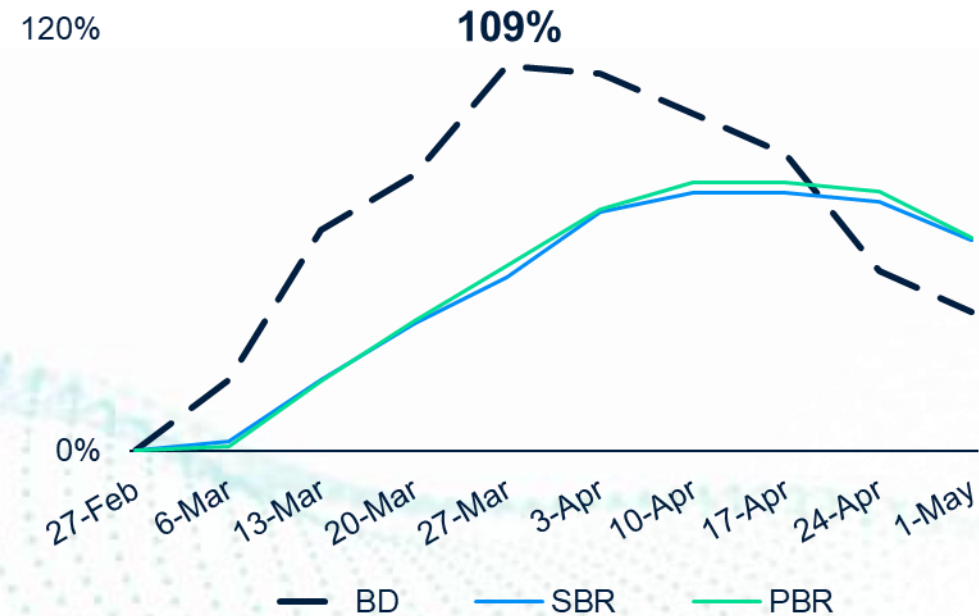
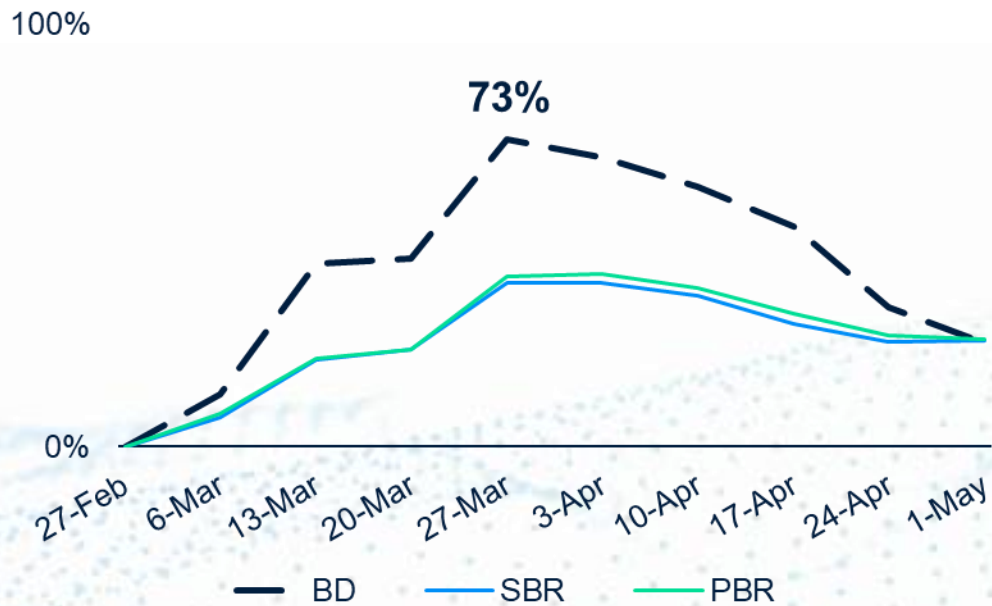
China domestic market

- BD prices rose more moderately than wider Asia
- But derivative prices lagged behind

Broader NE/SE Asia markets

- BD prices more than doubled
- But BD costs fully passed through
- SBR/PBR prices track BD rise

Price fluctuations following the war (27 Feb as base)



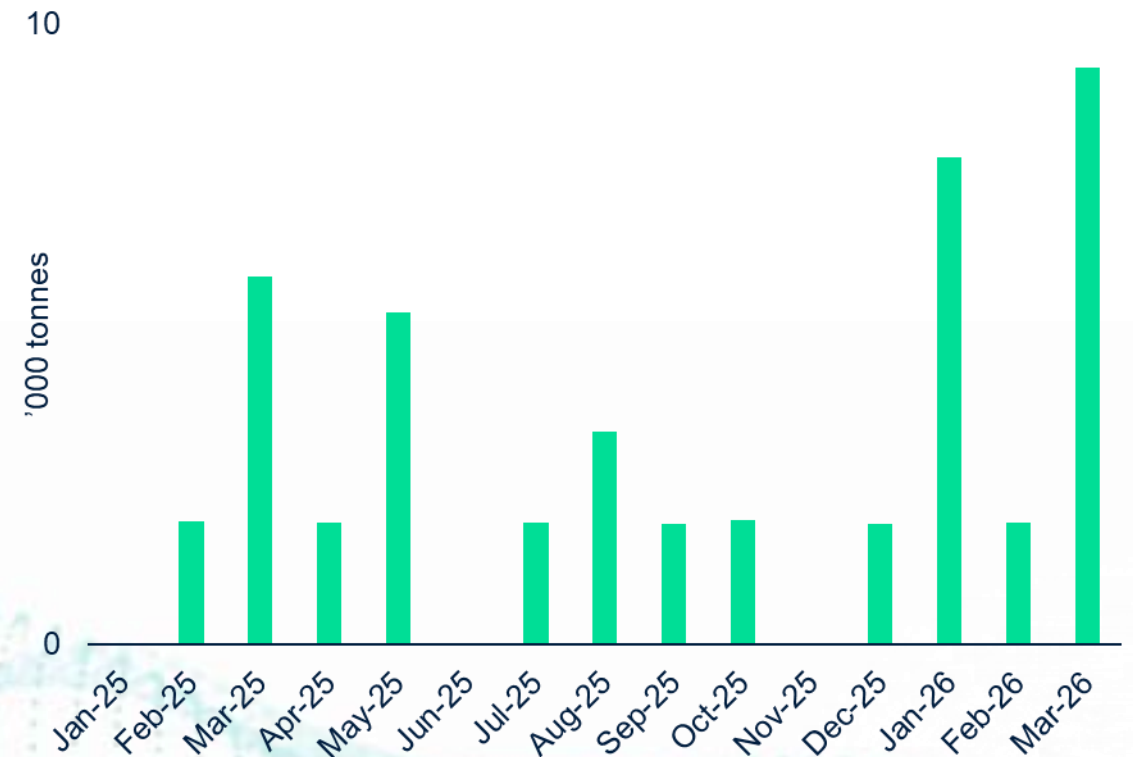
Source: ICIS

Will China remain as net BD importer?



- PBR margins under pressure, with >300 kt/year capacity shut since March
- Synthetic rubber demand muted; China tyre exports face downside risks from rising protectionism (US tariffs, EU ADD) and supply chain disruptions
- China swings to exporting more BD, also to plug growing BD shortfall in NE Asia

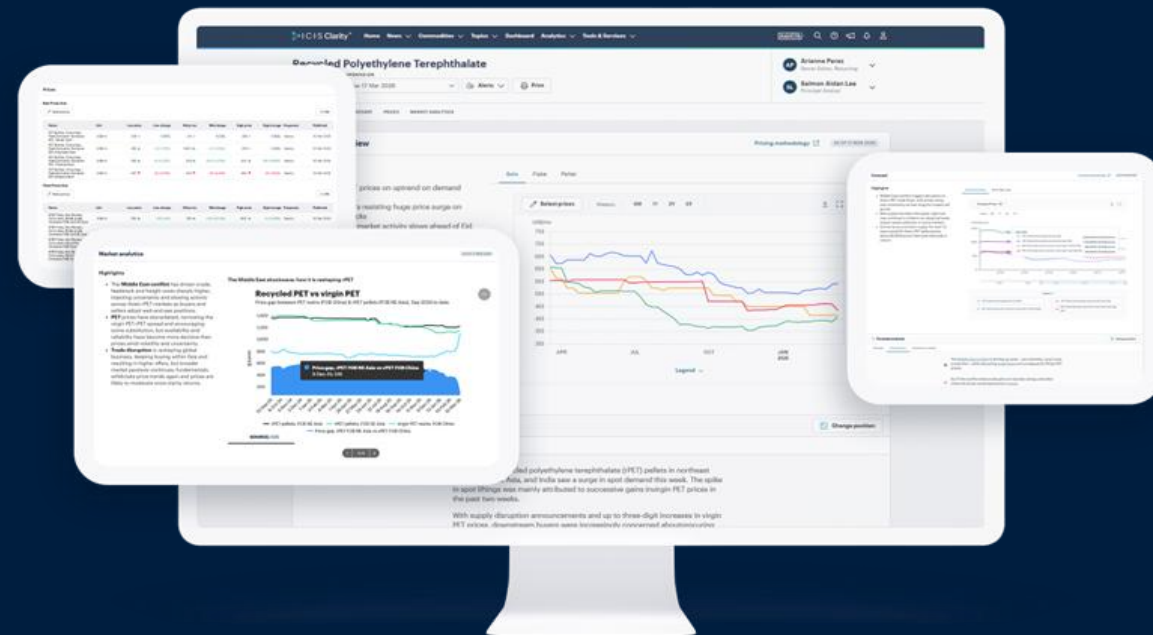
China BD monthly exports



Source: ICIS



The latest Butadiene insights with greater agility, accuracy and depth



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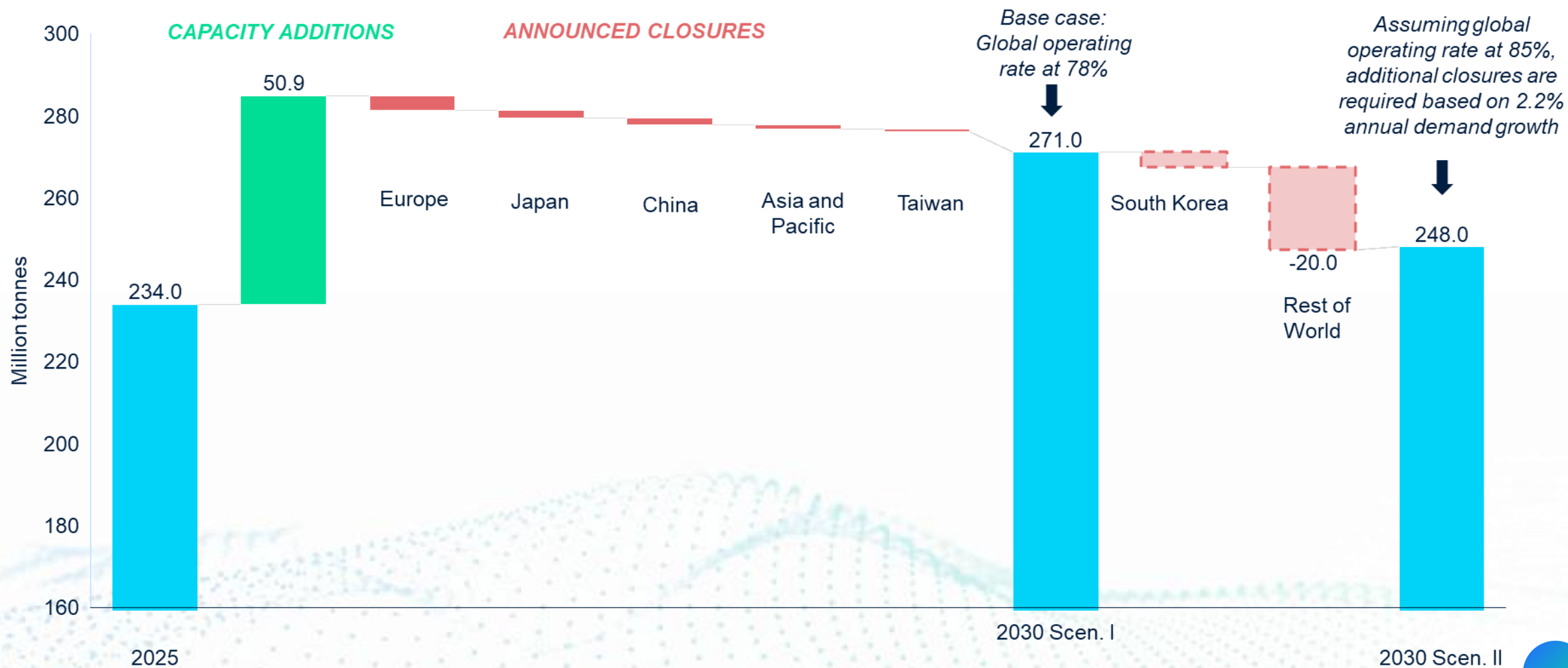


“We are not living through a period of change, but a change of period”

Cracker rationalisation: more closures needed to restore margins



New capacity faces rising delays – macroeconomic headwinds and geopolitical stress cloud the outlook



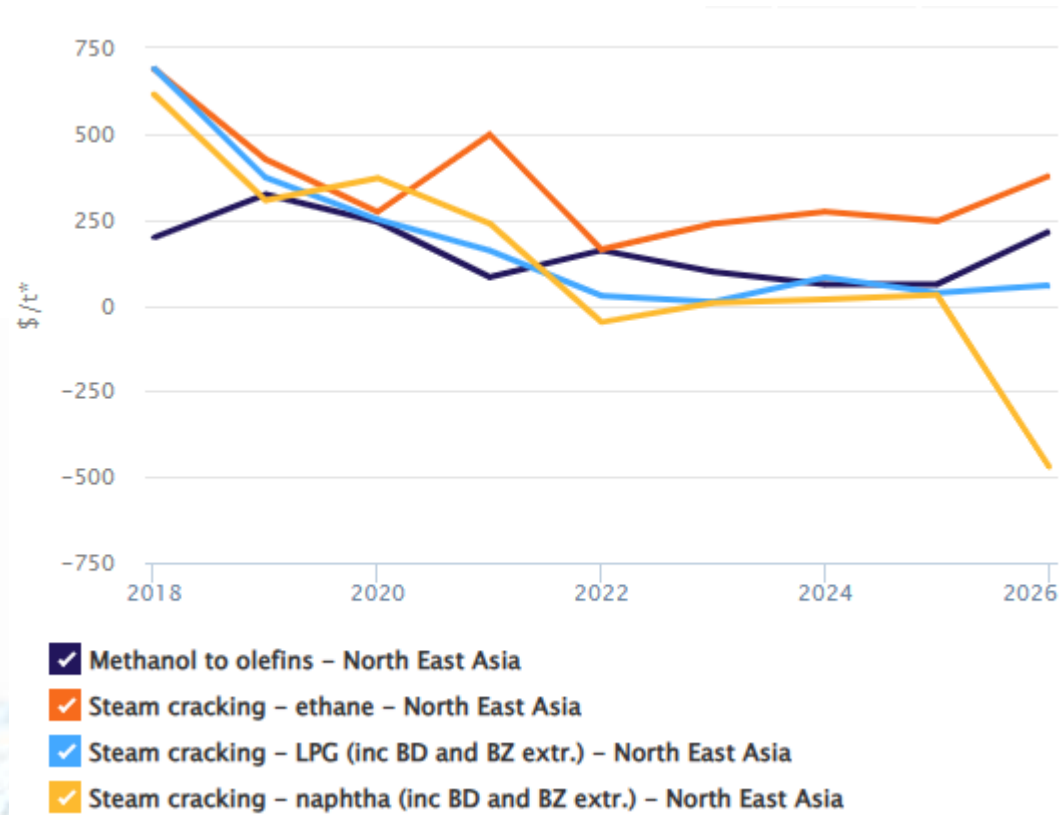
Source: ICIS Supply and demand database

The shift to lighter feedstocks structurally reduces BD output, tightening long-term supply

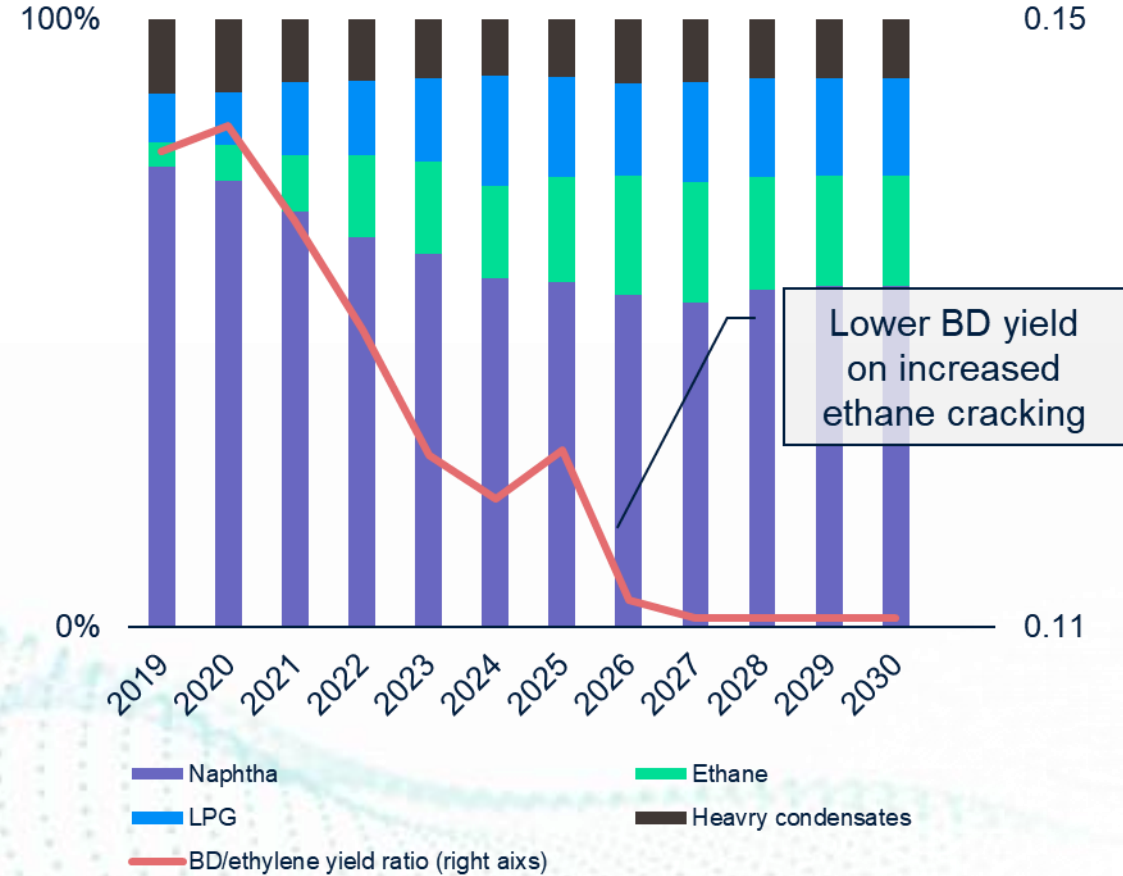


Ethylene variable margins in NE Asia

As of 1 May 2026



China cracker feedstock

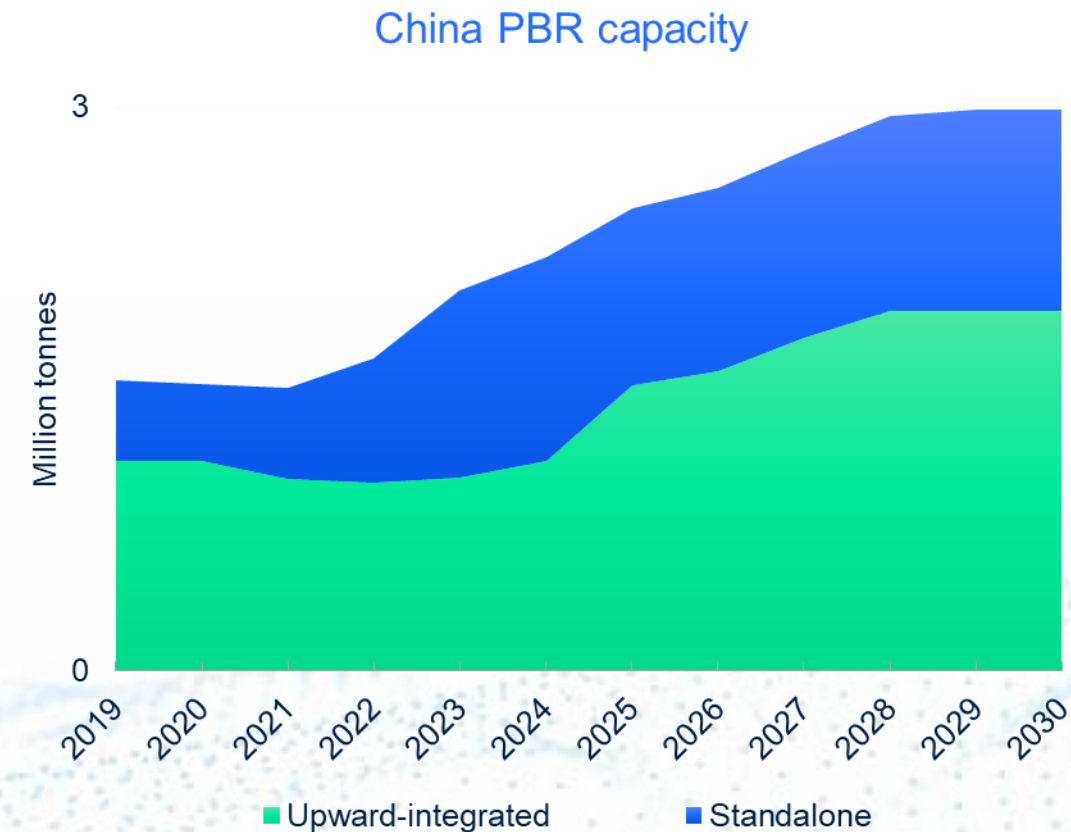


Lower BD yield on increased ethane cracking

Source: ICIS Supply & Demand database

China's integrated value chain drives structural cost advantage

Cracker → BD → rubber



Source: ICIS Supply & Demand database



Strong export growth observed across the whole value chain, increasing flexibility for China

Export CAGR, 2019–2025



BD: 3%

Emerging as swing supplier in NE Asia



SR: 41%

Shifted from net importer to exporter



Tyre: 6%

Growing on cost advantage and improving quality



Auto: 42%

Expanding as a strategic national priority

National strategy: China's 15th Five Year Plan prioritizes low-carbon integration and self-sufficiency over volume growth



GREEN DEVELOPMENT



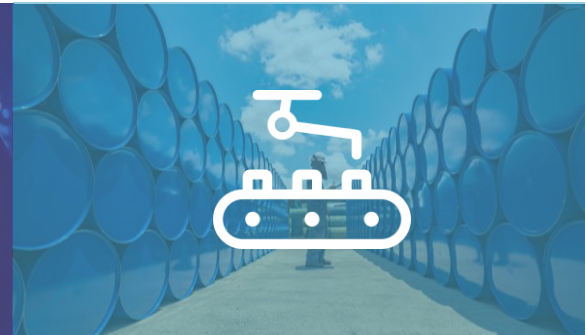
- Dual carbon controls to peak by 2030
- Phase out energy-intensive legacy capacity
- Replace fossil energy with non-fossil sources

INDUSTRIAL OPTIMIZATION



- Boost industrial autonomy via core technology breakthroughs
- Shift to advanced materials to replace imports
- Deploy AI-enabled smart manufacturing

SAFETY & SUPPLY ASSURANCE



- Strengthen domestic oil and gas supply security
- Expand reserves and upstream development
- Promote coal-to-oil and gas base construction

INTERNATIONAL EXPANSION



- Go global: resources, capacity, market and services
- Bringing in: capital, technology, management and institutional systems

Policy is accelerating the shift from commodity rubber production toward integrated, high-performance, and compliance-driven growth

Global rules reinforce the shift to integrated, low-carbon synthetic rubber production — timing uncertain, direction clear

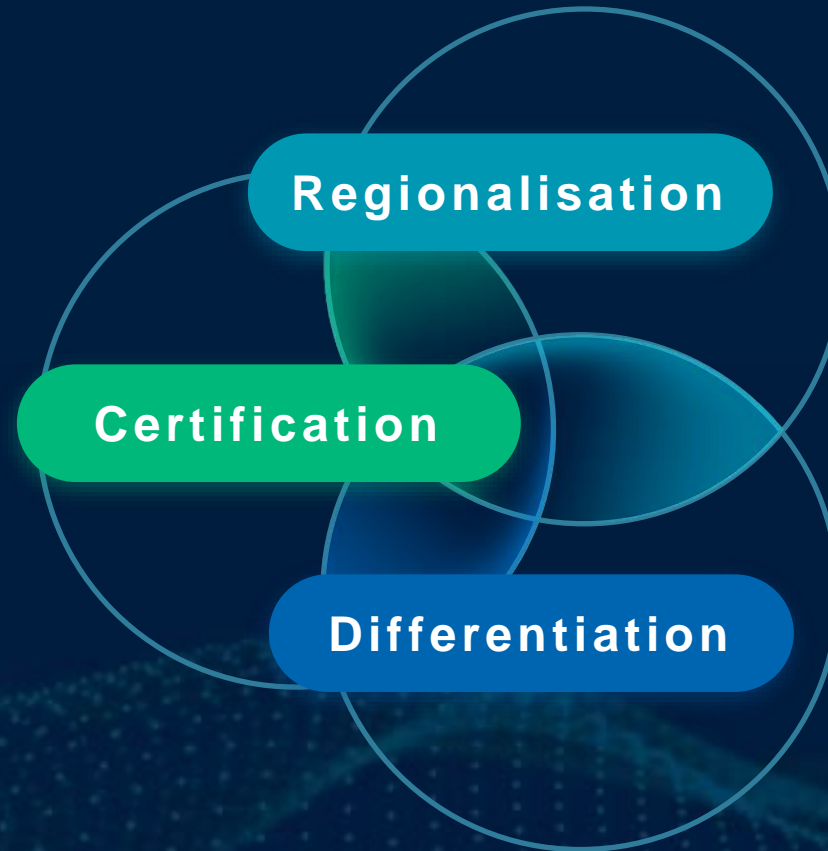


EV Transition Policies

EV growth reshapes tyre demand – boosting replacement volumes while structurally favouring durable, high-spec rubber grades over commodity output.

Tyre Wear & Microplastics Rules

Tyre wear is emerging as a regulated environmental metric across major markets, driving demand towards lower-abrasion, higher-performance rubber formulations.



Sustainability & Carbon Standards

OEMs and tyre makers increasingly require carbon footprint certification, especially in European supply chains – favouring integrated, lower-carbon producers over non-certified commodity players.

Trade & Localisation Policies

Rising trade barriers and localisation requirements are fragmenting global supply chains, reinforcing the case for vertically integrated, regionally based rubber production.

Key conclusions | BD&SR market reset: 4 structural shifts



Tightening BD supply

Feedstock shift + geopolitics
= less BD, not just temporary



China leads pricing

Price taker → regional price
setter



Higher volatility

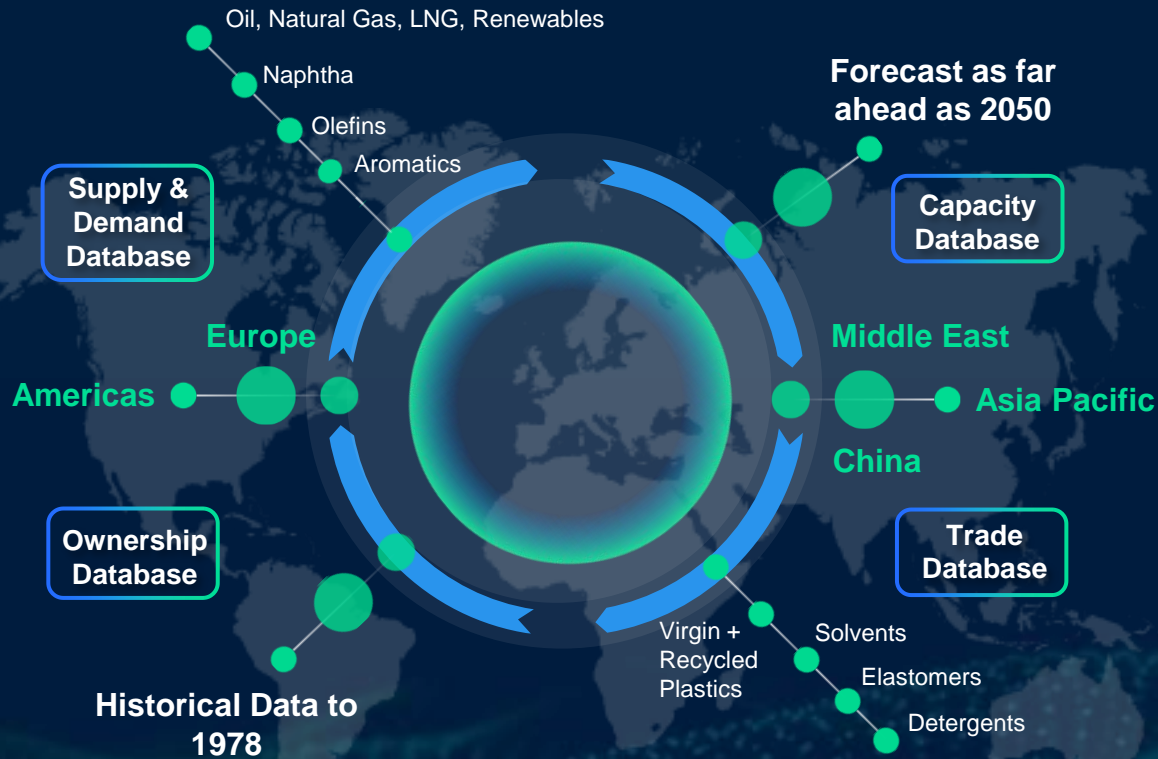
Trade flows + arbitrage
amplify swings



Demand ceiling

Concentrated downstream
limits extreme runs

ICIS Supply and Demand Database



Get an end-to-end view of supply and demand across Energy, Refining and Chemical value chains from 1978 to 2050. Unrivalled breadth and depth of data covering supply, demand, trade flows - updated daily with monthly and quarterly round-ups plus a twice yearly comprehensive global review.

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Thank you



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CHEMICAL MARKET ANALYTICS



Synthetic Rubber in Asia

Navigating Prolonged Uncertainties

May 2026

Anthony (Young Ho) Song
Executive Director, Asia C4 Olefins & Elastomers
Anthony.song@chemicalmarketanalytic.com

Agenda

- Middle East Crisis Impact
- Tariffs & Automotive
- Rationalization Status
- Butadiene
- Butadiene Derivatives
- Price Outlook



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CHEMICAL MARKET ANALYTICS

An aerial, top-down view of the Middle East region, overlaid with a semi-transparent blue filter. The map shows the outlines of countries, with a prominent red symbol (resembling a stylized crescent and star) centered over Iraq. Several bright, glowing orange and yellow explosion effects are scattered across the landmass, particularly in Iraq, Syria, and the Gulf region. In the upper right and lower right corners, there are silhouettes of fighter jets with bright yellow and orange exhaust trails, suggesting active aerial warfare. The overall scene conveys a sense of intense conflict and its impact on the region.

Middle East Conflict Impact

Major timeline of Middle East conflict

Feb 28

Outbreak of Middle East conflict

US and Israeli forces launch coordinated strikes on Iran

Early Mar

Regional escalation

Iran retaliates with massive missile and drone strikes on Israel and Gulf Arab nations

Mar 2

Expansion to Lebanon

Israel intensifies airstrikes in Lebanon, targeting Hezbollah

Apr 8

Ceasefire

Ceasefire takes effect, halting the major joint campaign against Iran

Early May

Proposal to end the conflict

US and Iran proposing 14 point MOU to end the ongoing war and start 30 day negotiation period for a comprehensive agreement

US announces "Project Freedom"

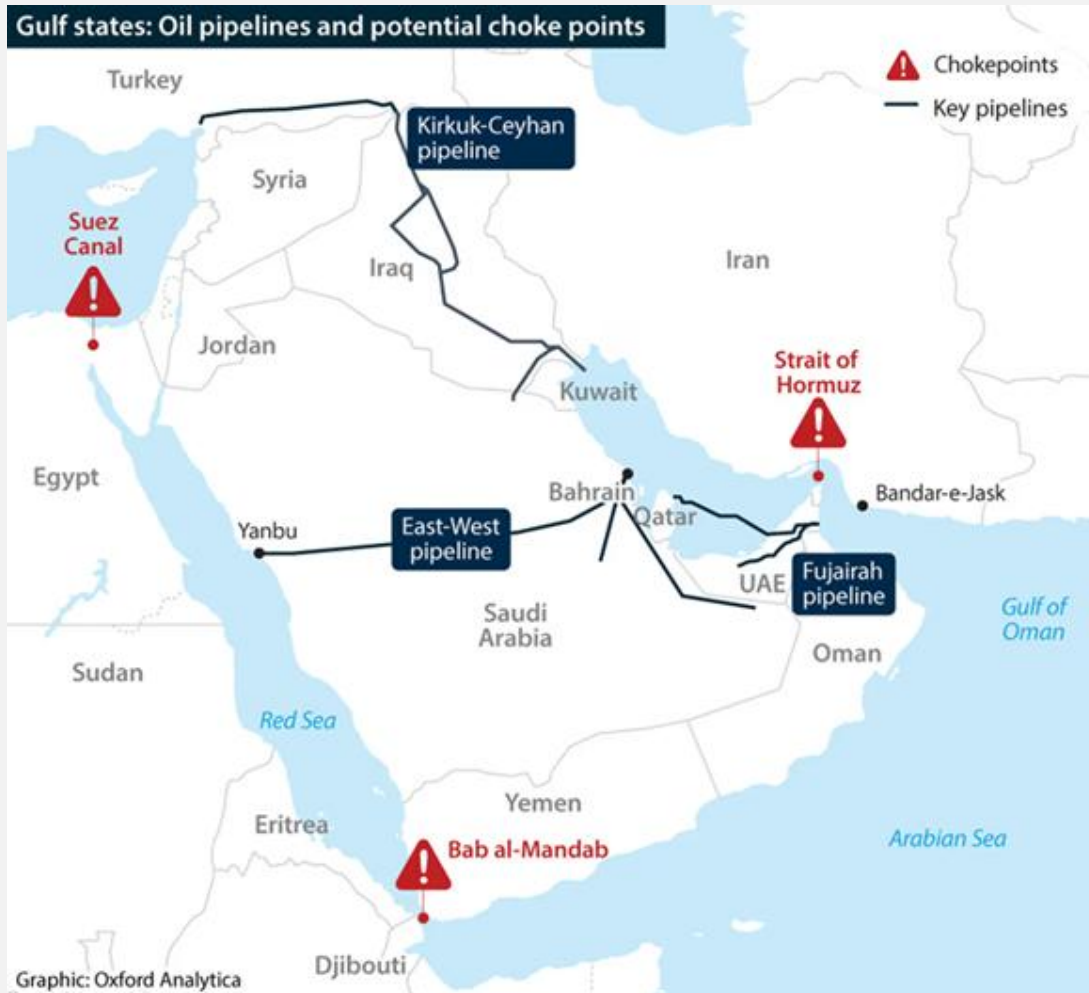
Help free up ships in the Strait of Hormuz

Since mid-May

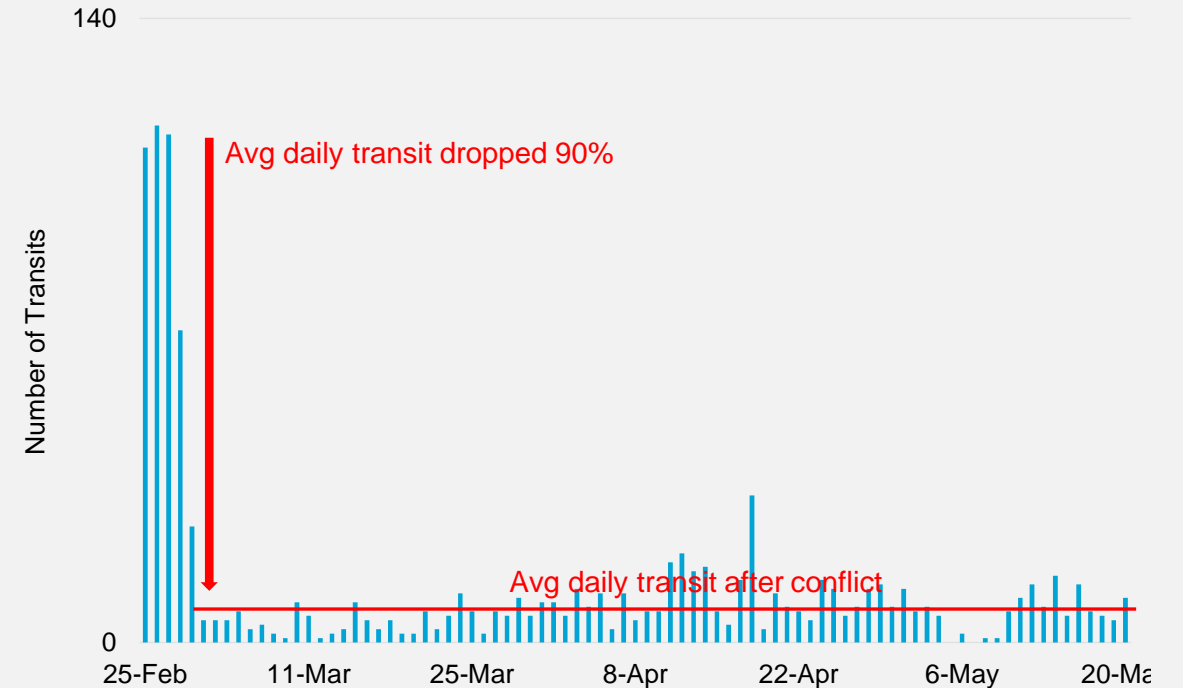
What's next?

No agreement reached
Postponed military strike
Extended 60 days ceasefire and reopening Strait of Hormuz (?)

Asia highly dependent upon oil and naphtha supplies from Middle East



Estimated Daily Commercial Transits (Strait of Hormuz)

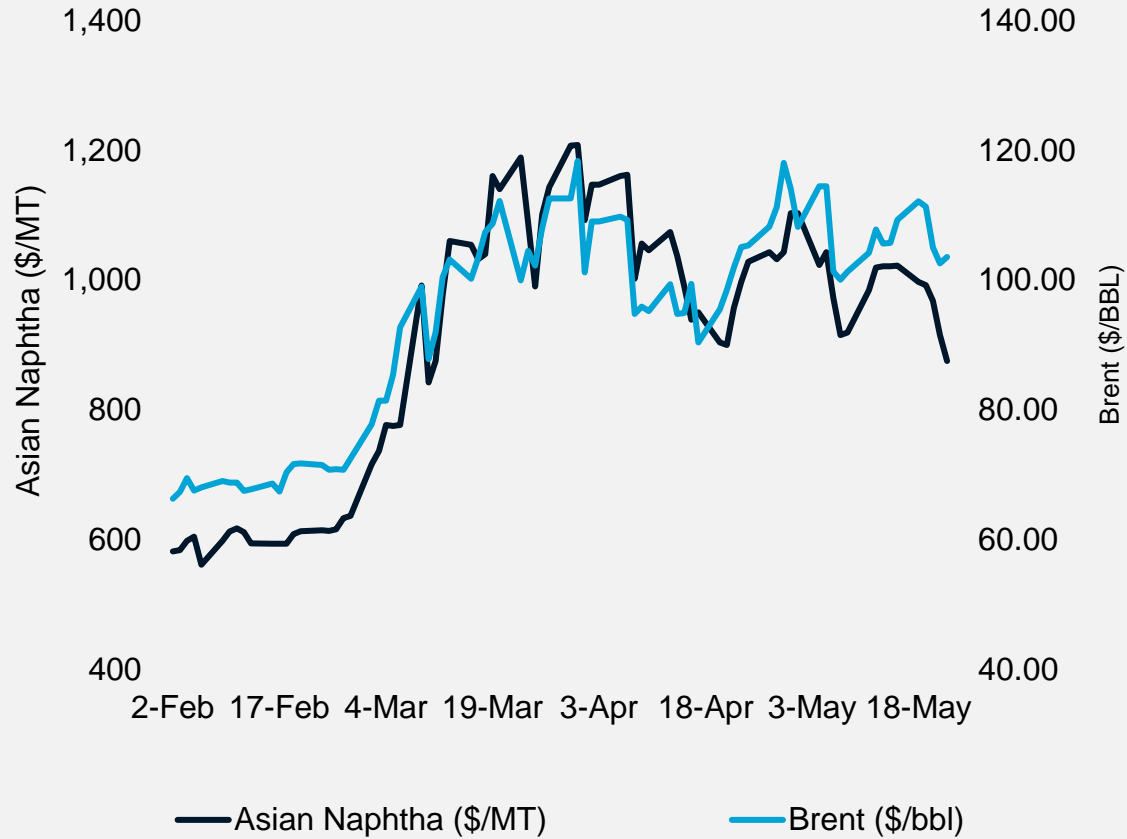


Source: Dragonfly from Dow Jones Company

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Cracker feedstock prices surged and led to further run cuts

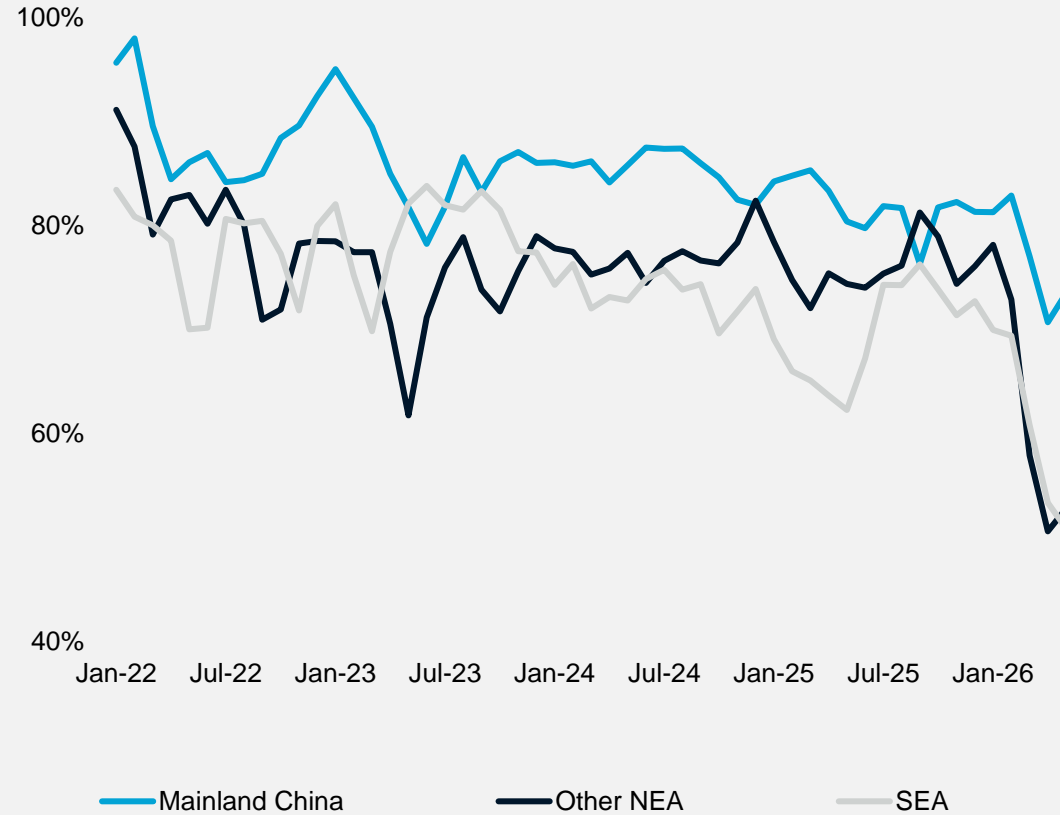
Crude Oil and Asian Naphtha Price Trend



Source: Chemical Market Analytics by OPIS

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Asia Cracker Operating Rates

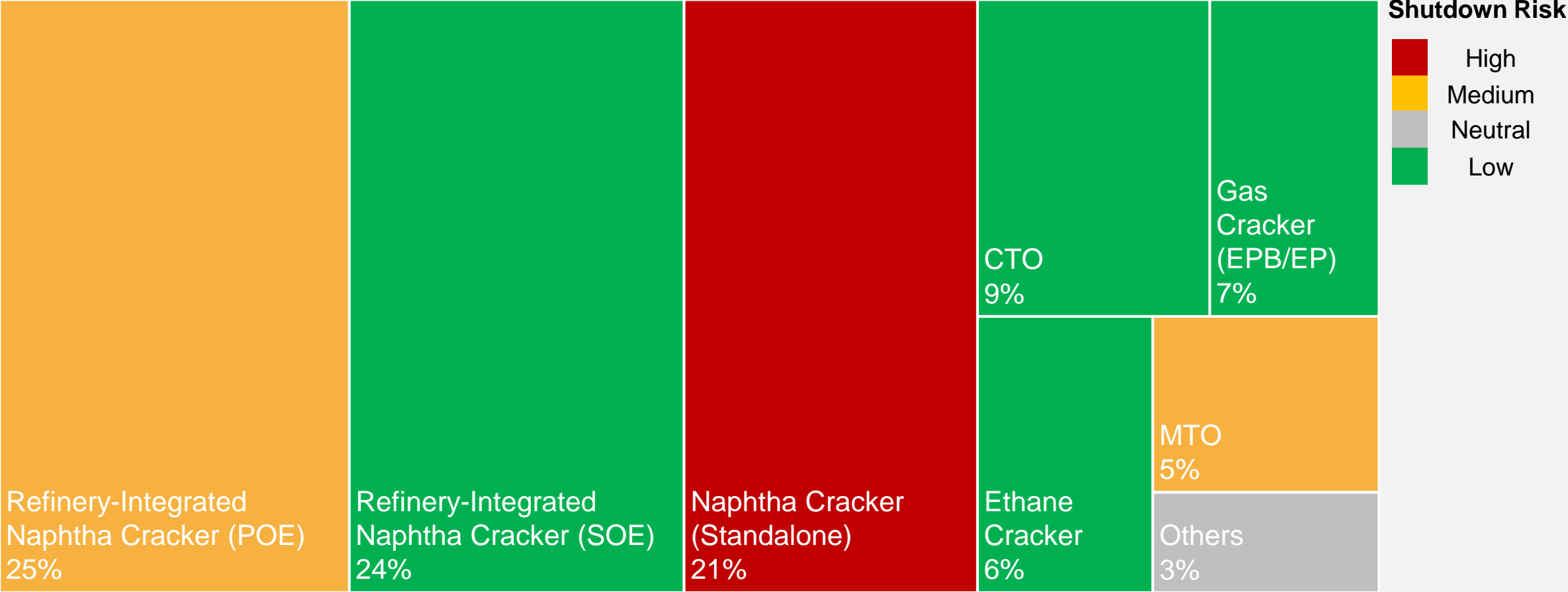


Source: Chemical Market Analytics by OPIS

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Supply risk arises as the tension in the Middle East escalates

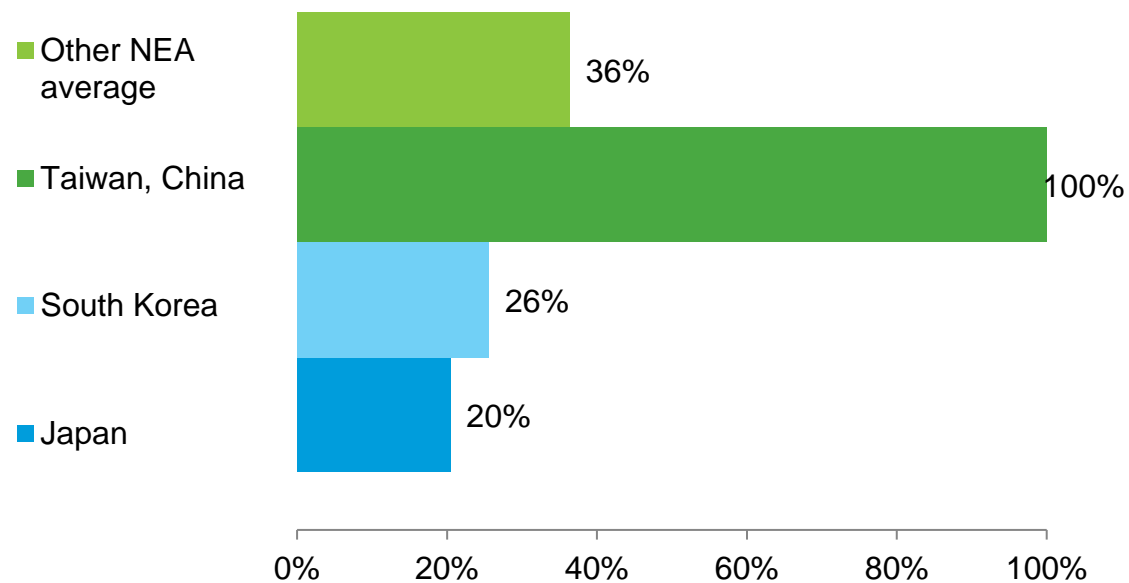
Mainland China – Relatively better situation amid various feedstock sources and production type



Supply risk arises as the tension in the Middle East escalates

Standalone crackers in other Asia are heavily relying on Middle Eastern feedstocks

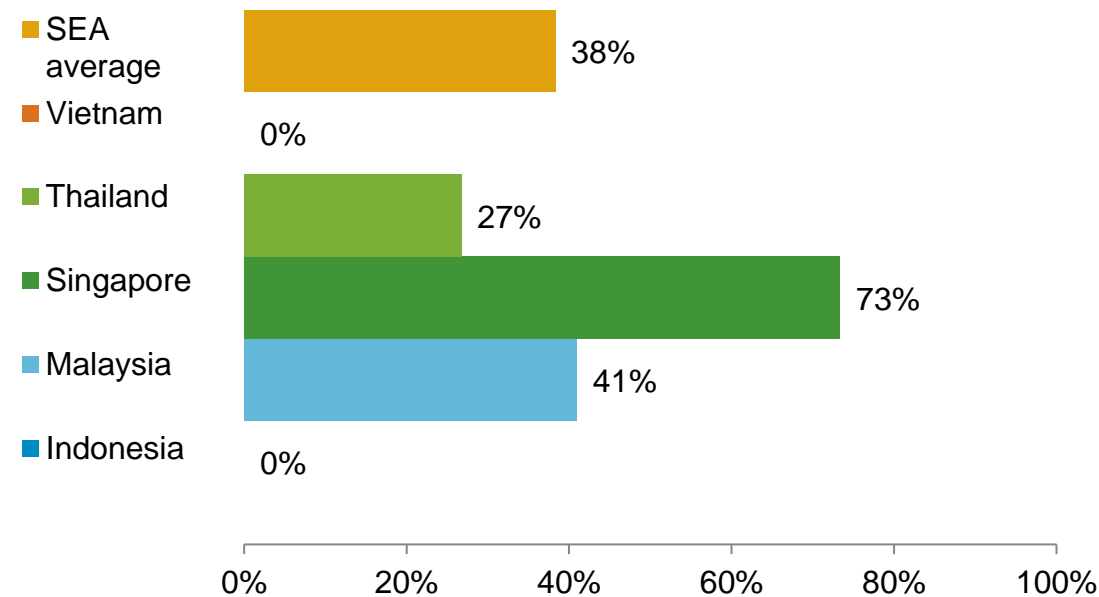
Refinery-Cracker Integration Status in NEA ex. mainland China



Source: Chemical Market Analytics by OPIS

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Refinery-Cracker Integration Status in Southeast Asia

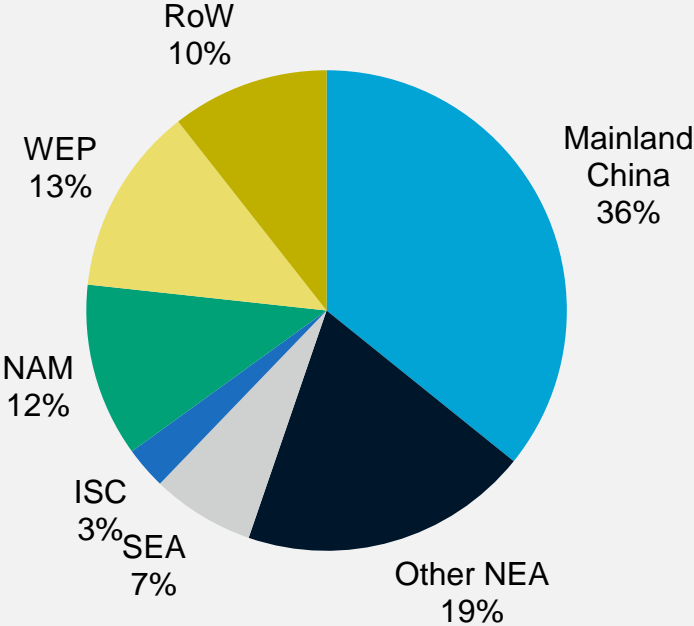


Source: Chemical Market Analytics by OPIS

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Asia is key butadiene producing region and most vulnerable from crisis in Middle East

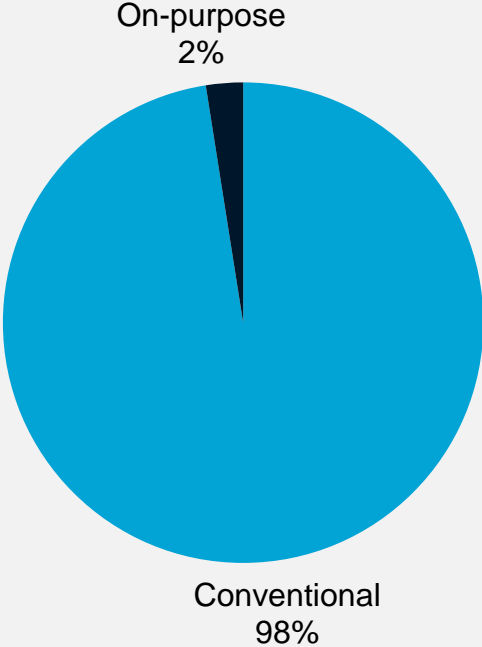
Global Butadiene Capacity by Region



Source: Chemical Market Analytics by OPIS

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Asia Butadiene Capacity

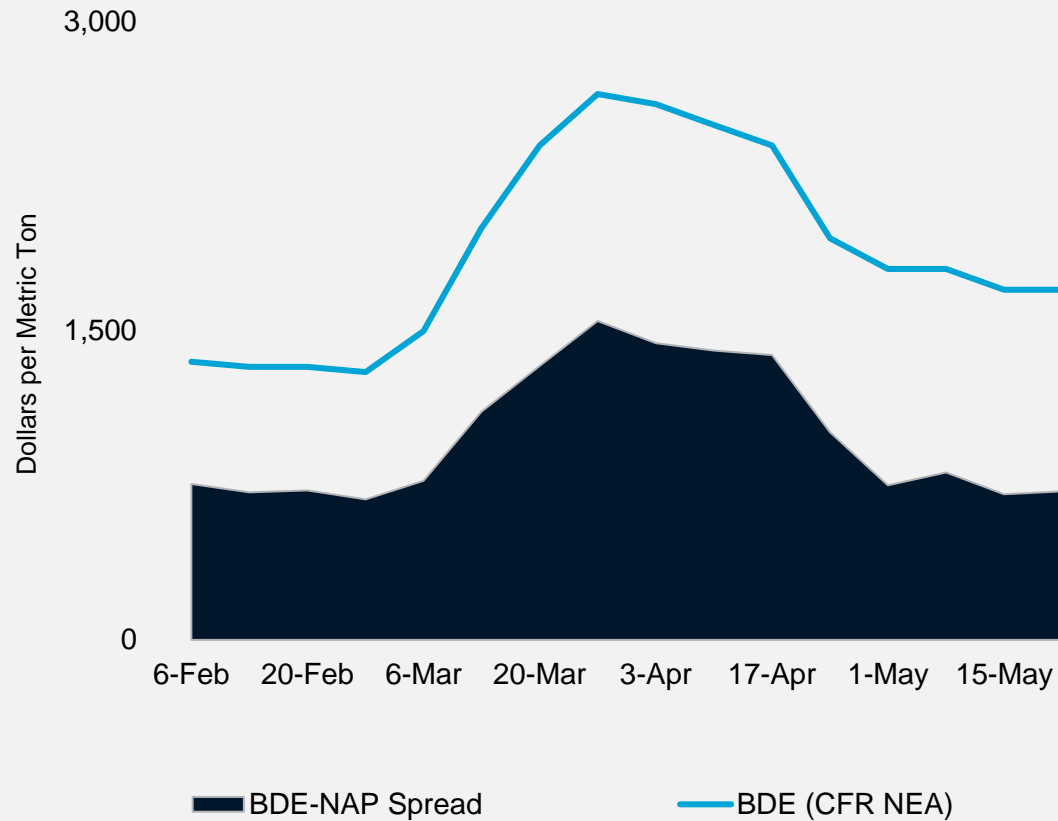


Source: Chemical Market Analytics by OPIS

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Middle East conflict results in tight supply and price surge

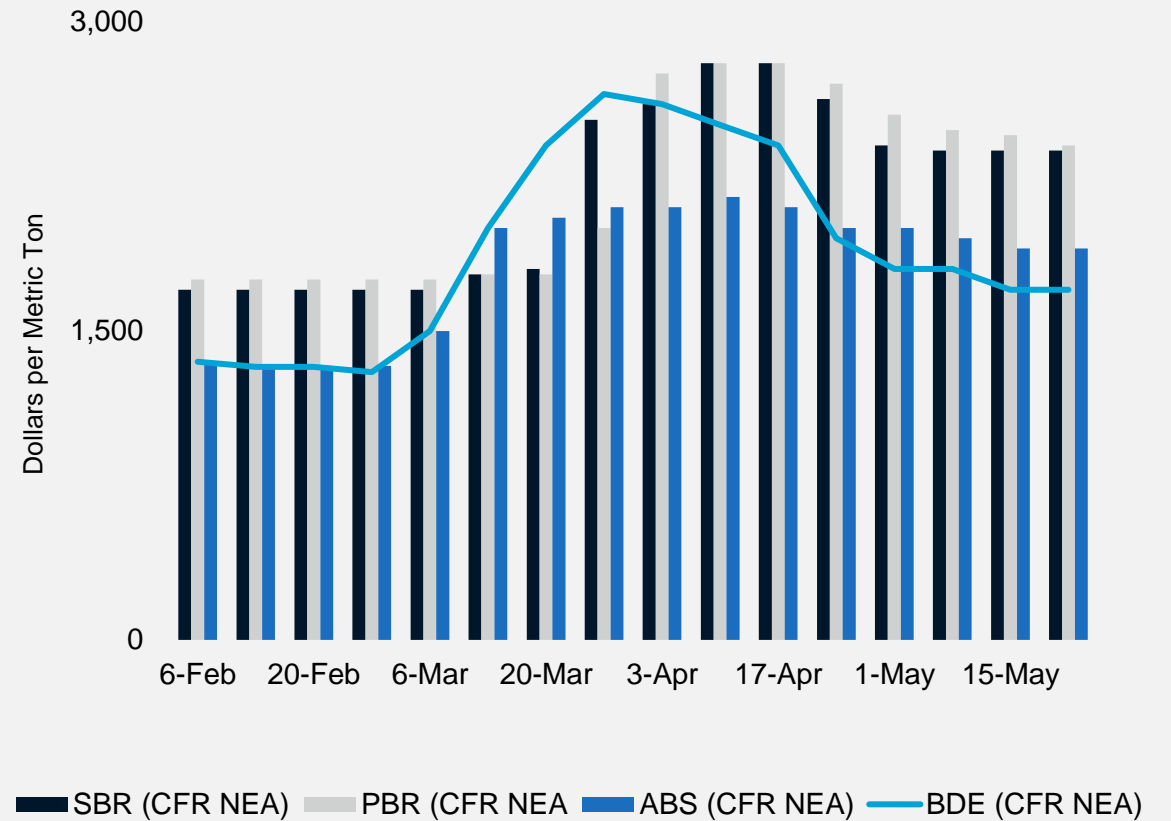
Butadiene and Naphtha Price Spread



Source: Chemical Market Analytics by OPIS

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Butadiene and Derivative Price Trends



Source: Chemical Market Analytics by OPIS

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CHEMICAL MARKET ANALYTICS

Tariff & Automotive



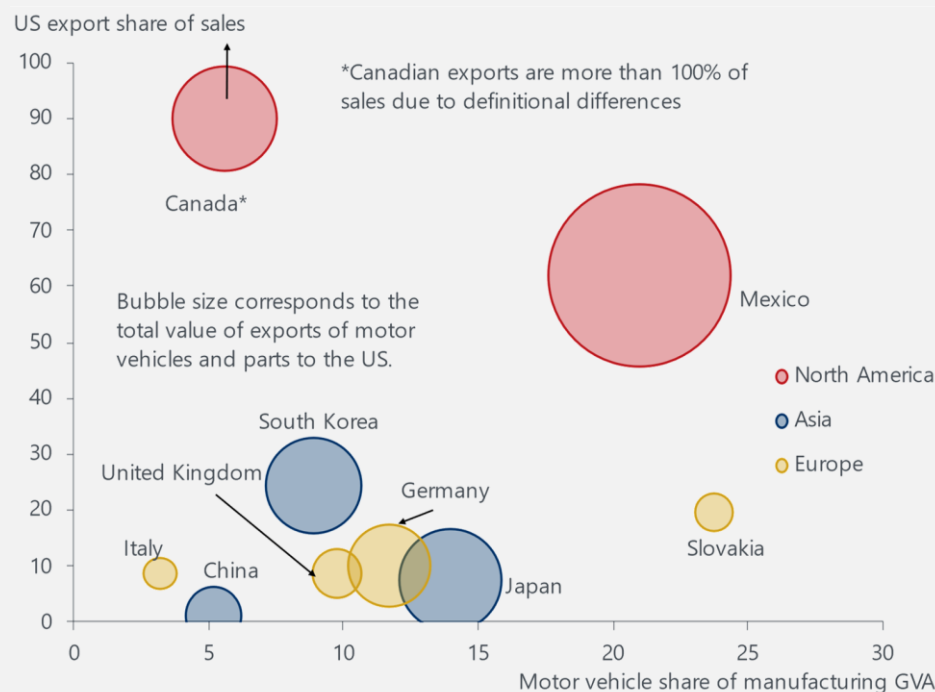
Automotive tariffs remains

25% automotive tariffs

- Effective April 3 (finished vehicles), May 3 (major auto parts)
 - **Non-cumulative:** steel/aluminum tariffs, "fentanyl" tariffs on Canada and Mexico (25% on the non-US content of USMCA compliant autos and auto parts)
 - **Cumulative:** China tariff, 2.5% MFN rate (except deals)
 - **15% credit** of vehicle retail value (assembled in the US) for an equal amount imported parts (exc. from China). 10% credit from April 30, 2026, 0% from April 30, 2027; Vehicles assembled in Mex/Can not eligible.
 - Inflationary pressures are likely despite partial replacement of imports with domestic supply. Less automotive exports in producer countries could erode domestic chemicals demand.
 - Exemptions: **UK – 10%** on first 100,000 vehicles; **Japan, EU, South Korea – 15%**

Tariff risk: US sales share vs automotive share of manufacturing

by country



Source: Oxford Economics

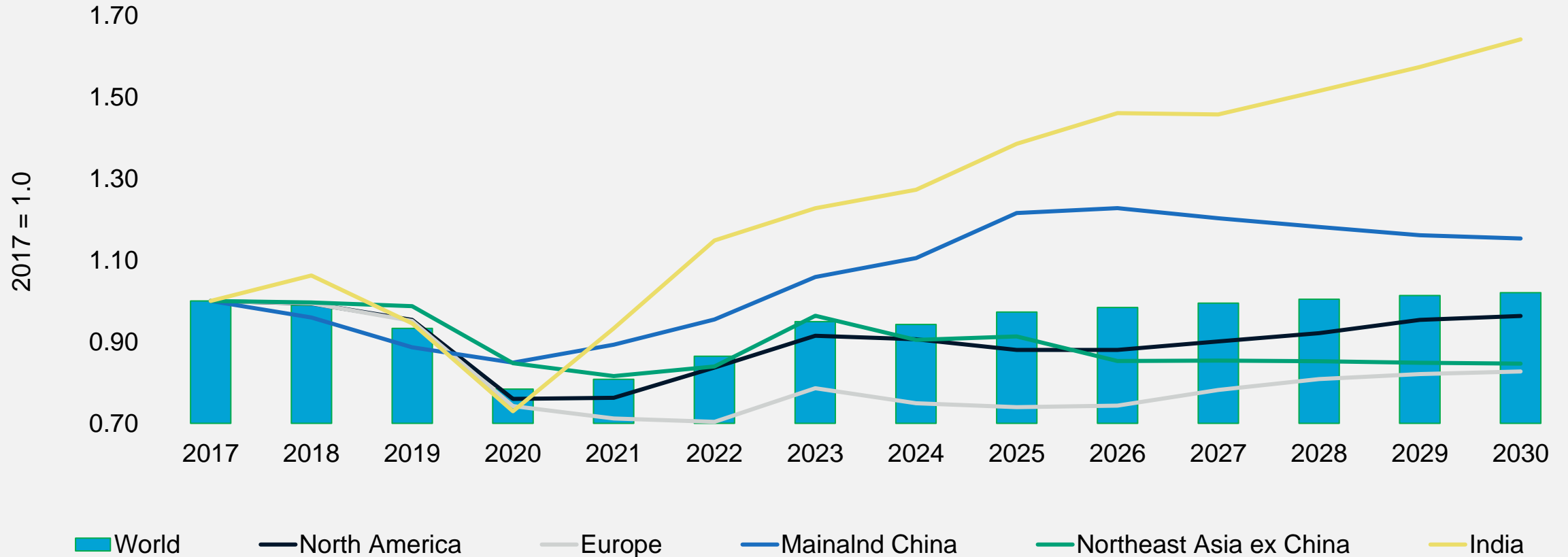
Auto raw materials conventional ICE, estimate

Total weight: 1-1.5 mt

Material	Weight %
Plastics & Polymers	3-8
Paints & coatings	1-2
Metals & alloys	75-85
Lubricants & fluids	1-2
Adhesives & sealants	0-1
Rubber & elastomers	3-10
Glass & ceramics	1-3

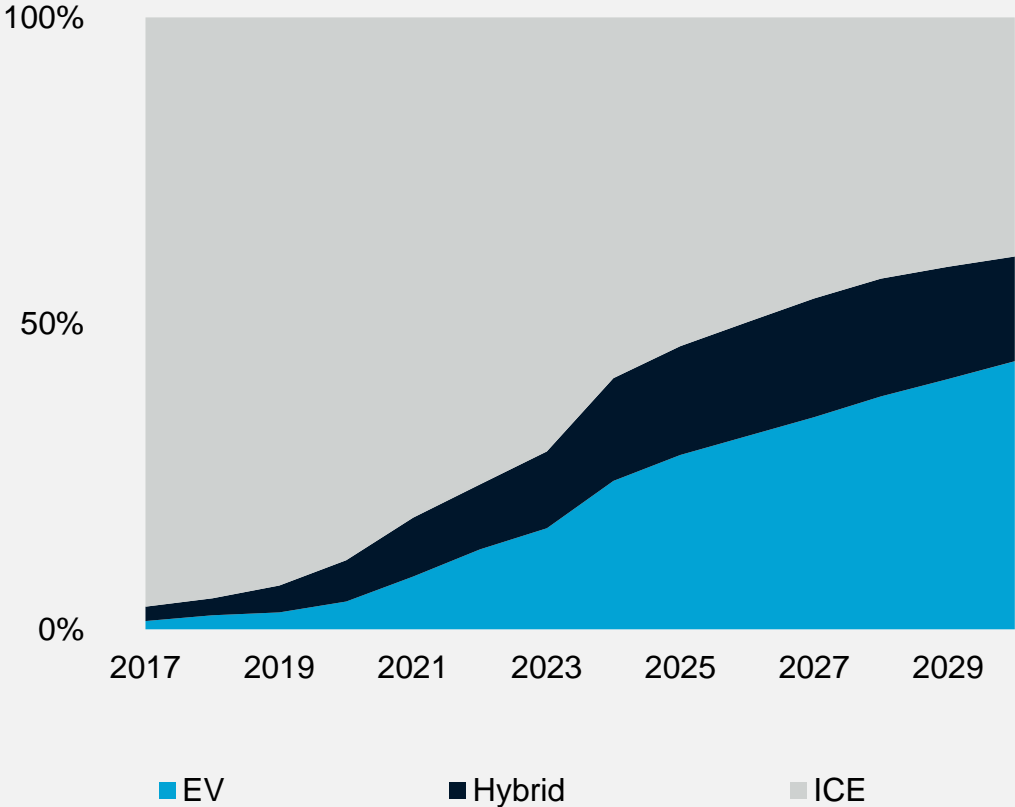
Regional trend is different

Light Vehicle Production Trends



Mainland China drives EV production growth

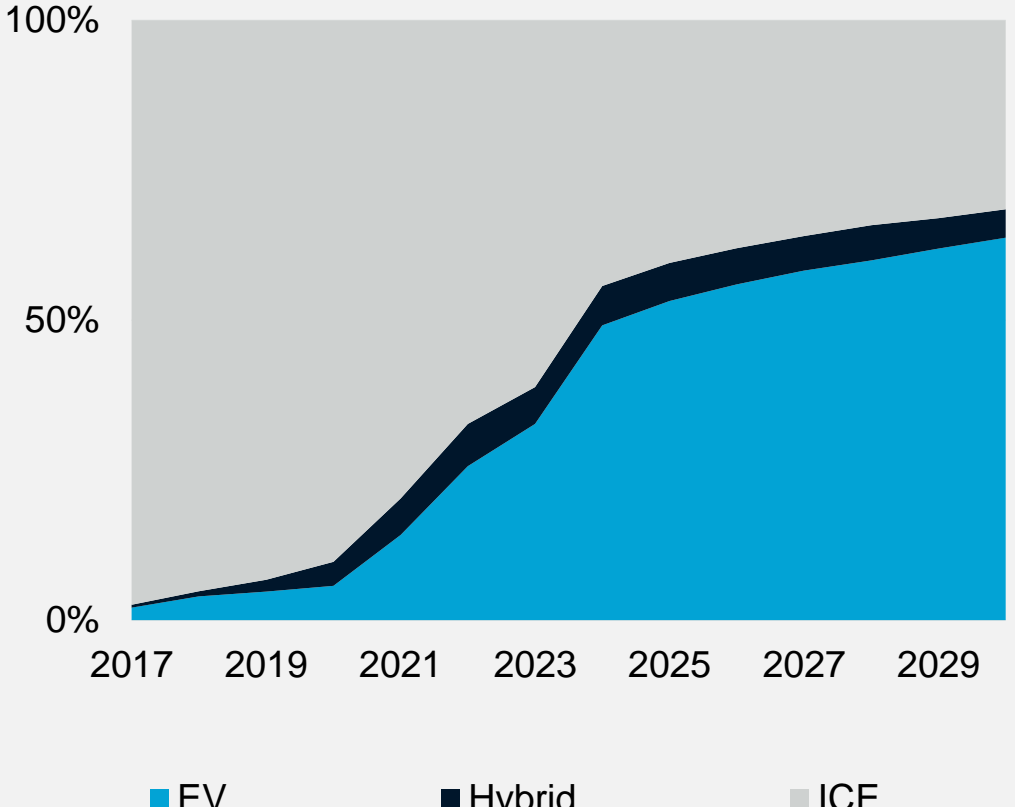
Global EV, Hybrid, ICE Production Share



Source: Oxford Economics

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Mainland China EV, Hybrid, ICE Production Share



Source: Oxford Economics

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CHEMICAL MARKET ANALYTICS

Synthetic Rubber Feedstock Rationalization in Asia and Europe

Rationalization in mainland China

Company	Province	C2 (kta)	BD (kta)	Idled	Will Close	Remark
Sinopec Qilu	Shandong	860	164	Idled since 2025		Build new 2027 [C2 1,000 / BD 150]
Sinopec Yanshan	Beijing	820	143	Idled since 2025		
Sinopec Tianjin	Tianjin	200		Idled since 2025		
PetroChina Fushun	Liaoning	180	30		Will close 2026	Will close 2026 [C2 950 / BD 180]
PetroChina Jilin	Jilin	150			Will close 2026	Built new 2025 [C2 1,200 / BD 200]
PetroChina Lanzhou	Gansu	690	124		Will close 2026	Build new 2027 [C2 1,200]
Sinopec Maoming	Guangdong	380	150		Will close 2026	Build new 2027 [C2 1,000 / BD 140]
Sinopec Shanghai	Shanghai	700	120		Will close 2029	Build new [C2 1,200 / BD 200]
Sinopec Jiangsu	Jiangsu	800			Will close 2029 (build new)	Will close 2029 (build new)
Sub Total		4,780	731			
Others		60,393	6,676			All other existing capacities
Total		65,173	7,407			
Idled		1,880	307			
Will close		2,900	300			

Rationalization in South Korea

Company	City	C2 (kta)	BD (kta)	Announced	Under discussion	Remark
Hyundai Chem	Daesan	850	100	Merge crackers, shut down Lotte cracker	downstream restructuring	Form JV company by Q3 2026 (50:50 share)
Lotte Chem		1,100	149			
Hanwha Totalenergies		1,505	157		reduce polymer production	
LG Chem		1,270	174			
GS Caltex		900	100			
LG Chem No.1	Yeosu	1,160	160		merging with GS Caltex	If not merged, shutdown No.1 and maintain No.2 only
LG Chem No.2		800	140			
Lotte Chem		1,200	160			
YNCC No.1		900	240	Merge crackers, shut down YNCC No.2 & 3	downstream restructuring	Form JV company (1/3 share each by Lotte, DL, and Hanwha)
YNCC No.2		930	130			
YNCC No.3	470					
SKGC	Ulsan	670	115			
KPIC		900	150			
S-Oil		1,800	200			start up Q4 2026
Sub Total		14,455	1,975			
Others		200	319			S-Oil Recovery from FCC (C2) / LG ODH and Kumho offline capacity
Total Capacity		14,655	2,294			
Announced		2,500	279			
Possibility		1,160	160			
Capacity post-restructure		10,995	1,855			

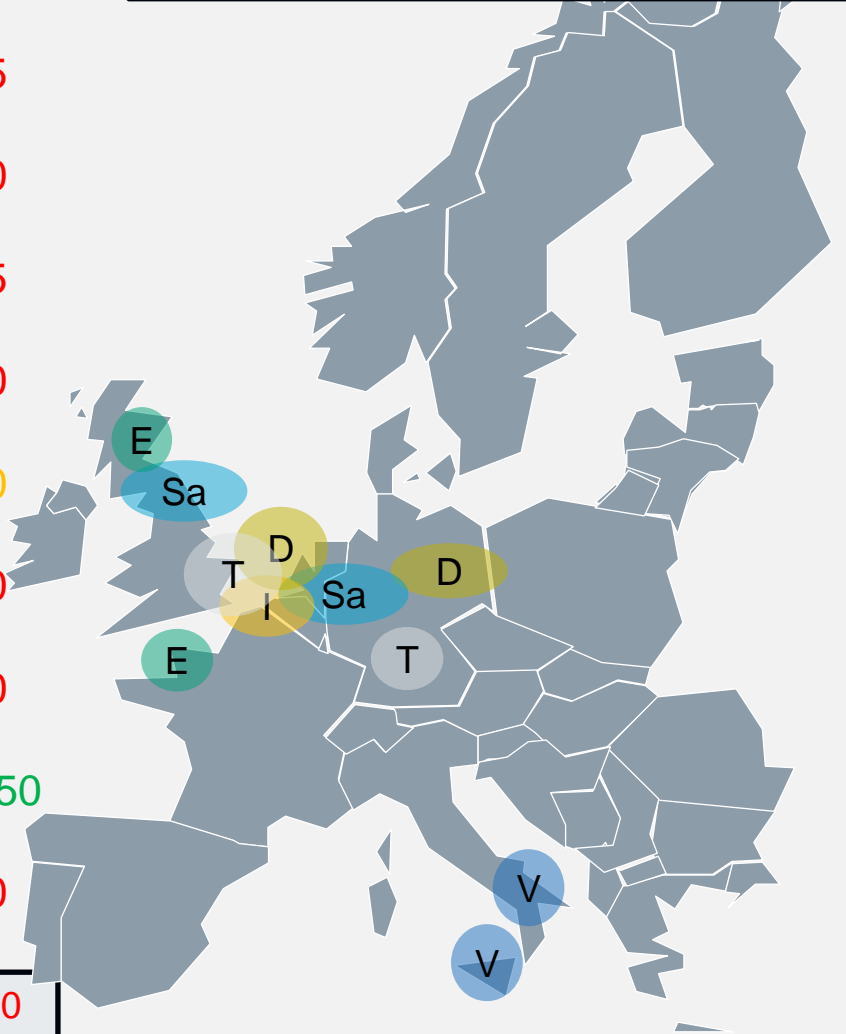
Rationalization in Japan

Company	City	C2 (kta)	Contained BD (kta)	Announced	Under discussion	Remark
AMEC	Mizushima	570	64	close 2030		Okayama BD (JV Asahi & Zeon)
ENEOS	Kawasaki	540	61			
ENEOS	Kawasaki	443	50	close 2028		
Maruzen	Chiba	525	59	close 2027		Chiba BD (JV Maruzen & UBE)
Keiyo Ethylene	Chiba	768	86			
Mitsui	Chiba	612	69			
Idemitsu	Chiba	414	47	close 2027		
Idemitsu	Tokuyama	689	78			
Crasus	Oita	691	78			
Osaka PC	Sakai	500	56			
Tosoh	Yokkaichi	527	59			
Mitsubishi No.2	Kashima	539	61			
Total Capacity		6818	767			
Announced		1,952	220			
Capacity post-rationalization		4,866	547			

European Assets Rationalization Ongoing – Crude C4 key now

				CC4*	BD	C2
E	2024	ExxonMobil NdG FR	C2/BD	-80	-80	-400
Sa	2024	Sabir Geleen NL	C2	-85		-575
V	2025	Versalis Brindisi IT	C2/BD	-75	-145	-440
Sa	2025	Sabir Wilton UK	C2/BD	-25	-100	-865
V	2025	Versalis Priolo IT	C2	-70		-450
D	2025	Dow Terneuzen NL*	C2	-50		-660
E	2026	Exxon/Shell Mosmorran UK	C2	-25		-830
T	2027	TotalEnergies A'werp BE	C2	-85		-570
I	2027	Ineos Antwerp BE	C2	+40		+1450
D	2027	Dow Böhlen DE	C2/BD	-70	-105	-510
Total				-450	-430	-3190

Rationalization C2 > CC4 > Bd

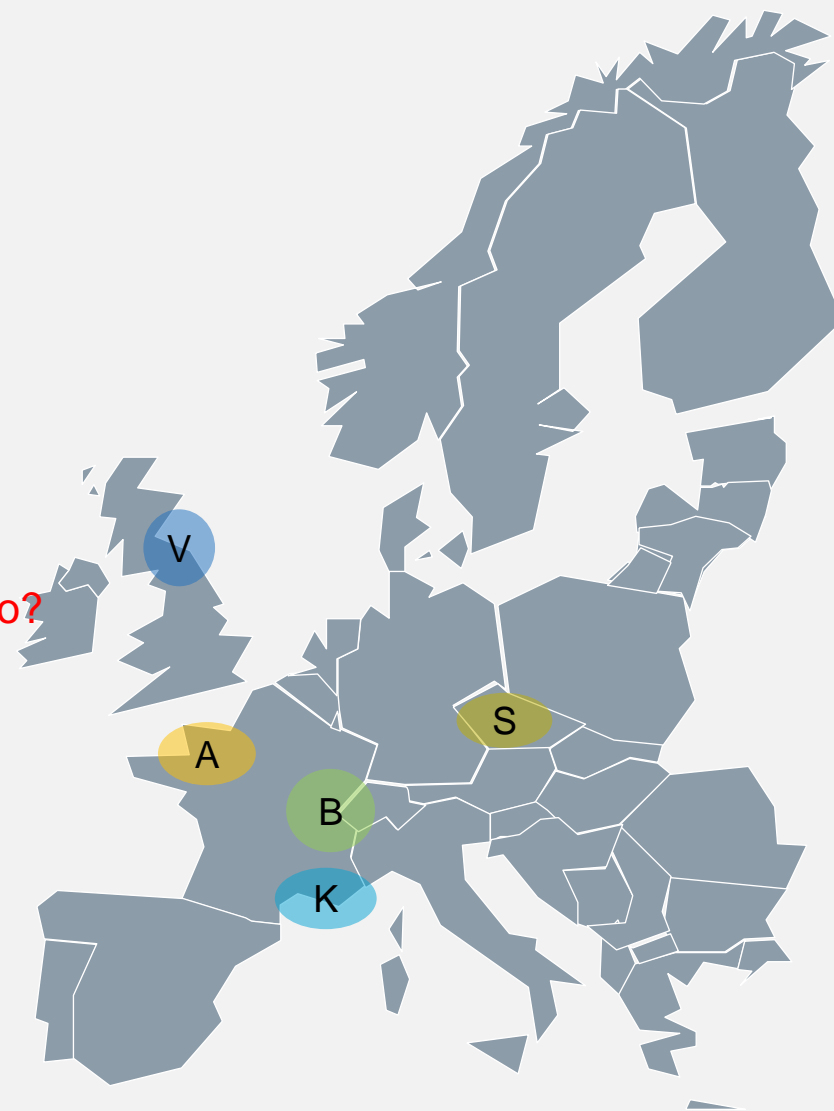


* temporary not restarted after TA

* CC4 as contained BD

Rationalization also downstream

				BD Der	BD
S	2023	Synthos	ESBR Kralupy CZ	110	82
V	2024	Versalis	PBR/SSBR G'mouth UK	140	125
K	2026	Kraton	HSBC Berre FR	30	20
A	2026	Arlanxeo	PBR/SSBR Port Jerome FR	120	110
B	2026?	Butachimie	ADN Chalampé FR	520/350 down to?	
Total				-327	



- Butachimie low OR – capacity reduction expected
- PBR Schkopau closed 2020 but reopened 2023
- Downstream closures in tires, vehicle plants, etcetera
- Tire/auto plants moving (again) to the east in Europe
- Closures Bd derivatives < Bd plants < CC4 capacity

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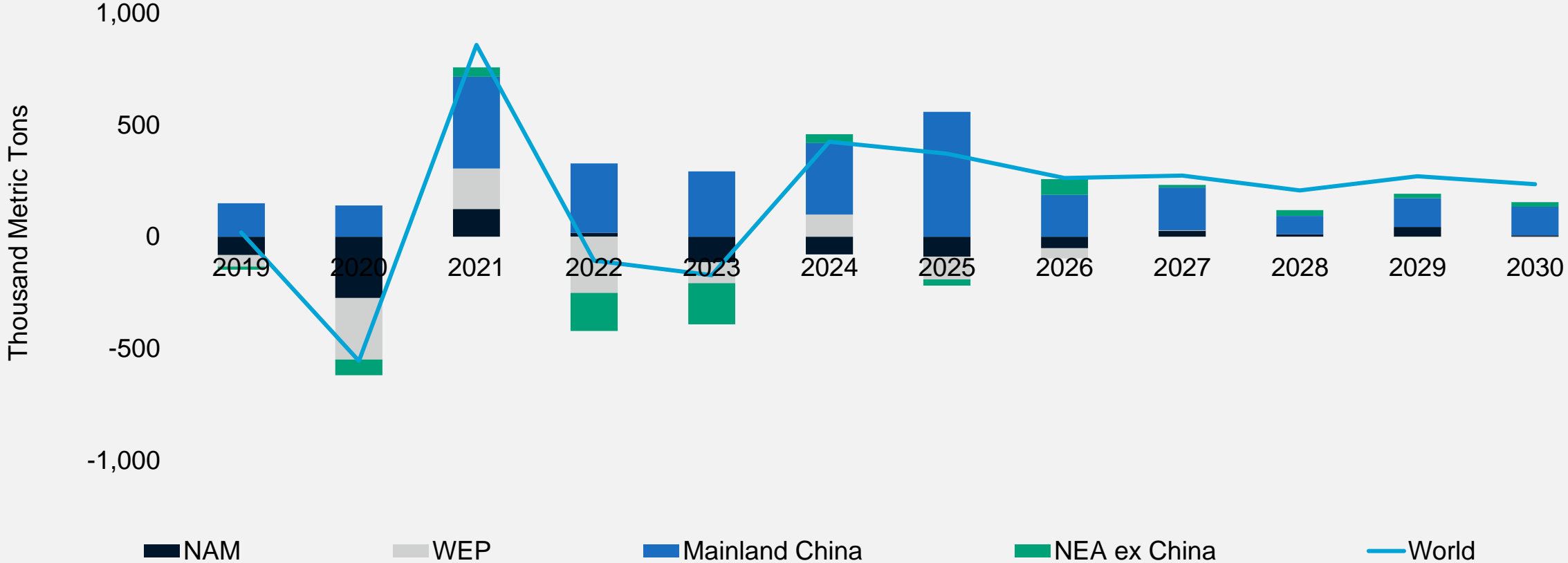
CHEMICAL MARKET ANALYTICS

Butadiene



Global demand trends

Butadiene Demand Growth

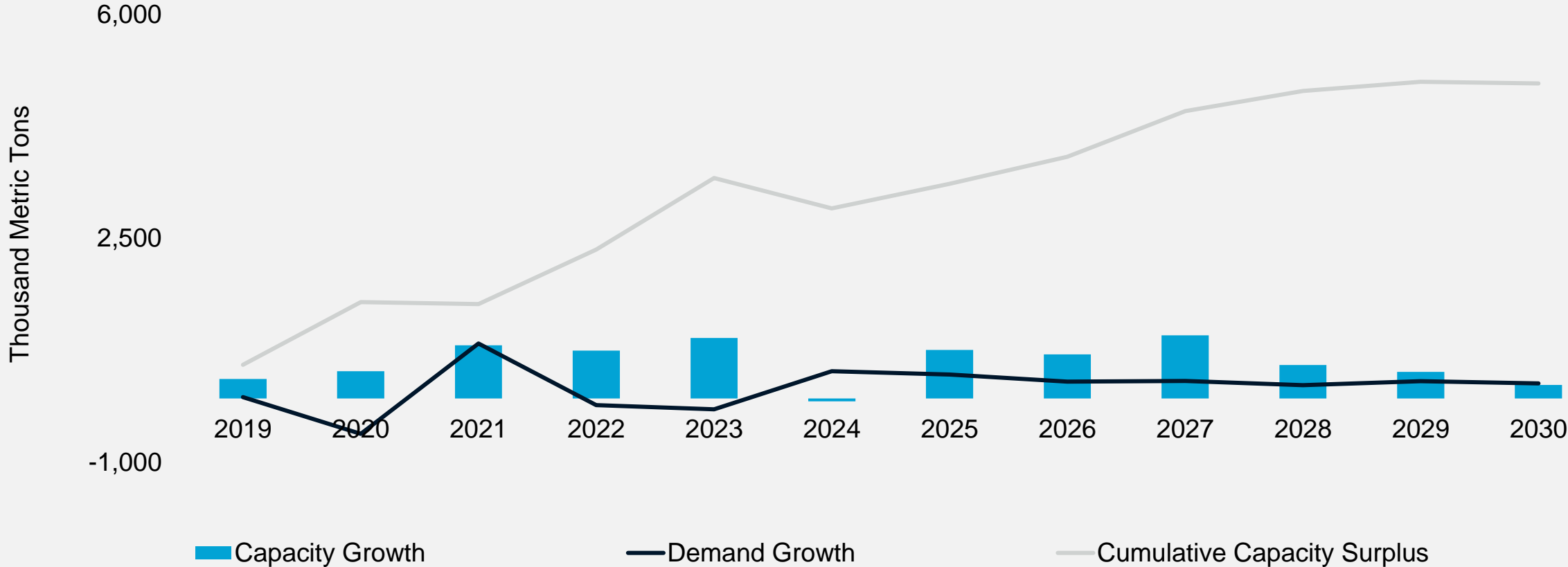


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Over capacity endures

Global Butadiene Capacity vs Demand Growth

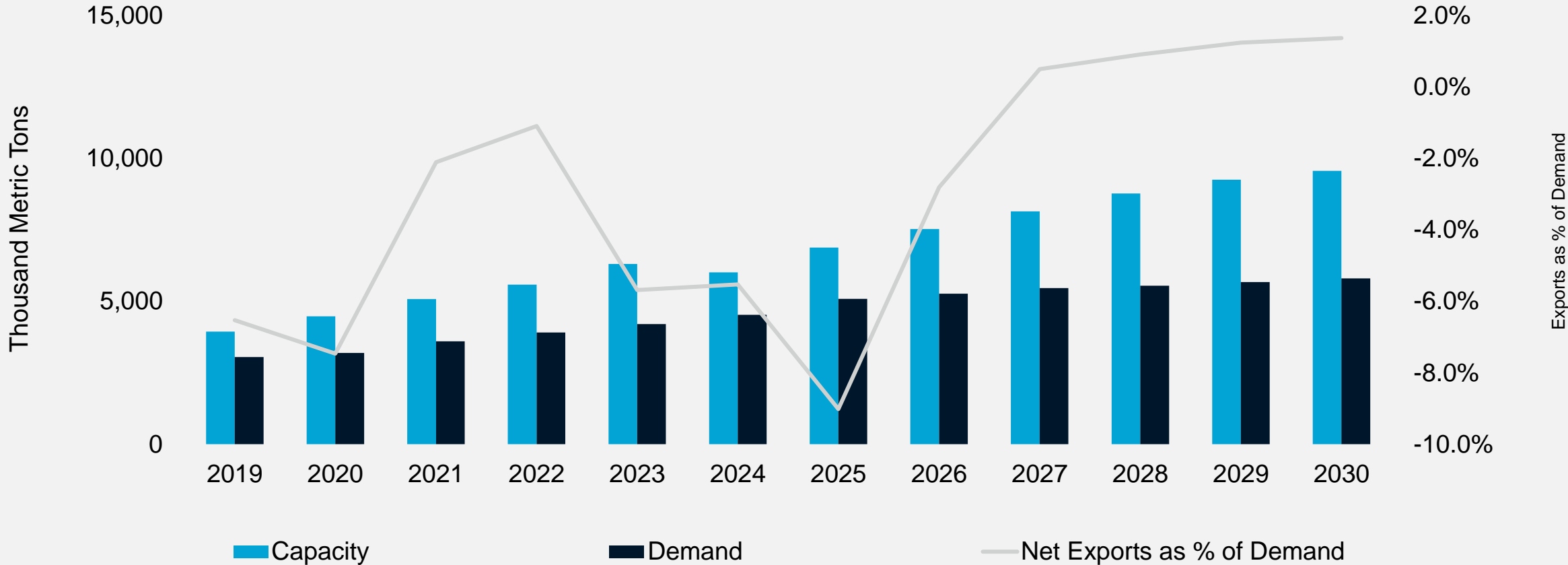


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Mainland China continues to invest to expand extraction

Mainland China Butadiene Balance

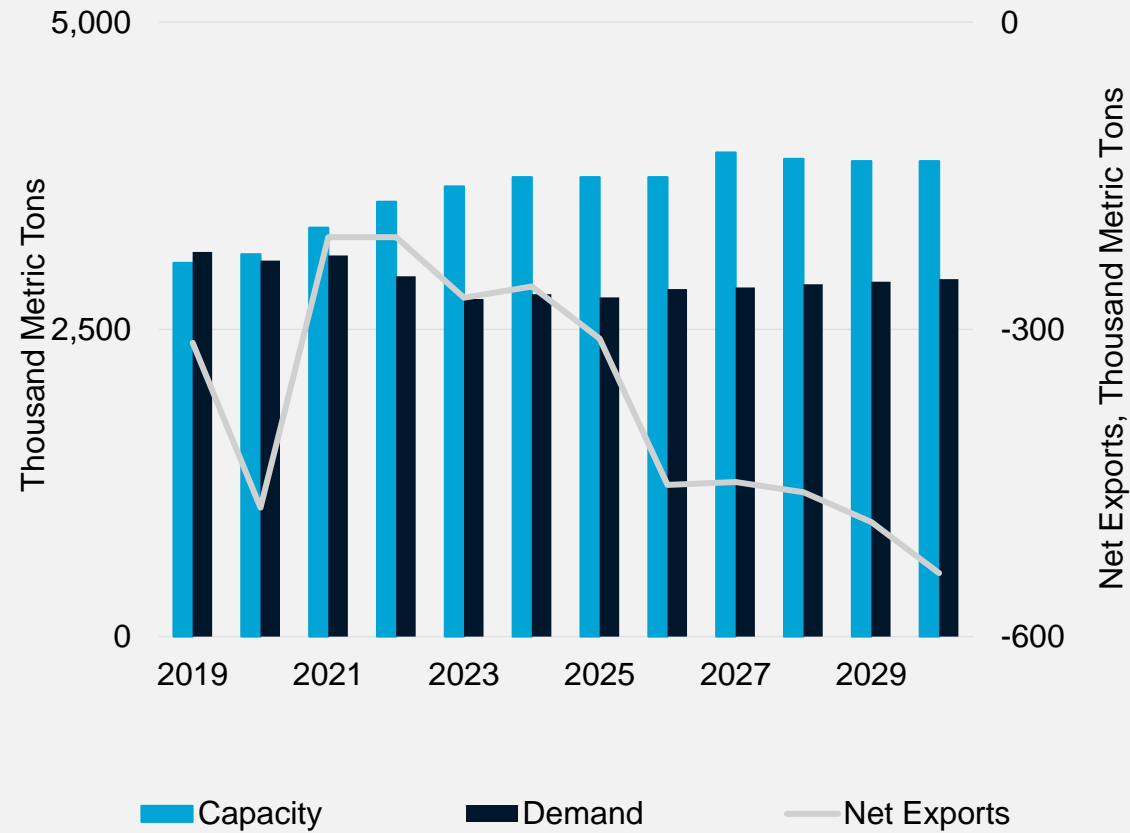


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SEA & ISC exports are expected to be absorbed by other NEA

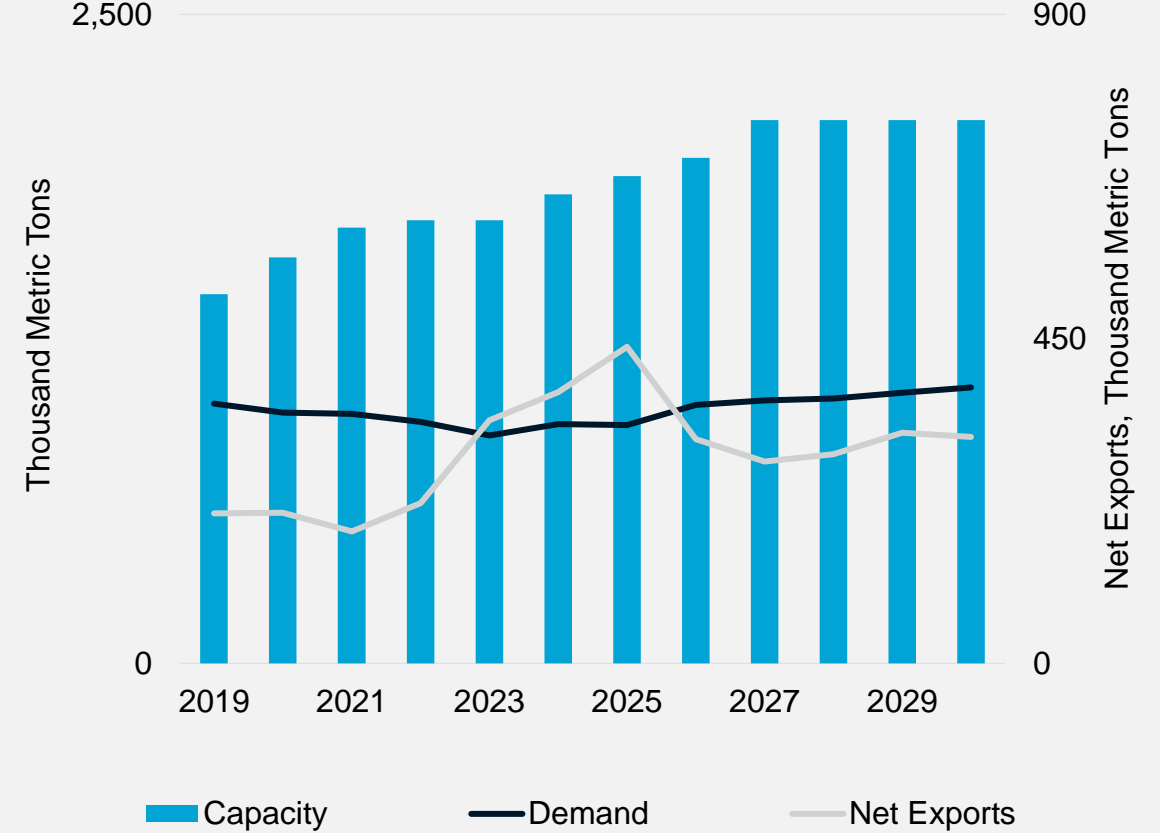
Other Northeast Asia Butadiene Balance



Source: Chemical Market Analytics by OPIS

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SEA & ISC Butadiene Balance

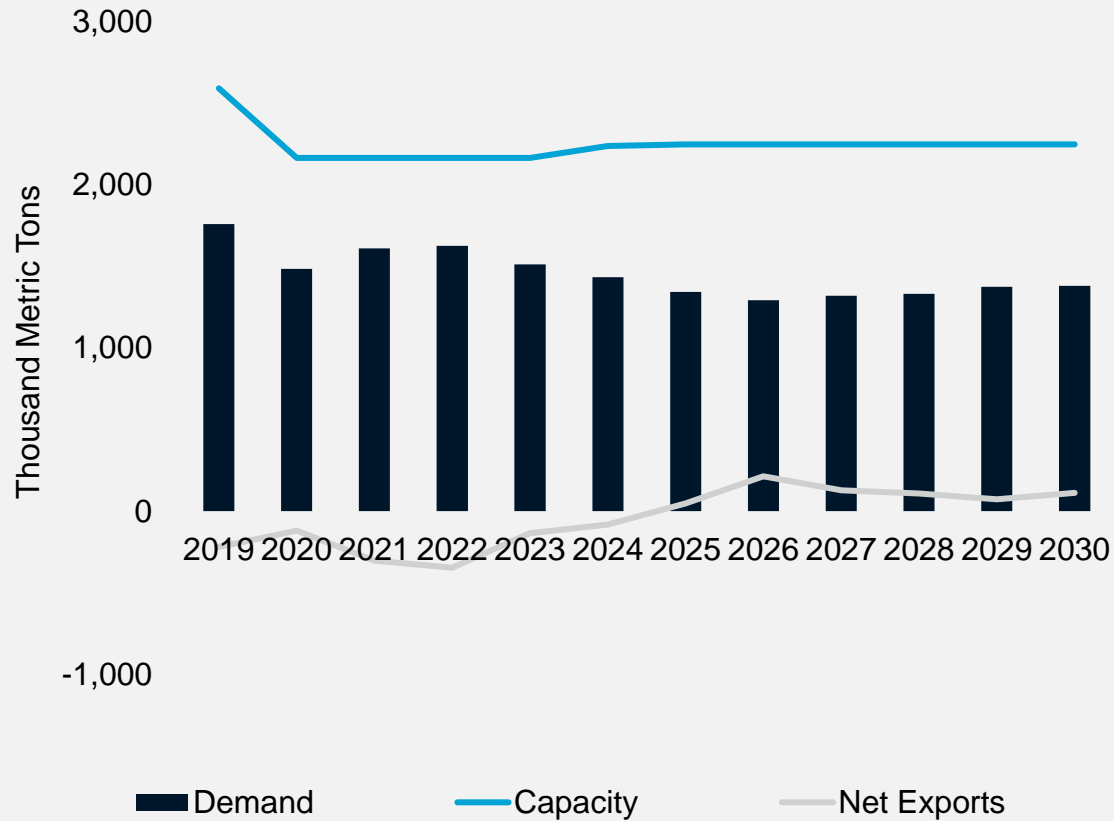


Source: Chemical Market Analytics by OPIS

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WEP exports decline while NAM shifting to small net export

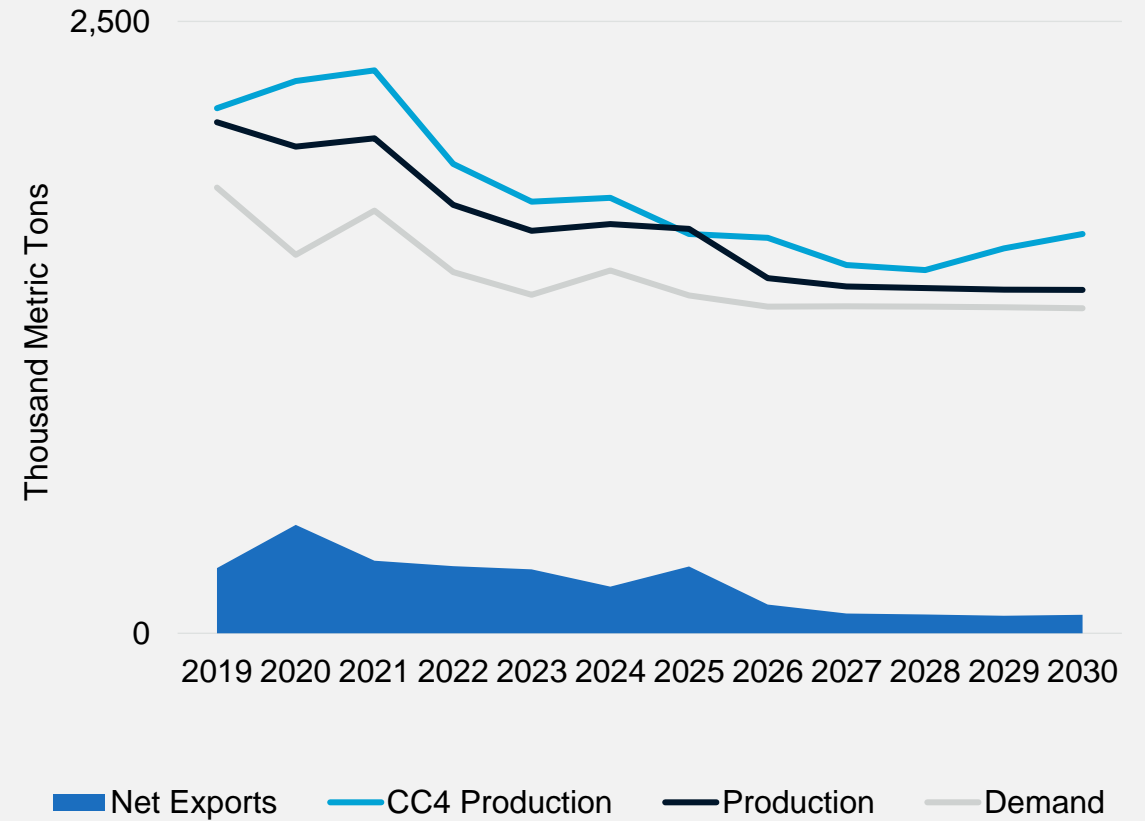
North America Butadiene Balance



Source: Chemical Market Analytics by OPIS

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West Europe Butadiene Balance



Source: Chemical Market Analytics by OPIS

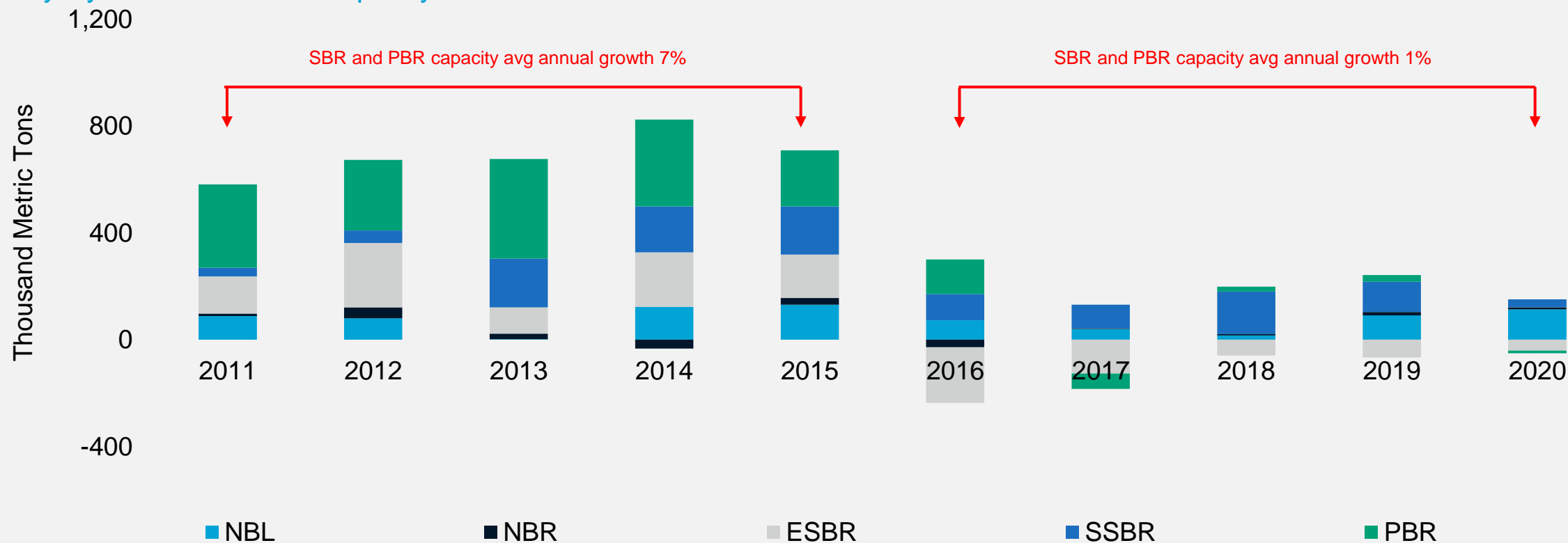
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Butadiene Derivatives



Rubber capacity growth trend

Key Synthetic Rubber Capacity Growth

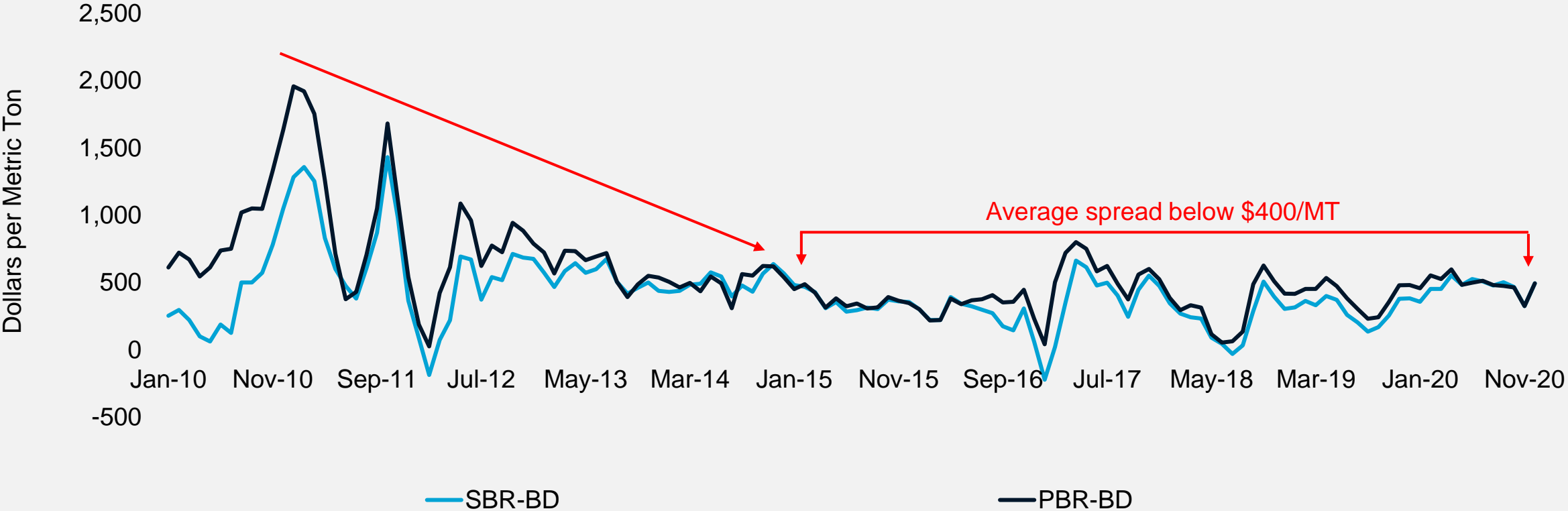


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Market became unfavorable for new investments

Rubber - Butadiene Price Spread

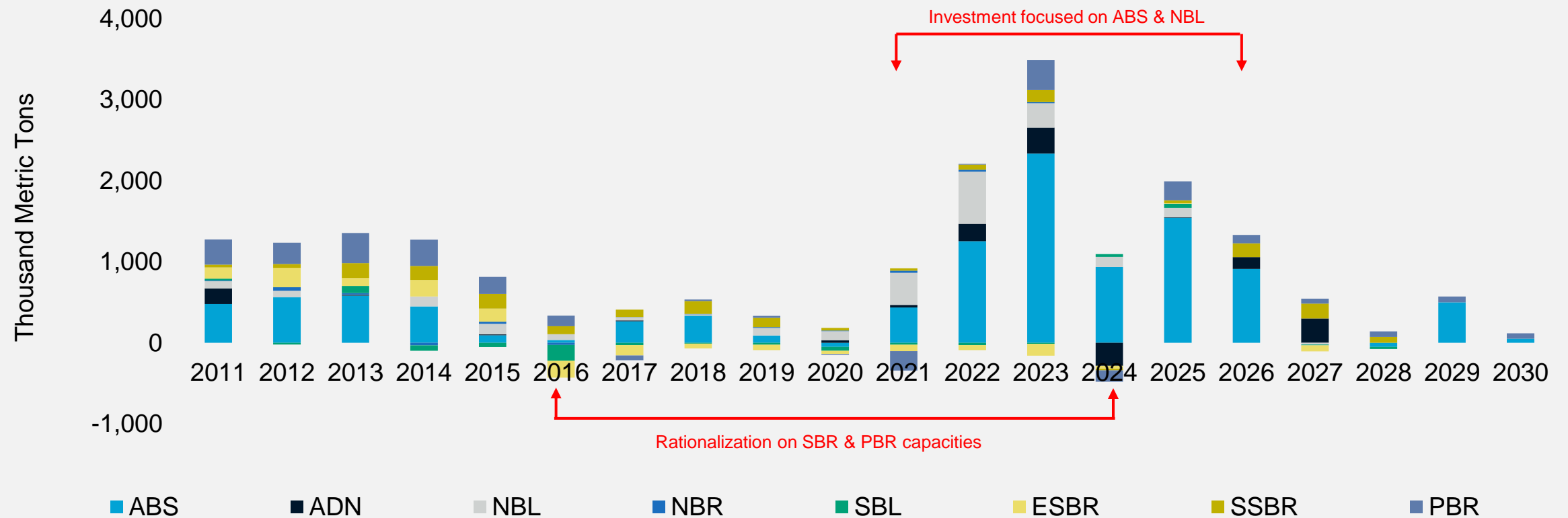


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Butadiene derivative capacity focused on ABS and NBL since COVID

Butadiene Derivative Capacity Growth

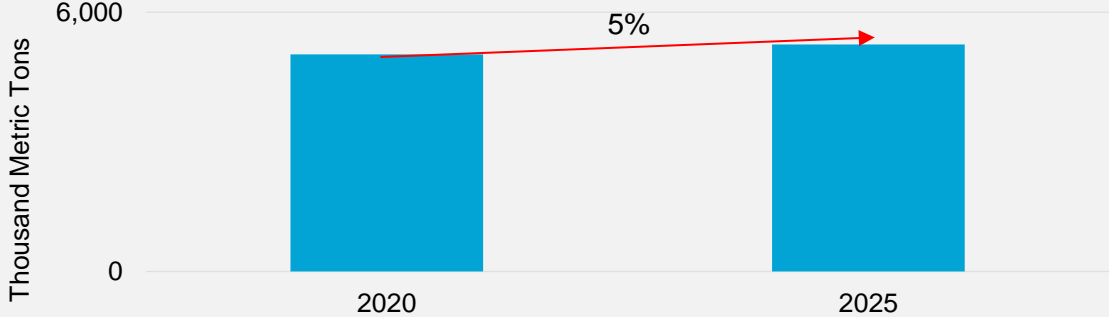


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Selected rubber capacity growth comparison

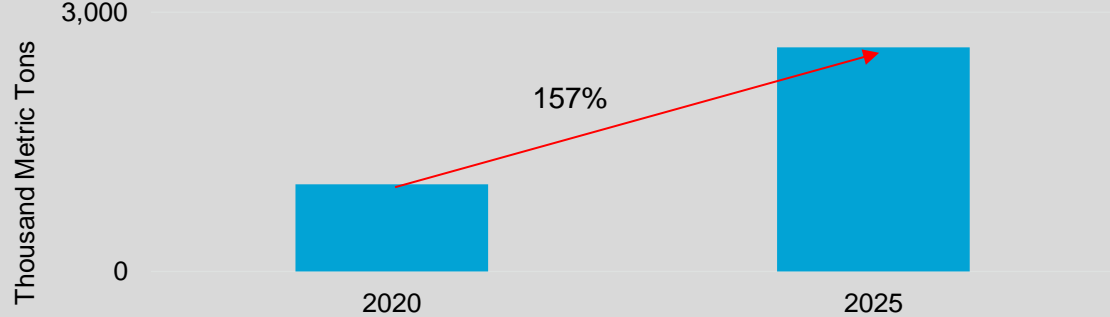
PBR Capacity



Source: Chemical Market Analytics by OPIS

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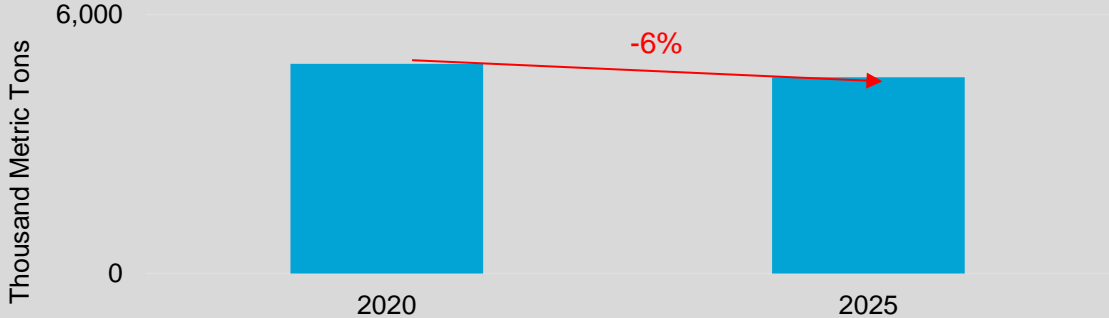
NBL Capacity



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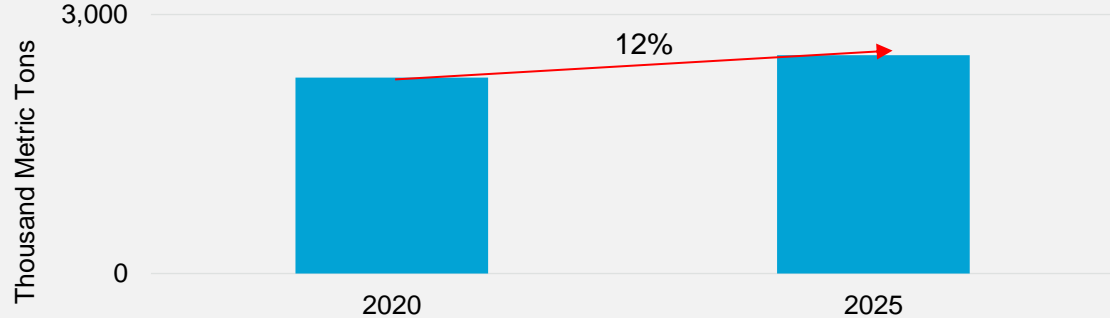
ESBR Capacity



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SSBR Capacity

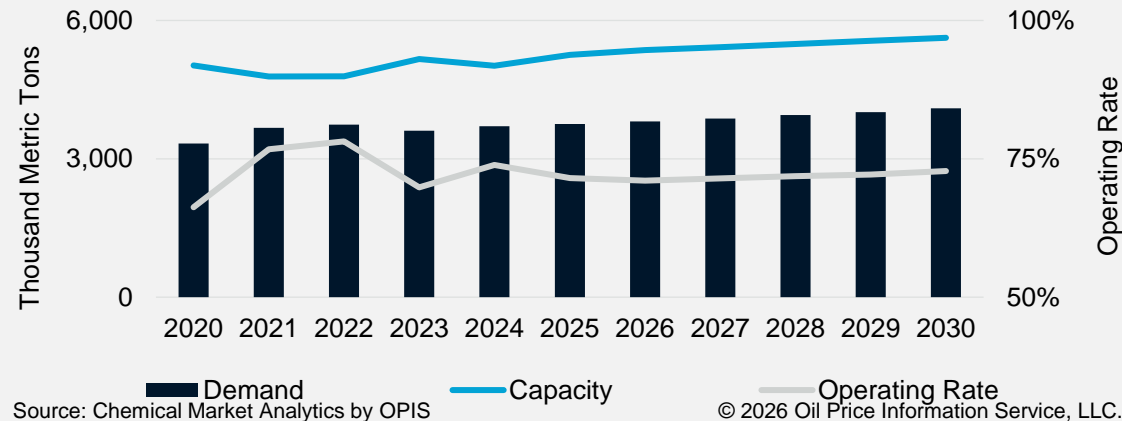


Source: Chemical Market Analytics by OPIS

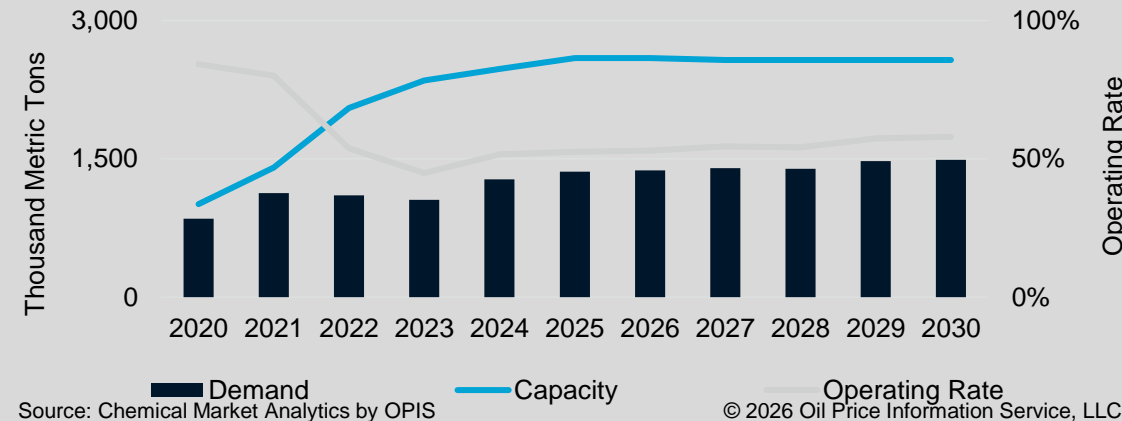
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Steady growth expected except for ESBR

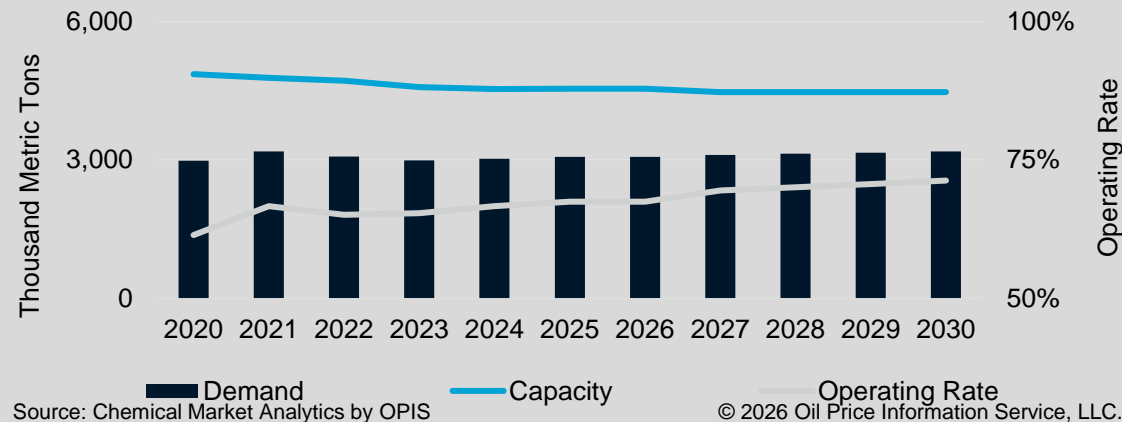
Global PBR Balance



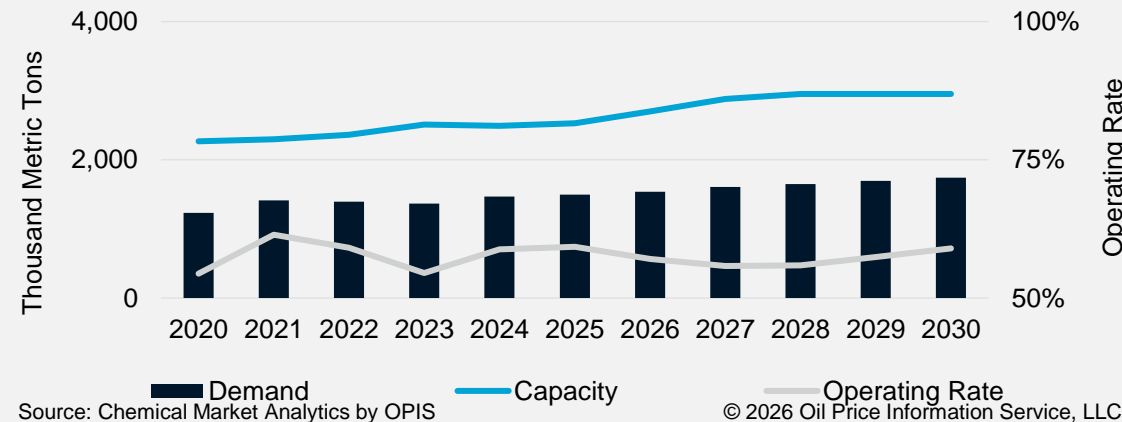
Global NBL Balance



Global ESBR Balance



Global SSBR Balance

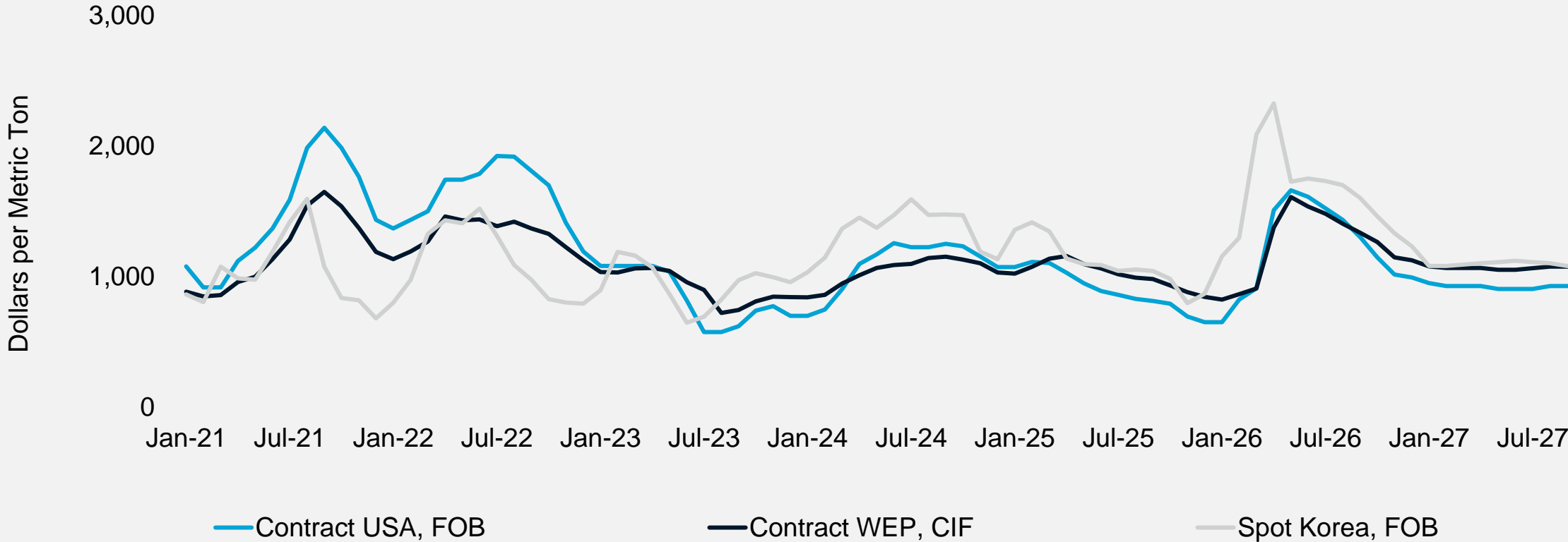


Price Outlook



Short-term prices have surged due to the Middle East crisis

Short Term Butadiene Prices

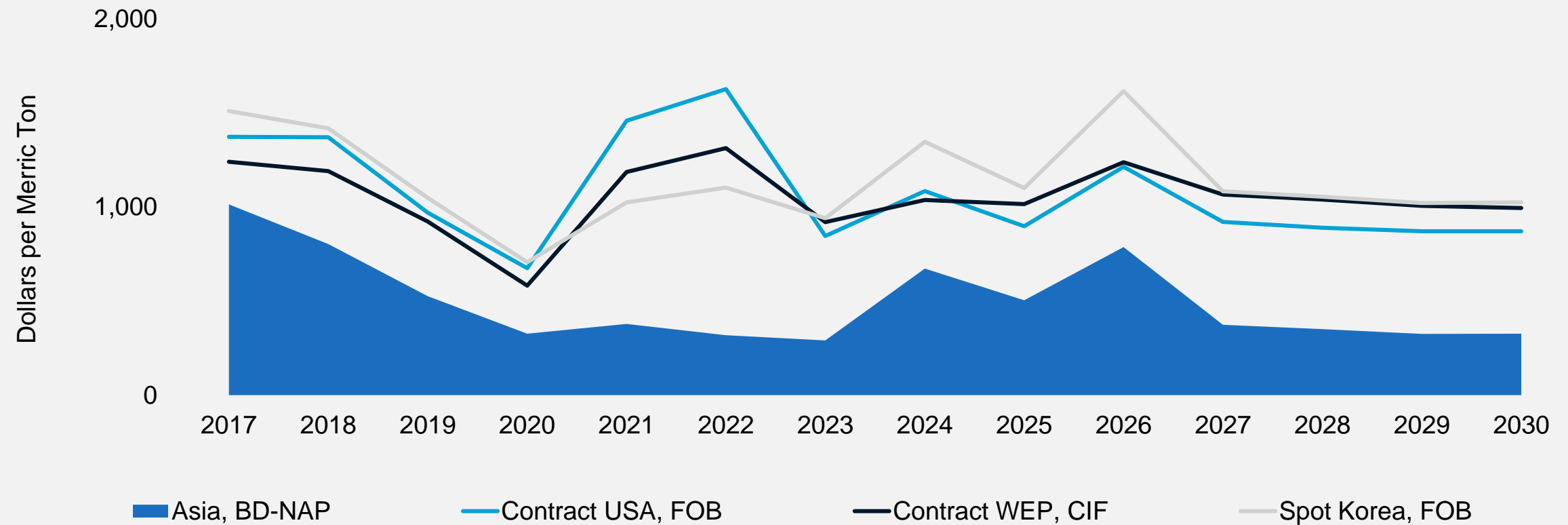


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Fundamentals should drive stable prices and low margins in longer term

Butadiene Price Trend

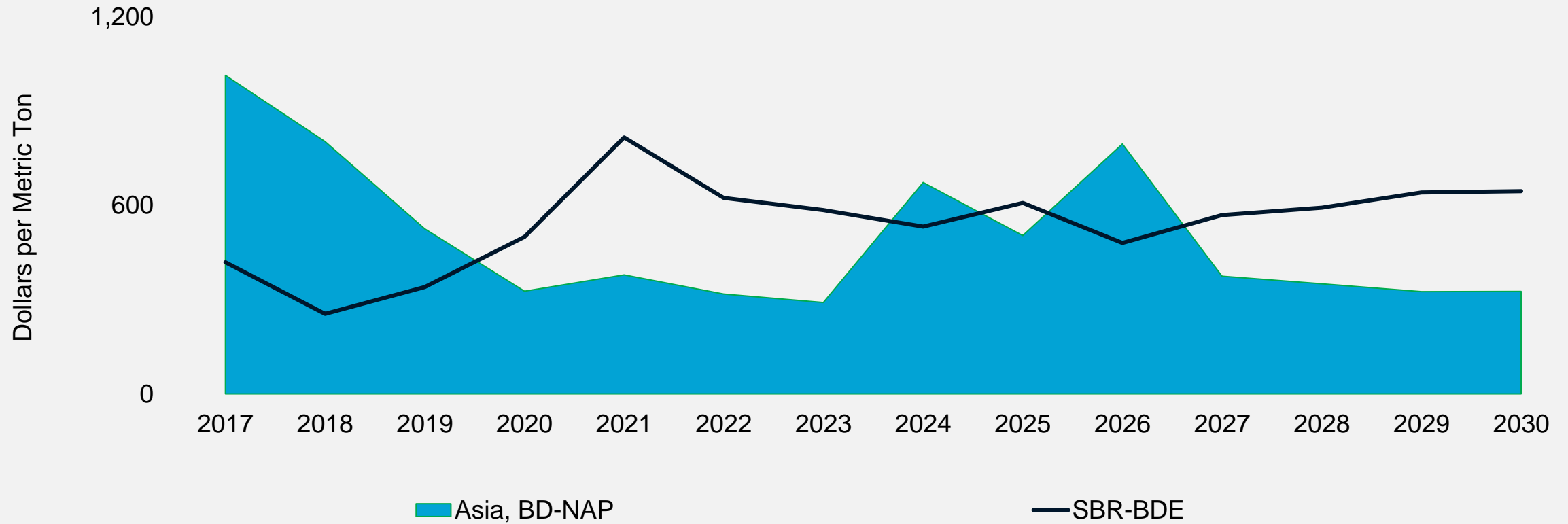


Source: Chemical Market Analytics by OPIS

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Rubber margins to steadily increase in longer term

Asia Price Spreads



Source: Chemical Market Analytics by OPIS

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Lane changes: How butadiene derivative closures will impact future global trade flow

Angie Joe
Vice President, Crude C4s and derivatives

May 2026

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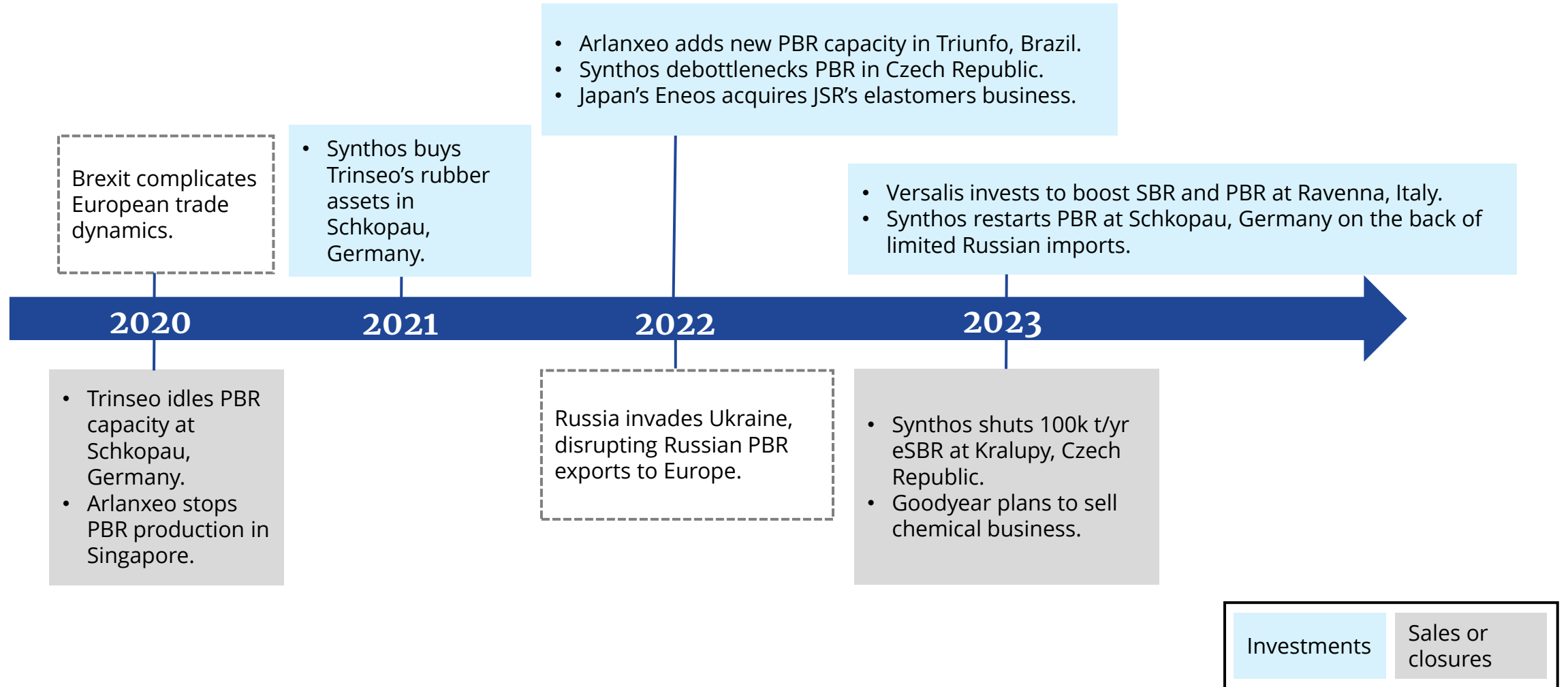
Contents

- 1. Synthetic rubber expansion and rationalization (2020-2026)**
- 2. Focus: Northwest Europe**
- 3. Focus: US**
- 4. Focus: Asia-Pacific**
- 5. Impacts to global trade**

1.) Synthetic rubber expansion and rationalization (2020-2026)

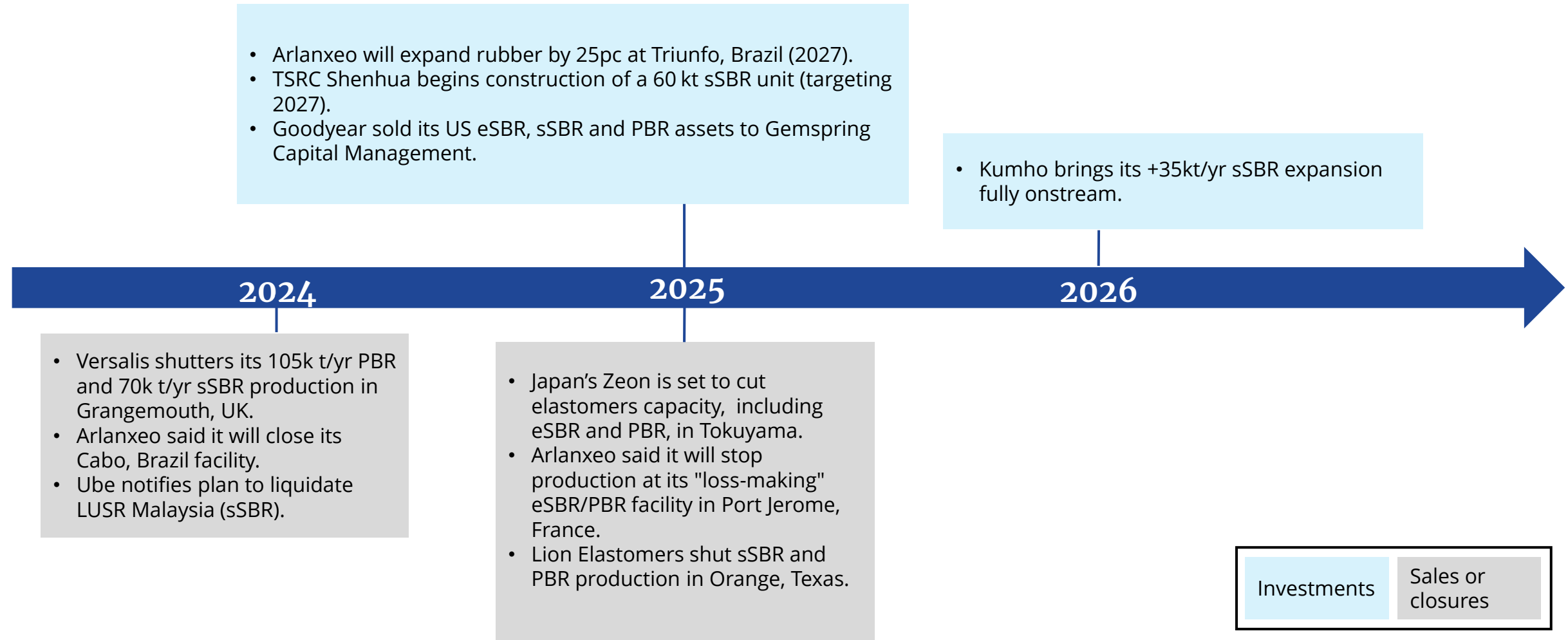
Volatile synthetic rubber market pushes suppliers to pivot

Decarbonization initiatives and exposure to unpredictable feedstock costs have prompted a wave of closures and strategic redirection.



Volatile synthetic rubber market pushes suppliers to pivot

Decarbonization initiatives and exposure to unpredictable feedstock costs have prompted a wave of closures and strategic redirection.



2.) Focus: Northwest Europe

Spotlight: Operational rationalization and changes across French sites

Consumer **Arlanxéo (4Q25)** intends to stop rubber production at Port Jerome after consultations.

Producer **Exxon (2Q24)** shut its Notre Dame de Gravenchon cracker.

Consumer **Butachimie's (2022)** margins were severely constrained with the Russia-Ukraine conflict.

Producer **LyondellBasell (2025)** is negotiating the sale of the Berre cracker with German industrial investment firm Aequita.

Producer **Ineos (4Q25)** invested €250mn (\$290mn) to regenerate and modernize its Lavera cracker.

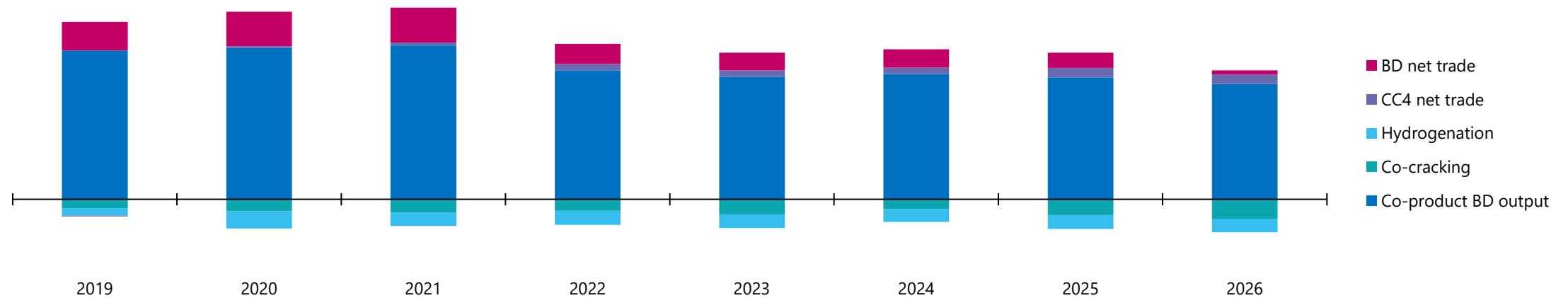
Consumer **Kraton (4Q25)** plans to halt hydrogenated styrene block co-polymers (HSBC) production in Berre.

Producer **Ineos (2023)** took full control of the Naphtachimie site from TotalEnergies.

Western Europe crude C4 supply

New and upcoming projects will not compensate for the closures.

Western Europe Butadiene Supply



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3.) Focus: US

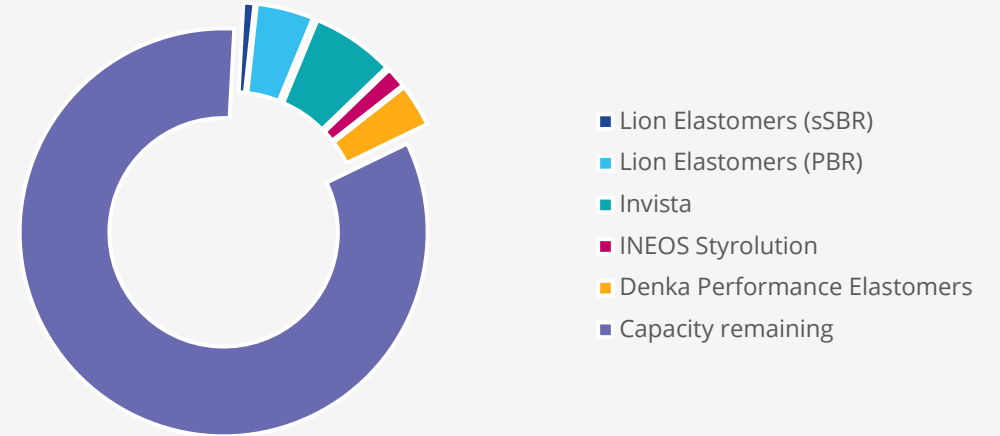
US derivative closures

Almost 20pc of BD consumption on a nameplate capacity basis was shut from 2022-2025.

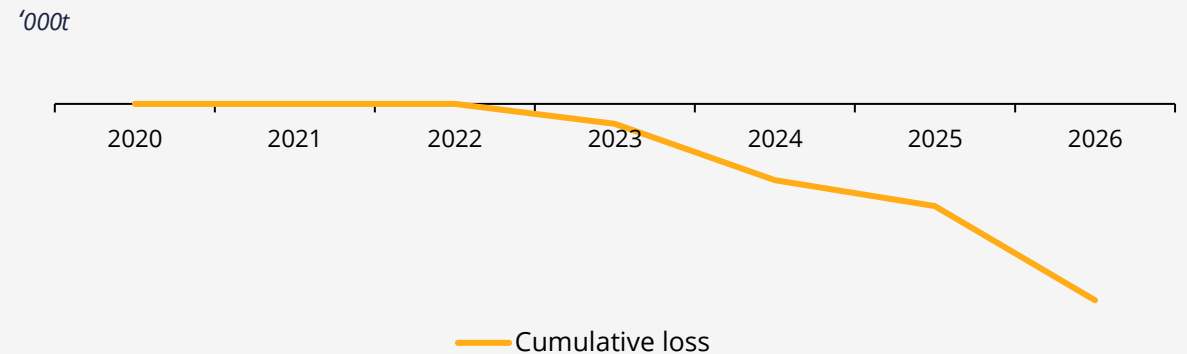
From 2023-2025, 17pc of US BD consumption capacity has been permanently shut.

- **October 2023:** Adiponitrile (ADN) producer Invista closed its 250,000 t/yr facility in Orange, Texas.
- **May 2025:** Denka Performance Elastomer (DPE), a US subsidiary of Japan's Denka, suspended chloroprene rubber production as it considers selling its LaPlace, Louisiana plant following three years of losses.
- **Summer 2025:** Ineos permanently shut down its acrylonitrile butadiene styrene (ABS) plant in Addyston, Ohio, because the facility could not compete with imported material.
- **End 2025:** Lion Elastomers ceased production of synthetic rubber at its Orange, Texas, plant as declining demand resulted in challenging market conditions.

Capacity status and losses by company (%)



Butadiene cumulative consumption losses (2020-2026)

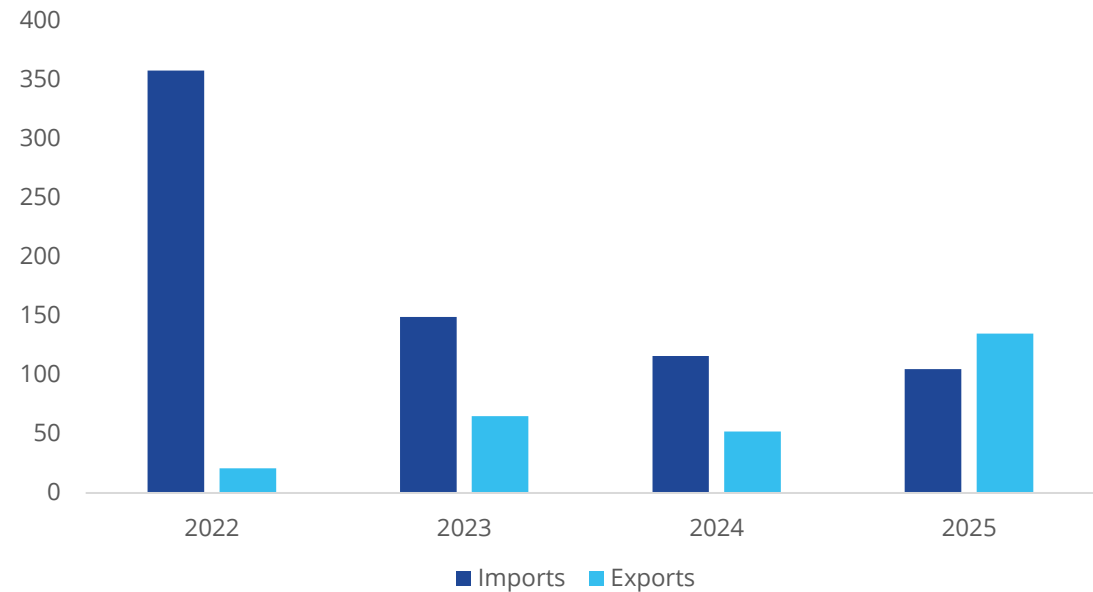


US trade flow 2022-2025

Trade data for 2025 indicate that US exports outpaced 2024 levels.

- In 2022, there was a flux of imports on a covid recovery, cracker maintenance and US crude C4 exports.
- By the end 2023, Invista shut its adiponitrile production in Orange, Texas. In addition, European term imports to North America halted by the fourth quarter.
- In 2024, several unplanned and planned cracker maintenance in the US encouraged imports.
- By 2025, the US found itself long and was on pace to expand and extend its export streak.

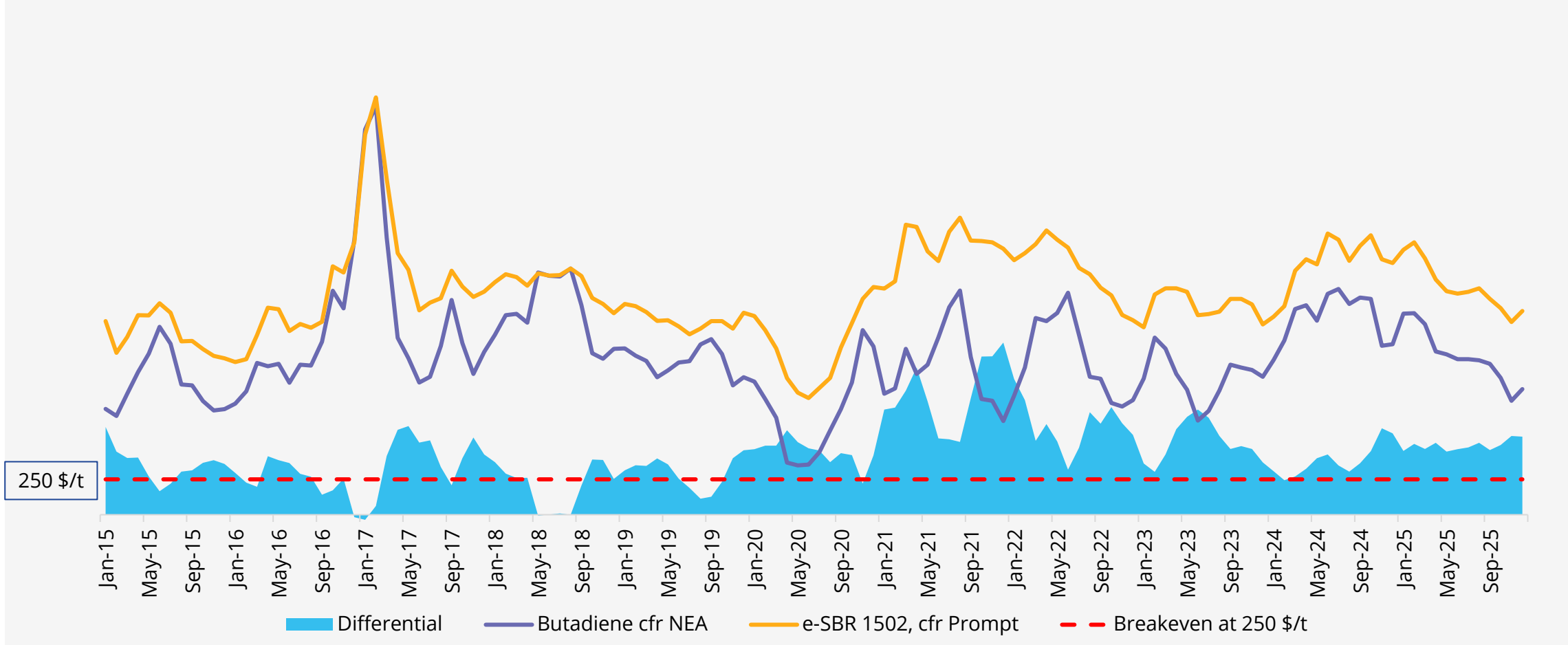
US Butadiene trade (in 000't)



4.) Focus: Asia-Pacific

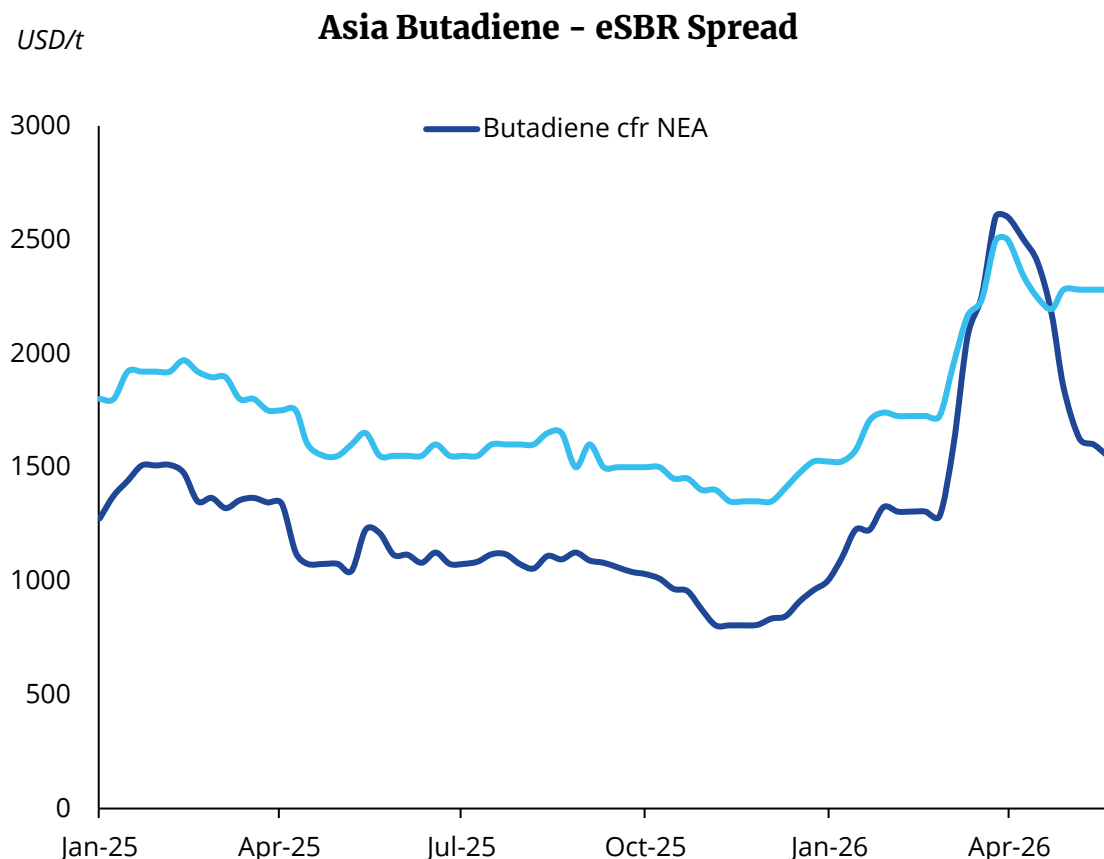
Ten-year historical spread between BD and eSBR

Asia BD to eSBR spread (10-year)



Asia-Pacific: Demand

Derivates struggled to keep pace with the BD price surge in March.



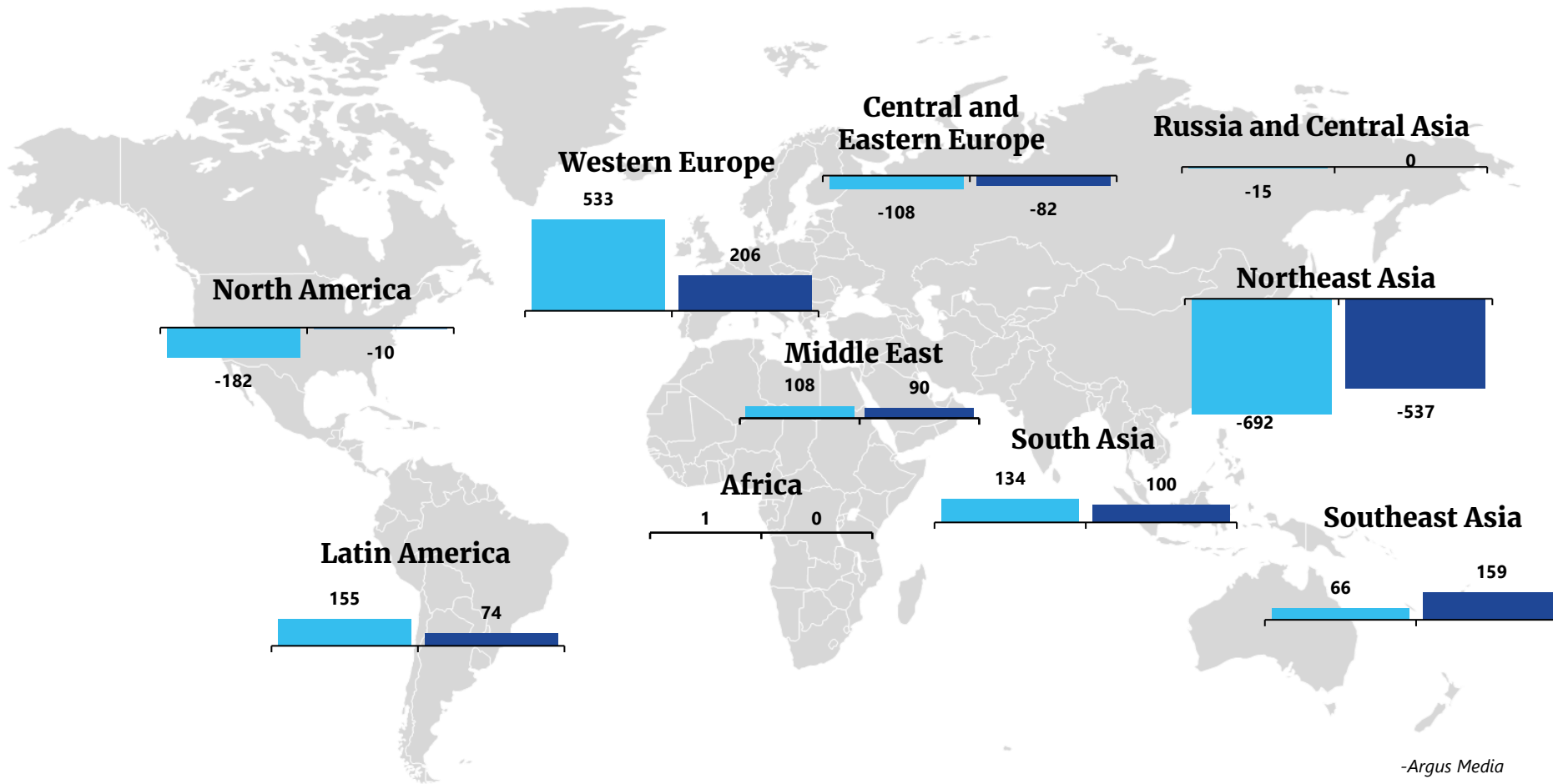
- Emulsion styrene butadiene rubber (eSBR) peaked on 2 April, declined until 30 April when it has stabilized through 22 May.
- Acrylonitrile butadiene styrene (ABS) prices have declined after peaking on 9 April.
- Chinese PBR plant operating rates might see incremental increases in the short term given the recovery in production margin because of rapid declines in feedstock BD.
- China's tire demand is expected to stay stable in second-half May, with potentially limited reduction in run rates in June according to market players because of low inventories.
- Japanese BD derivatives in prefectures with cracker closures will face pressure as raw material supply shrinks. So far, Asahi Kasei's styrene butadiene latex production in Kawasaki will shut by end of 2027. Additional rationalization is likely as reduced raw material availability will squeeze margins.

5.) Impacts to Global Trade

Butadiene trade

Butadiene Net Exports, '000t

■ 2020 ■ 2025



-Argus Media

- North America is becoming more balanced with derivative rationalizations and cracker expansions.
- European crackers have shut at a faster pace than BD and derivatives. We anticipate fewer exports from Europe not immediately but over the long-term.
- Asia-Pacific continues to import as its demand has the greatest growth trajectory.

Key takeaways

Where are we headed?



- Geopolitics have drastically changed with the US-Israeli-Iran war.
- We still affirm further consumption reductions in the medium term. However, the conflict could push these rationalizations further out. Unless the European Commission can provide policies that ease financial burdens, the region will struggle against cheaper derivative imports.
- The most serious risk to the European projection is evaluating whether supply or demand will shrink at a quicker pace.
- Europe will not be alone. Derivative assets outside of China could eventually idle once the market normalizes. The most at-risk assets are mature acrylonitrile butadiene styrene (ABS) and styrene block copolymer (SBC) assets, as China has modern, more efficient assets coming online.
- Derivative units in Japan are also at risk given looming ethylene cracker rationalizations.

6.) Argus Butadiene Methodology

Argus Butadiene methodology

	fob NEA	cfr NEA	fob SEA	cfr SEA
Locations	Korea, China, Taiwan or Japan	Korea, China, Taiwan or Japan	Indonesia, Thailand, Malaysia, Philippines or Singapore	Indonesia, Thailand, Malaysia or Singapore
Timing	2-6 weeks from assessment date	2-8 weeks from assessment date	2-6 weeks from assessment date	2-6 weeks from assessment date
Minimum trade size	2000t	2000t	2000t	2000t
Price assessment basis	Survey of bids, offers, and deals in the market.	Survey of bids, offers, and deals in the market.	Survey of bids, offers, and deals in the market. In the absence of fixed price discussions, ocean freight differential to cfr NEA is applied.	Survey of bids, offers, and deals in the market. In the absence of fixed price discussions, ocean freight differential to cfr NEA is applied.
Frequency	Weekly (Friday)	Weekly (Friday)	Weekly (Friday)	Weekly (Friday)

Argus Butadiene methodology

Key features:

- Two weeks forward for starting laycan means we exclude distressed cargoes.
- Eight weeks forward for ending laycan means we include some deep-sea cargoes.
- 2,000t of minimum trade size is aligned with market norms and exclude distressed cargoes.

	Argus fob NEA	Argus cfr NEA	Friend 1 fob Korea	Friend 2 cfr NEA
Locations	South Korea, China, Taiwan, or Japan	South Korea, China, Taiwan, or Japan	South Korea only	South Korea, China, Taiwan
Timing	2-6 weeks from assessment date	2-8 weeks from assessment date	3-6 weeks from assessment date	0-6 weeks from assessment date
Cargo size	2,000t minimum	2,000t minimum	1,500-5,000t	1,000-7,000t
Frequency	Weekly (Friday)	Weekly (Friday)	Daily + Weekly (Friday)	Weekly (Friday)

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