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Navigating through PVC market recovery while entering new horizon in circular economy initiatives

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APIC
2025

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Bangkok, Thailand

Agenda



Recovery Path

Factors – China, India, US

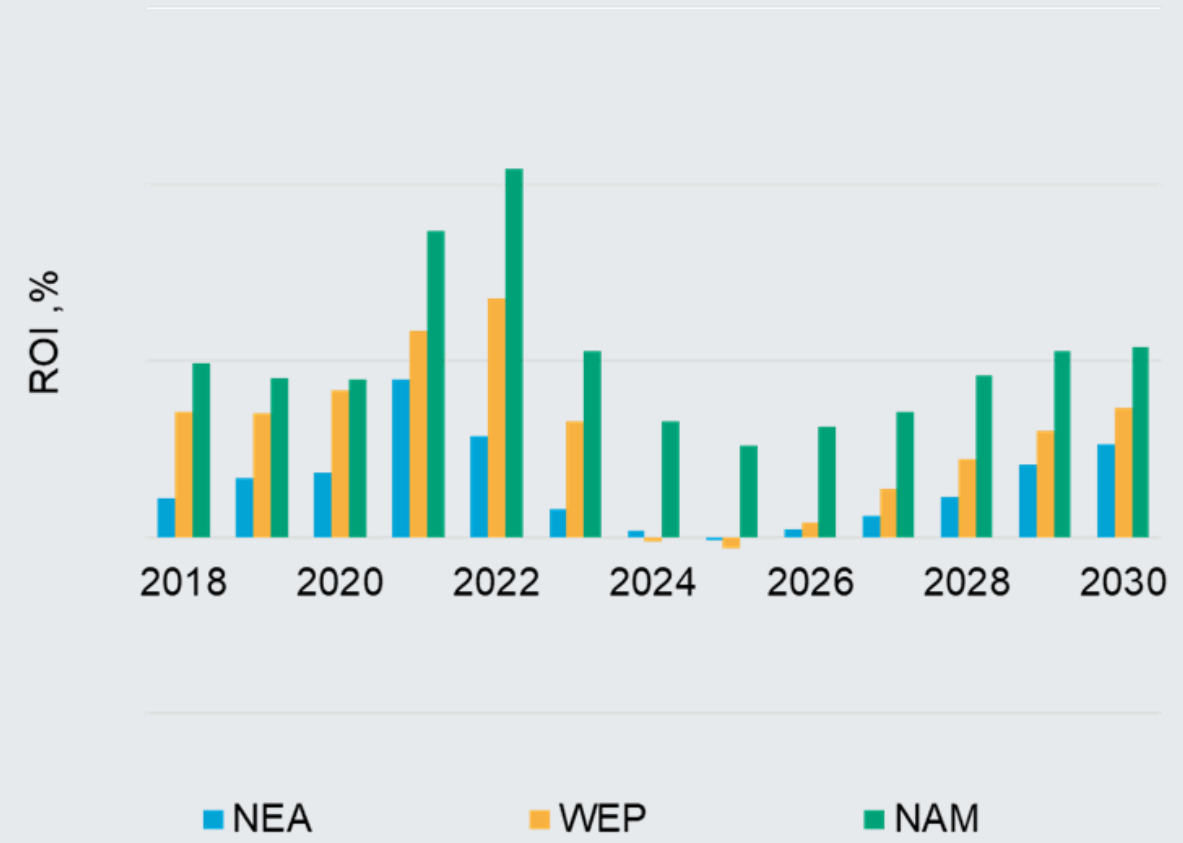
Future Landscape

Vinyl in the middle of the market trough...
 → while caustic soda carrying the CA/VIN margin

NEA Chlor-alkali economics



Global CA/VIN ROI by regions



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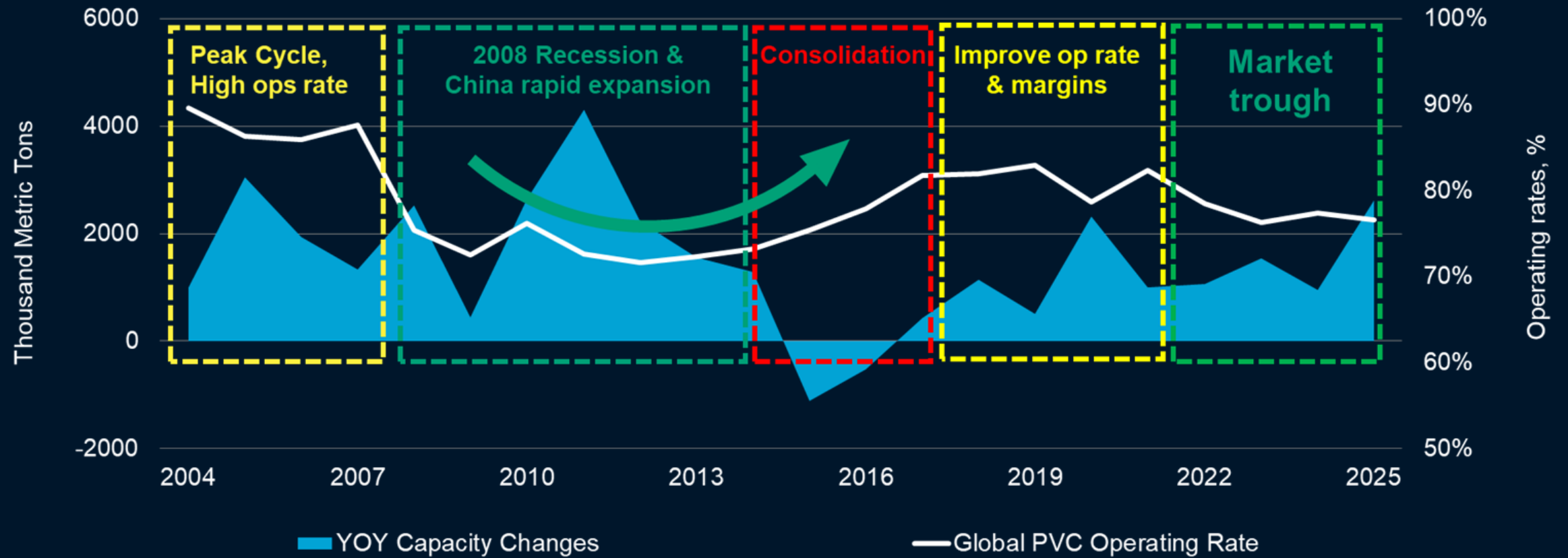
Recovery Path

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In the middle of market trough, what next? Lower for longer or is there a case for quicker recovery?

Global YOY capacity changes versus operating rate

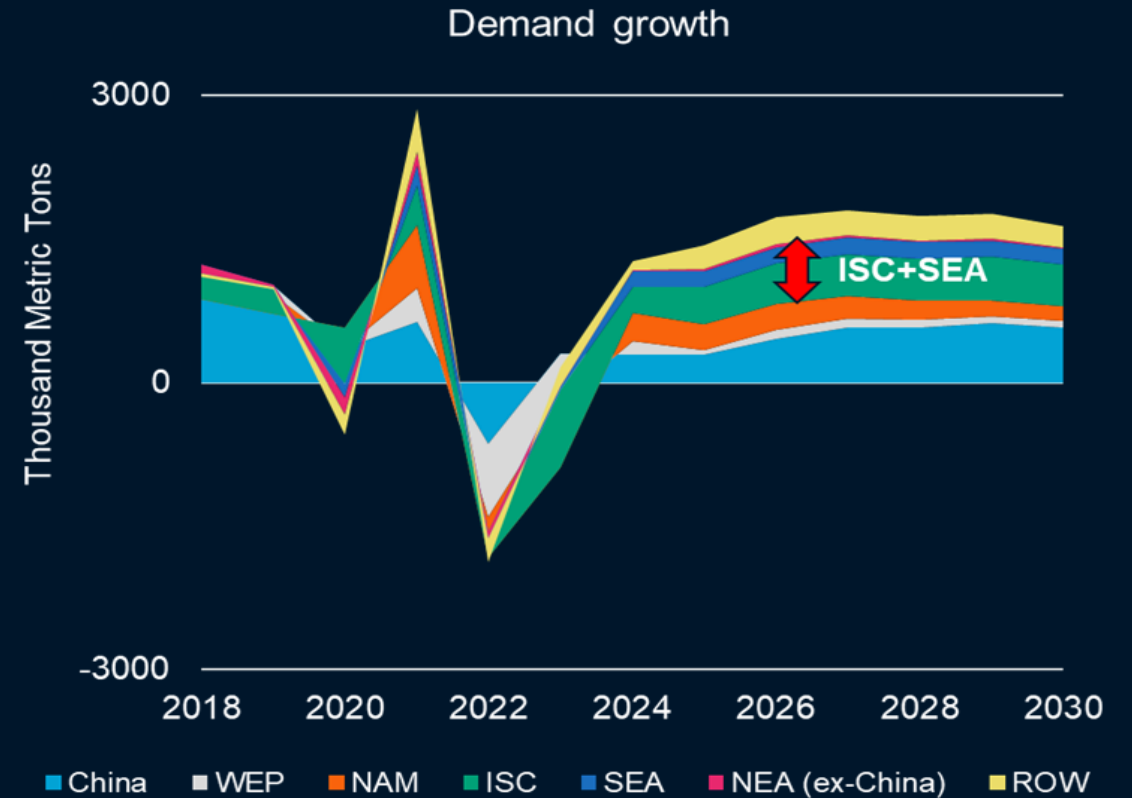
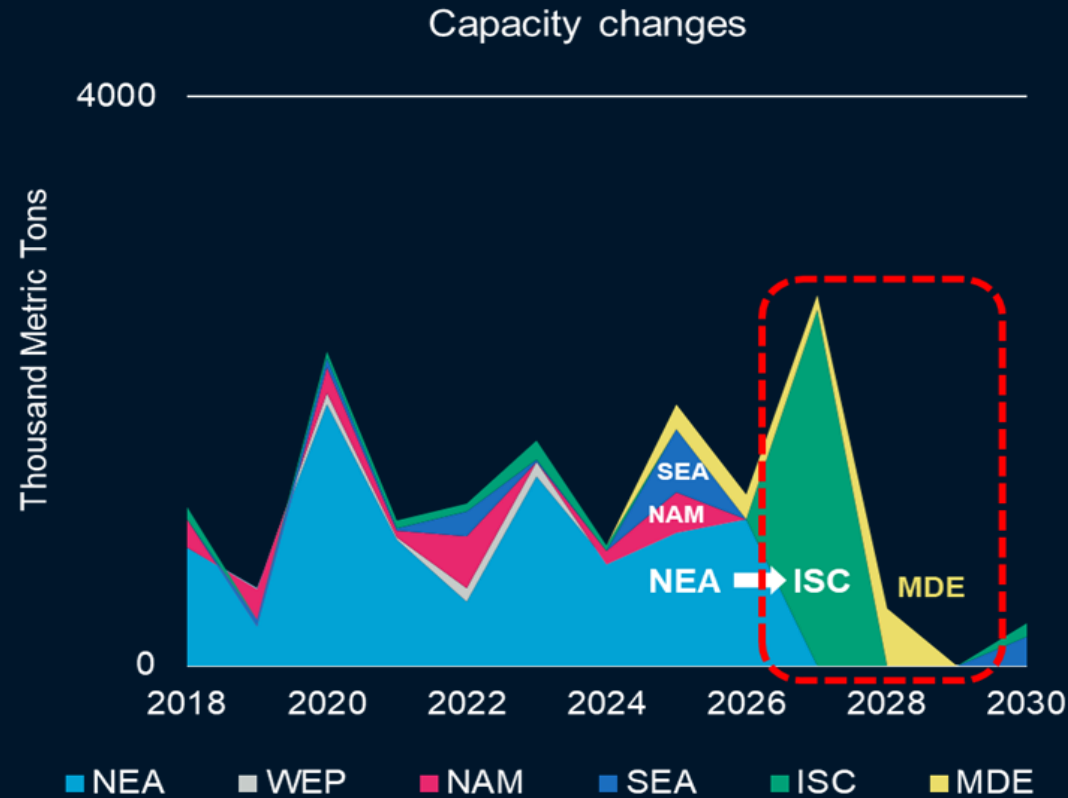


Source: Chemical Market Analytics by OPIS

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ISC & MDE take over the expansion decisions from China with ISC & SEA driving the demand growth recovery

Global PVC capacity changes and demand growth by region

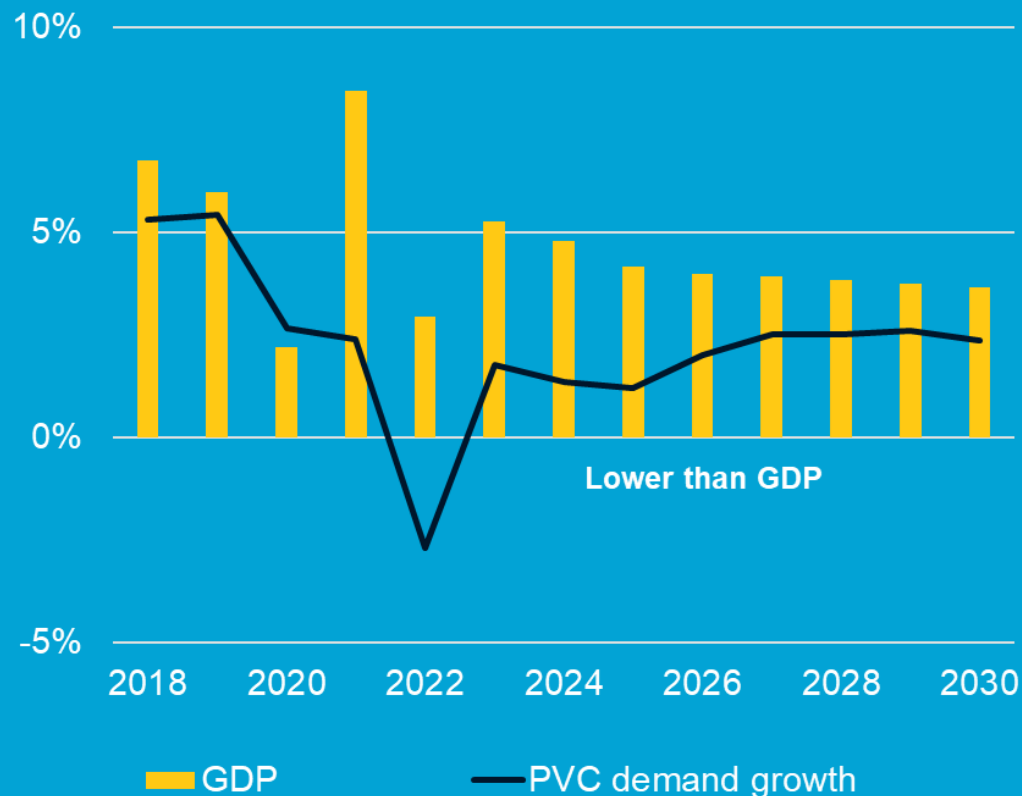


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China- Slow construction growth drag PVC demand growth

China PVC demand growth vs. GDP growth



Source: Chemical Market Analytics by OPIS

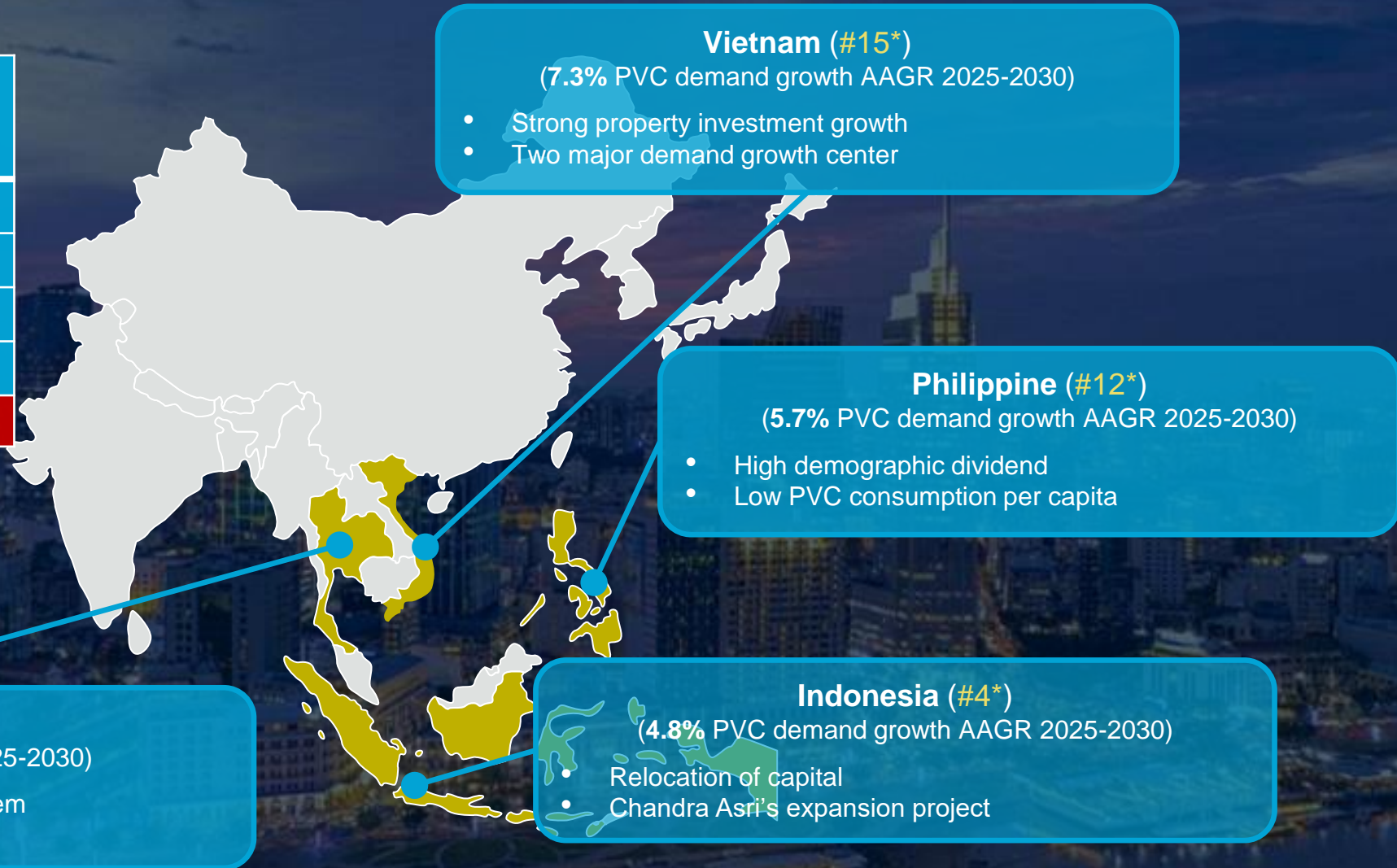
China construction investment spending growth



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SEA – Growing population, increase housing and infrastructure

	2025-2030 AAGR (%)	Demand Elasticity Over GDP
Vietnam	7.3	1.3
Philippines	5.7	1
Indonesia	4.8	1
Thailand	2.2	0.8
China	2.2	0.6



*# No: World population ranking

ISC – Largest demand growth driving future expansion
MDE – Pivot toward integration with downstream expansion

	2025-2030 AAGR (%)	Demand Elasticity Over GDP
ISC	7.1	1.2
MDE	2.3	0.8
China	2.2	0.6

India (#1*)

(7.5% PVC demand growth AAGR 2025-2030)

- Amrit Kaal vision by 2047
- 5 states expect to be more than 50% urbanization in 2030
- Numbers of metropolitan cities increase from 46 to 68 in 2030
- Reliance CA-PVC expansion in 2027
- Adani carbide-based PVC project?

United Arab Emirates

- Adnoc potential CA-PVC project?
- Extra EDC export?

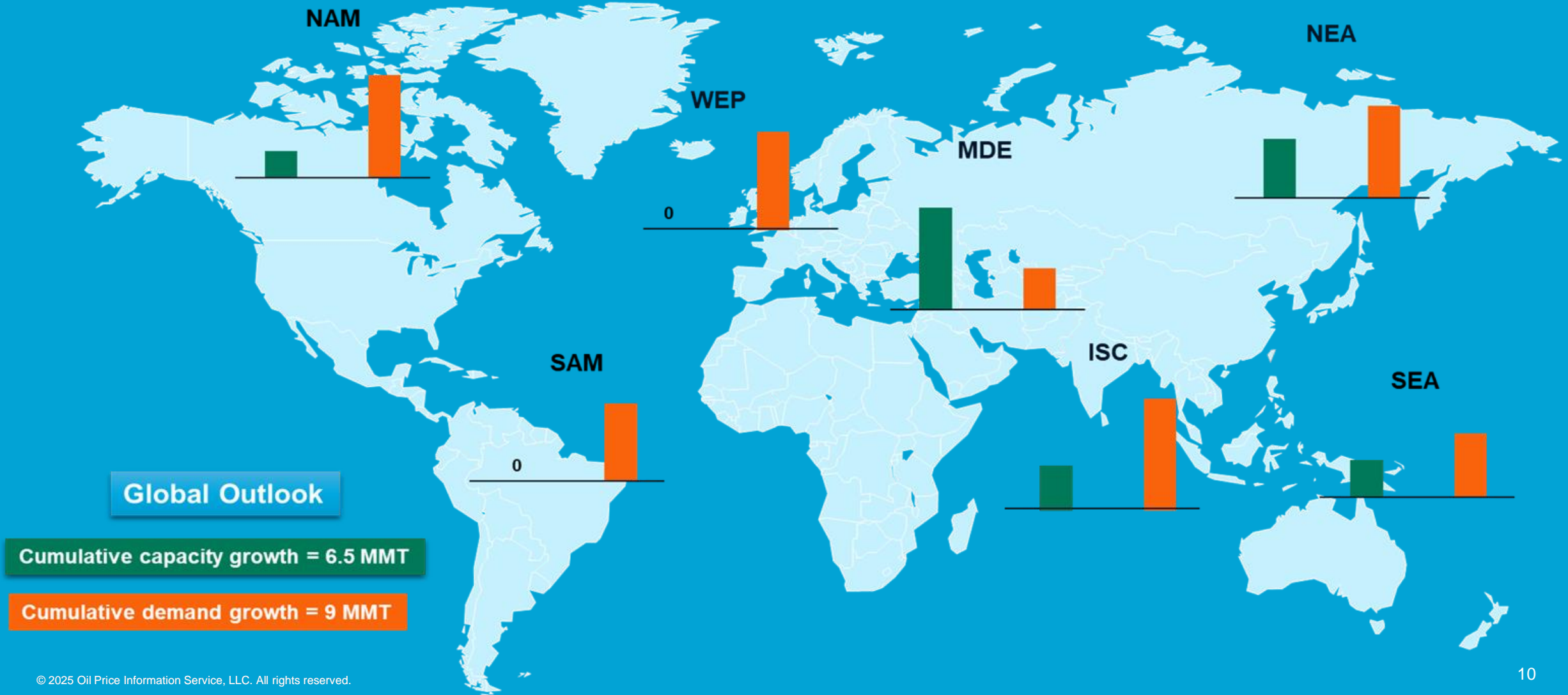
Qatar


- QVC 350kta PVC expansion in 2025
- No more extra VCM availability

*# No: World population ranking

PVC demand growth exceed capacity growth in next 5 years

PVC supply vs. demand from 2024 to 2030 (unit: kt)



The background of the slide is a composite of three national flags: the Chinese flag (red field with five golden stars) on the left, the Indian flag (saffron, white, and green horizontal stripes with the Ashoka Chakra) in the center, and the United States flag (stars and stripes) on the right. The flags are arranged in a triangular pattern, with the Chinese flag at the top left, the Indian flag in the middle, and the US flag at the bottom right.

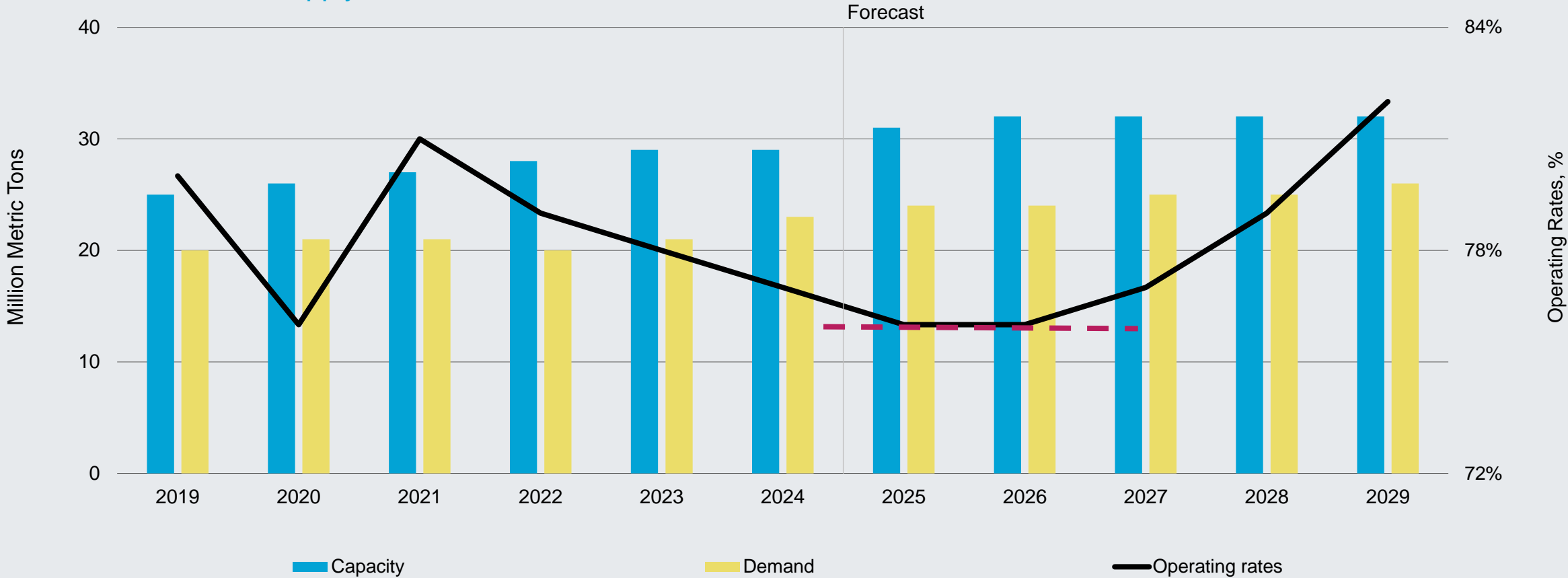
Factors – China, India, US

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China - Low plants utilization rate might not be sustainable

Mainland China PVC supply demand

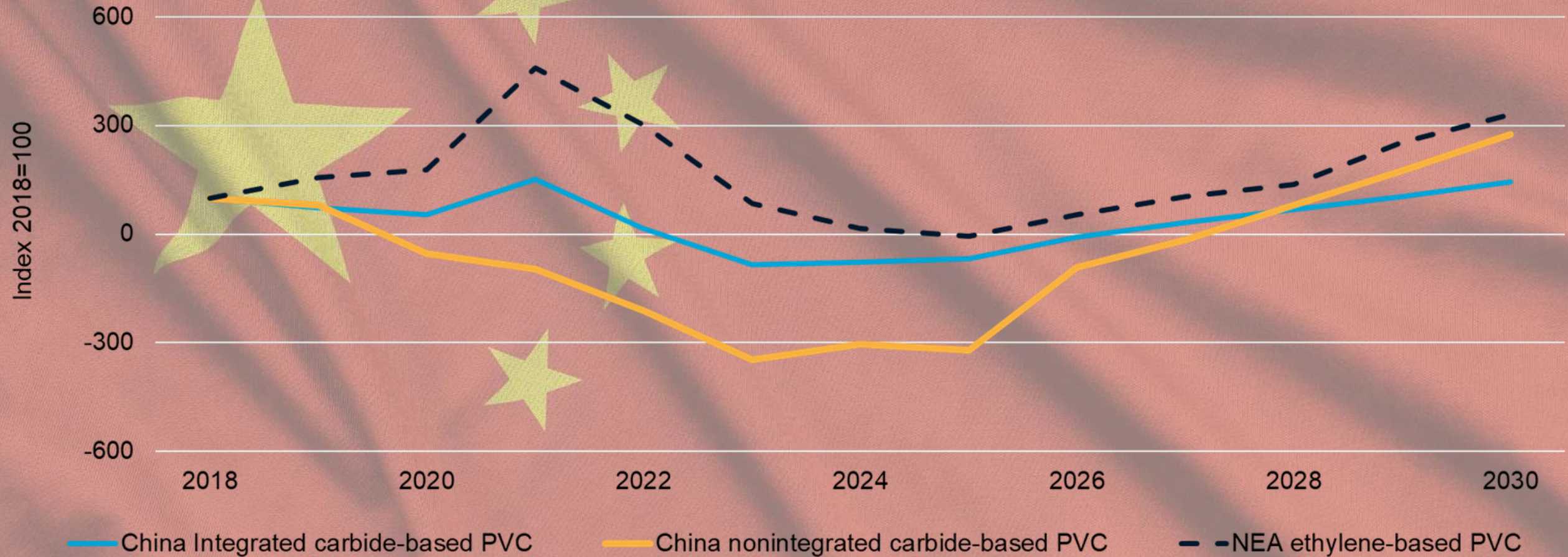


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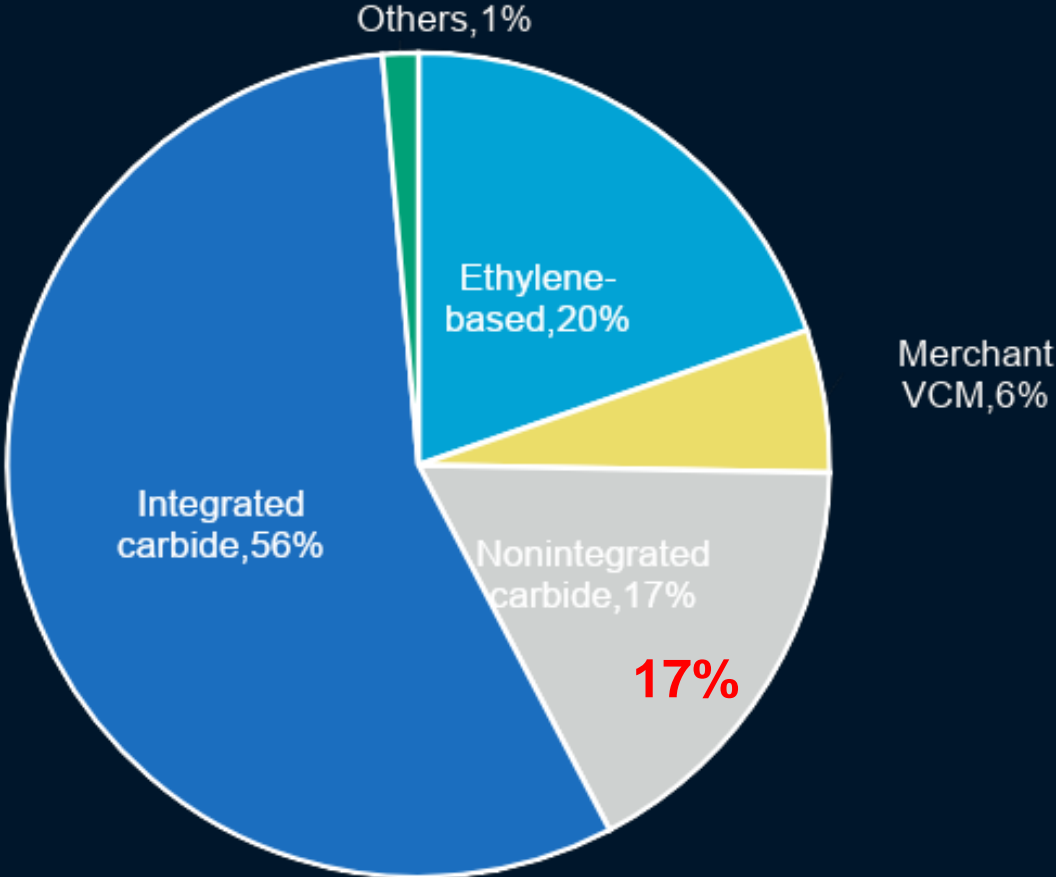
Especially for nonintegrated carbide-based producers

NEA PVC margin comparison



Slower growth, new start-ups and poor operating economics put higher-cost facilities at increased risk of closure

2024 China PVC producers by process



Process	Capacity (Million mt)	% of total
Integrated + non-integrated ethylene-based	7.5	25%
Integrated carbide-based	16.8	56%
Non-integrated carbide-based	5	17%

Source: Chemical Market Analytics by OPIS

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Prime for rationalization and consolidation; who and when?

Capacities under operation risk				
	No. of Plants	Capacities (kt)	% of total Chinese capacity	Remark
All other plants of < 200kt	8	955	3%	High risk
Non-integrated carbide plants of < 200kt	16	1975	7%	Highest risk
Non-integrated carbide plants of > 200kt	8	2830	10%	Moderate-to-high risk

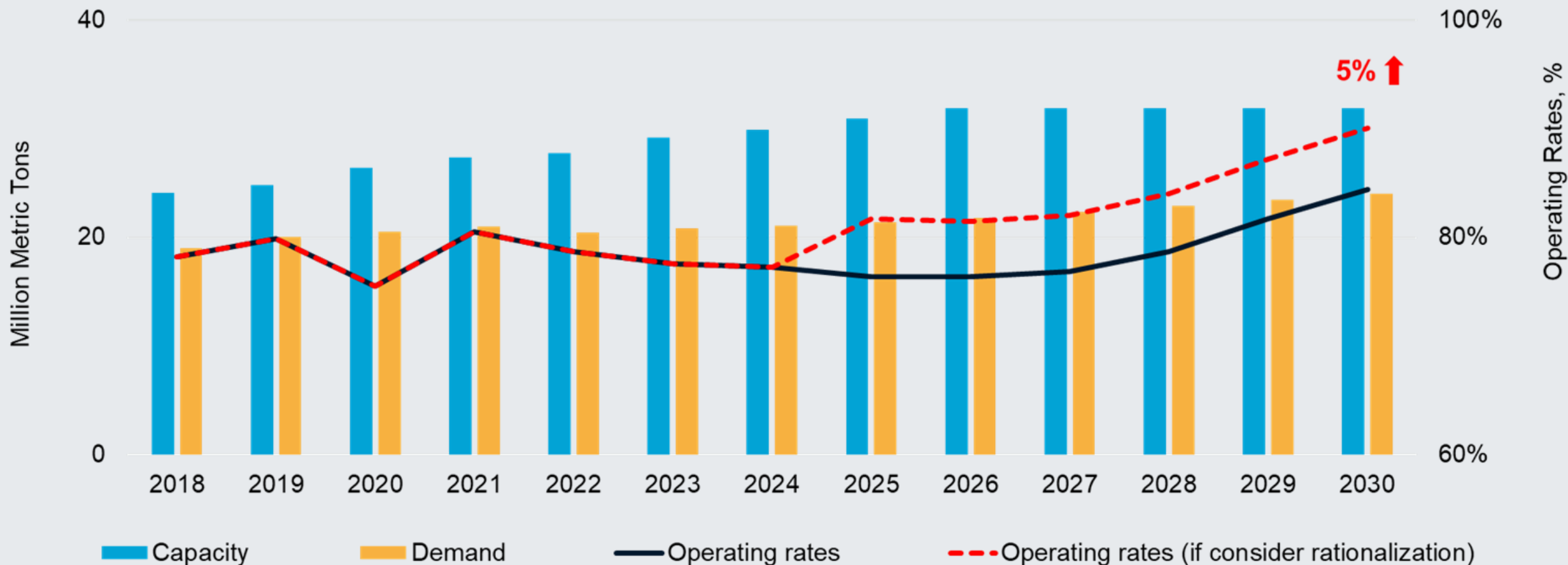
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Already 8 non-integrated carbide-based PVC producers (size < 200kt) shutdown/idled in 2023-2024, with combined volume of 1.2 mil mt

2 mil mt more of non-integrated carbide-based capacity (size less than 200kt) under pressure, at highest risk of closure

A question of speed: Improvement in Chinese supply/demand balance & plant utilization rate

Mainland China PVC supply demand



Source: Chemical Market Analytics by OPIS

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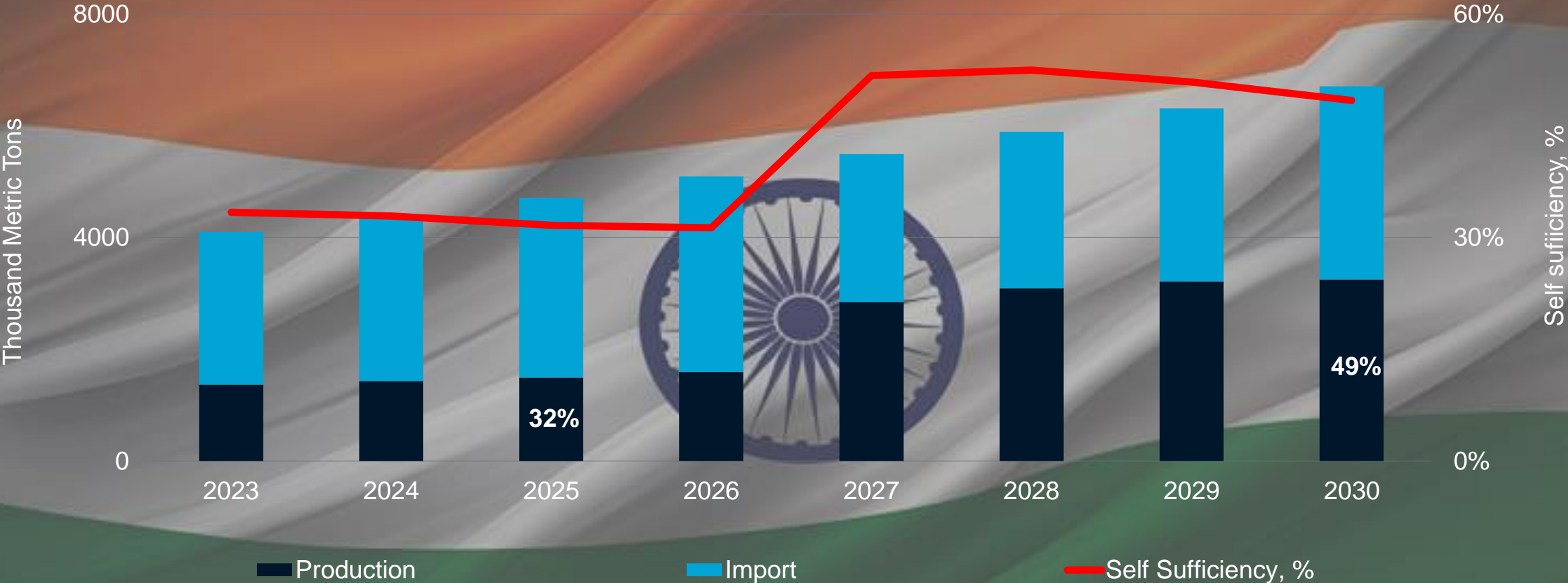
Demand risk in China – PVC finish goods export exposure to U.S. market

China PVC Export	PVC Resin Equivalent Volume (kMT)	
	2023	2024
PVC Flooring Materials	1350	1400
Other PVC finish goods, glove, sheets, board & pipes	670	840
Total	2020	2240
Share of Domestic PVC Demand (%)	10	10
Export to US (%)	40%	30%

- US tariffs increase risk of dampening finished goods exports to US
- Full impact of tariffs - potential loss of 500kt PVC resin equivalent demand or 2% of Chinese demand
- Likely shift in finished goods trade flow to other markets
- And bottleneck in ramping-up U.S. domestic production to replace may mitigate losses
- Realistically around 200kt of demand is at risk, equal to 0.5% of mainland China demand

India- Increasing PVC self-sufficiency with expansion

India PVC self sufficiency



Source: Chemical Market Analytics by OPIS

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India- Potential trade barrier to support domestic producers ...until local expansions kick in?

ADD (Anti-Dumping Duty)

Expect to launch within 2025/1H?

BIS Certification

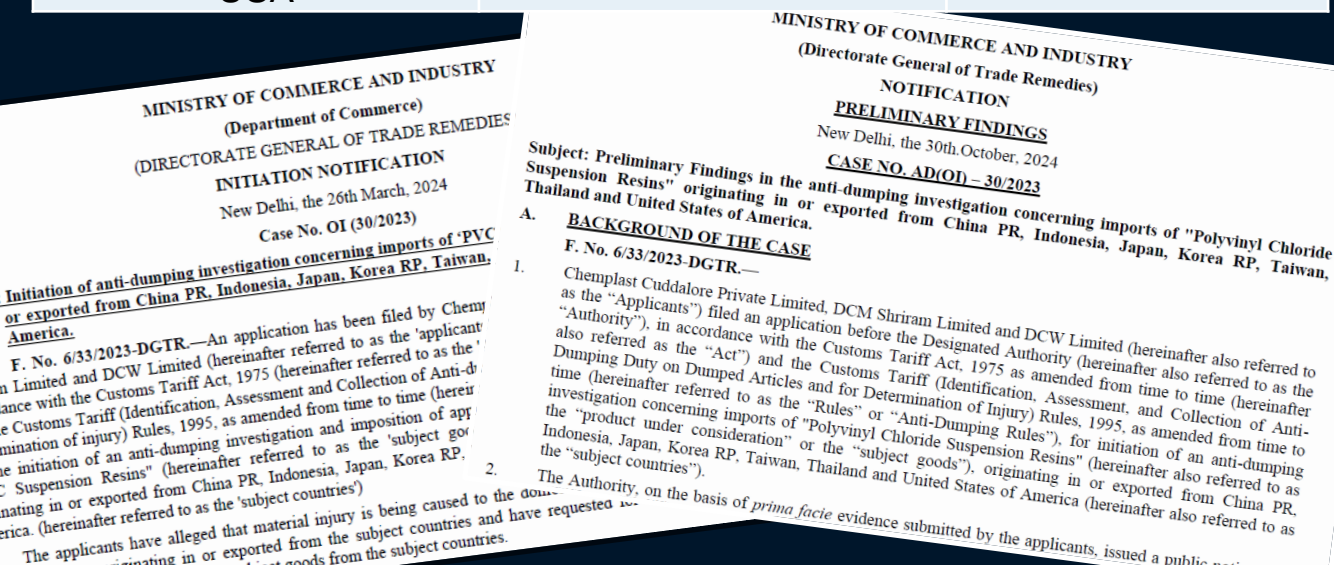
Implement target in June 2025?

India ADD Preliminary Findings announcement October 2024)

Country/Place	Company	Amount (\$/mt)
Japan	Kaneka & Shin Dai Ichi & Shinetsu	54~73
Taiwan, China	FPC & GCPC & OPC	25~74
China	Multiple producers	82~125
South Korea	Hanwha & LG	0~51
Indonesia	TPC & Asahimas	61~73
Thailand	TPC & AGC Vinythai	53~80
USA	Shintech & Westlake	104~164

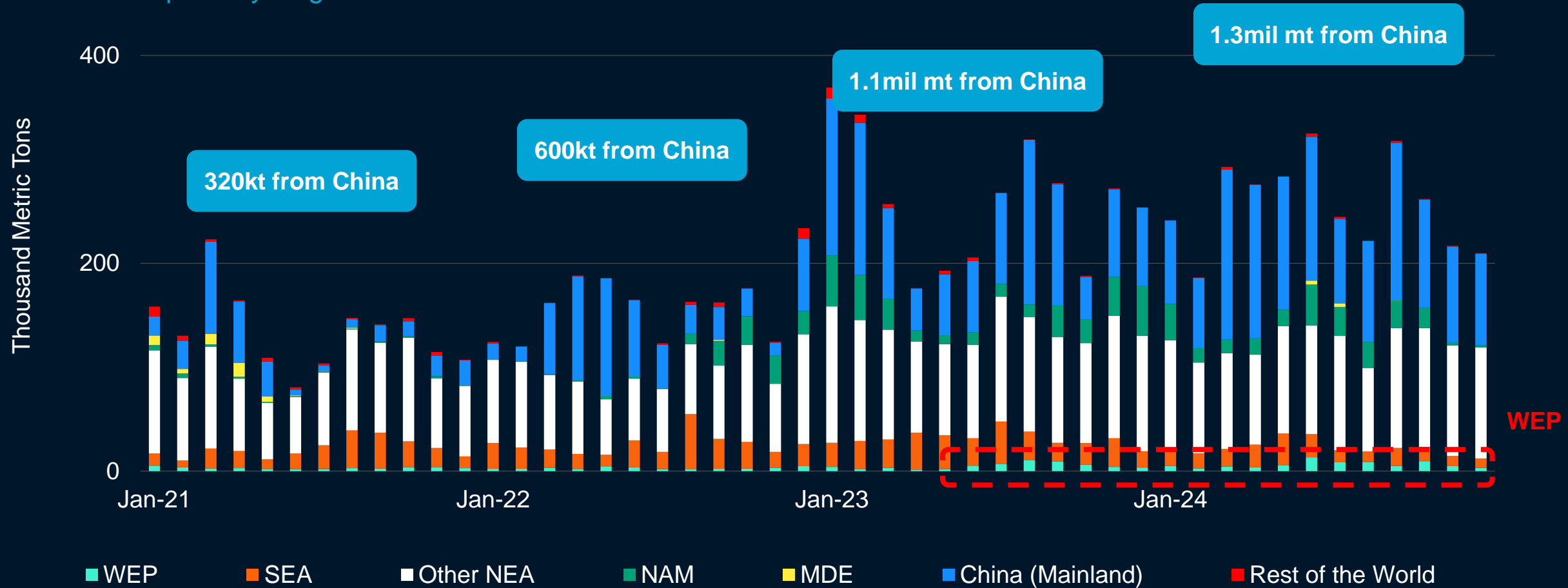


- Around 10 producers have completed the authority's plant inspection and received a BIS license
- Some major producers in Japan, Taiwan, Thailand, Indonesia, WEP and the US have completed the authority's plant inspection and are in the final stage, waiting for the official approval of the BIS license
- No Chinese producers have started the authority's plant inspection after submitting the application



India still heavily rely on Chinese PVC import

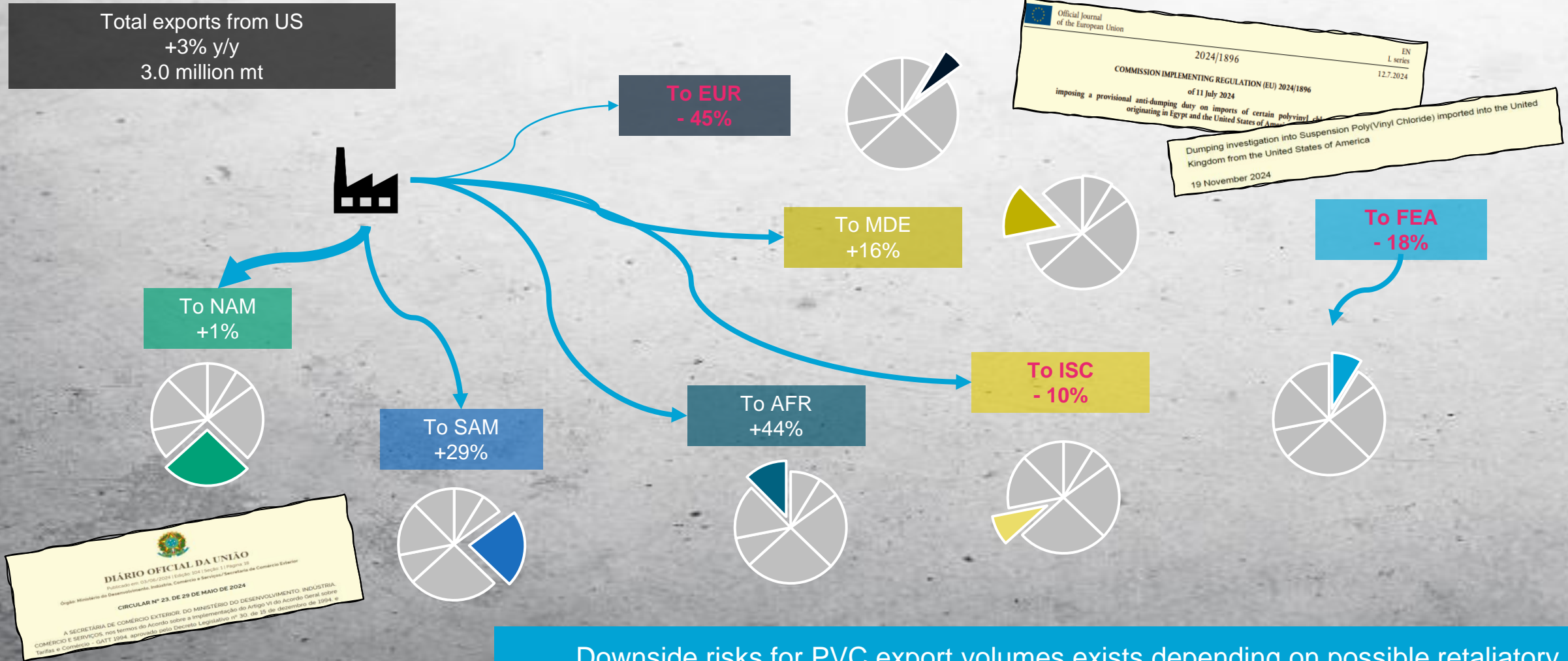
India PVC Imports by Origin



Source: Chemical Market Analytics by OPIS

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US- Export more than one-third of its PVC production in 2024, despite ADD reshaping the trade flow



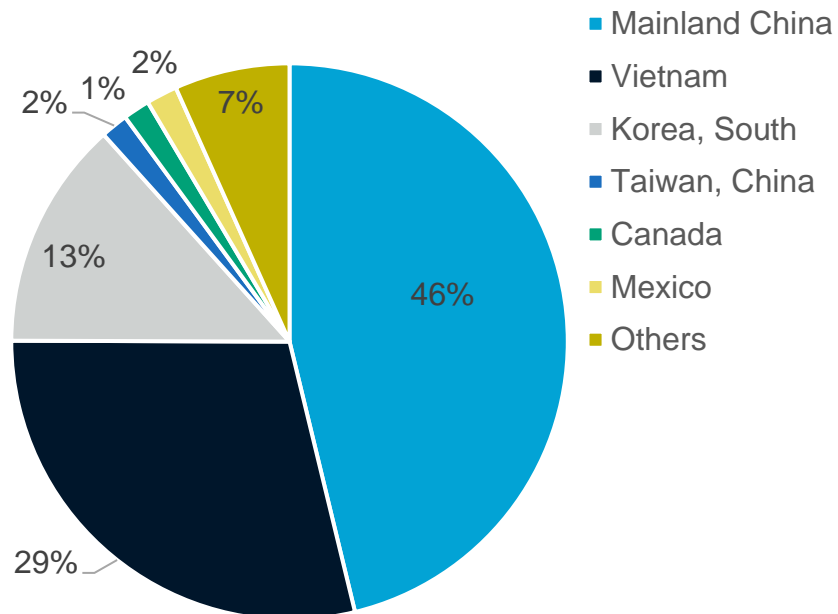
Downside risks for PVC export volumes exists depending on possible retaliatory measures from other countries regarding the new US reciprocal import tariffs.

Source: GTT

US- The real impact may be on imports of PVC additives and finished products

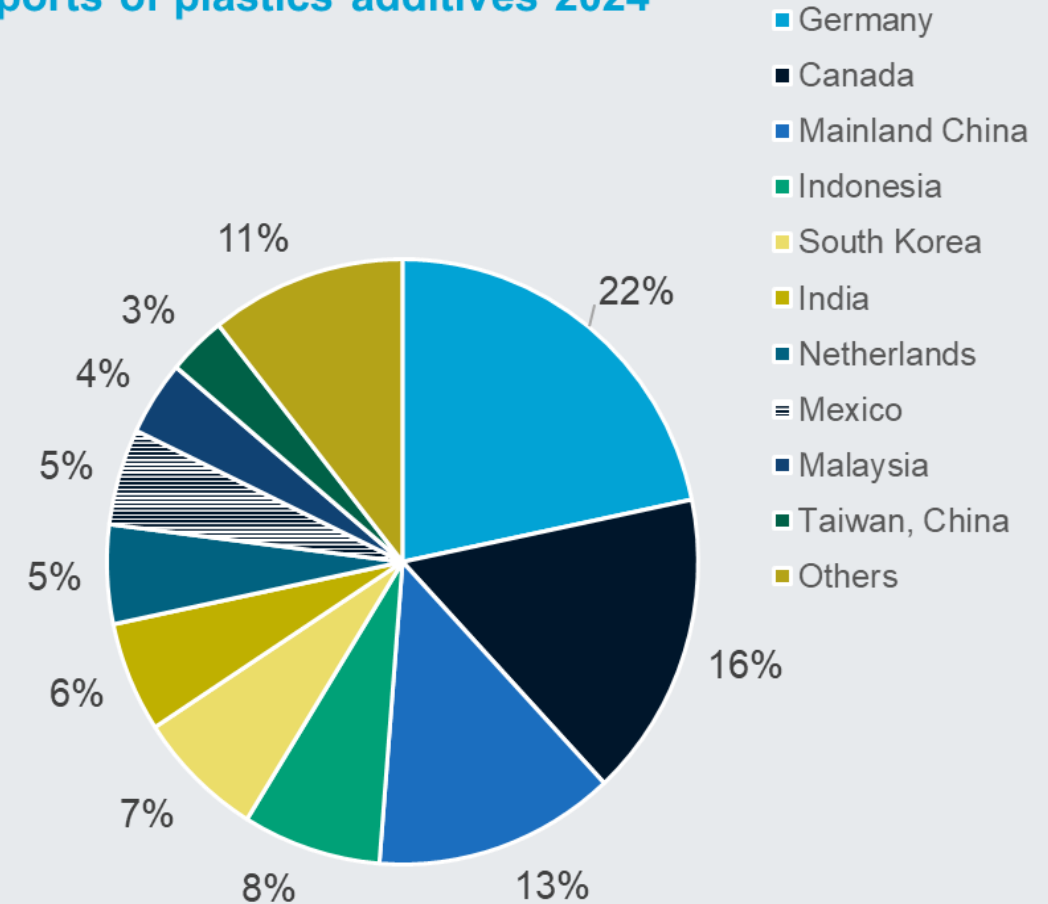
- The US imported in 2024 nearly 105 thousand mt of plastics additives, up 32% vs 2023
- Additives from Canada and Mexico were only 21% of imports
- Vinyl flooring imports mainly come from Mainland China, Vietnam and South Korea, up 4% avg vs 2023

Origins for PVC Floor & Wall coverings 2024



Source: Chemical Market Analytics by OPIS

US imports of plastics additives 2024



Source: GTT, Chemical Market Analytics by

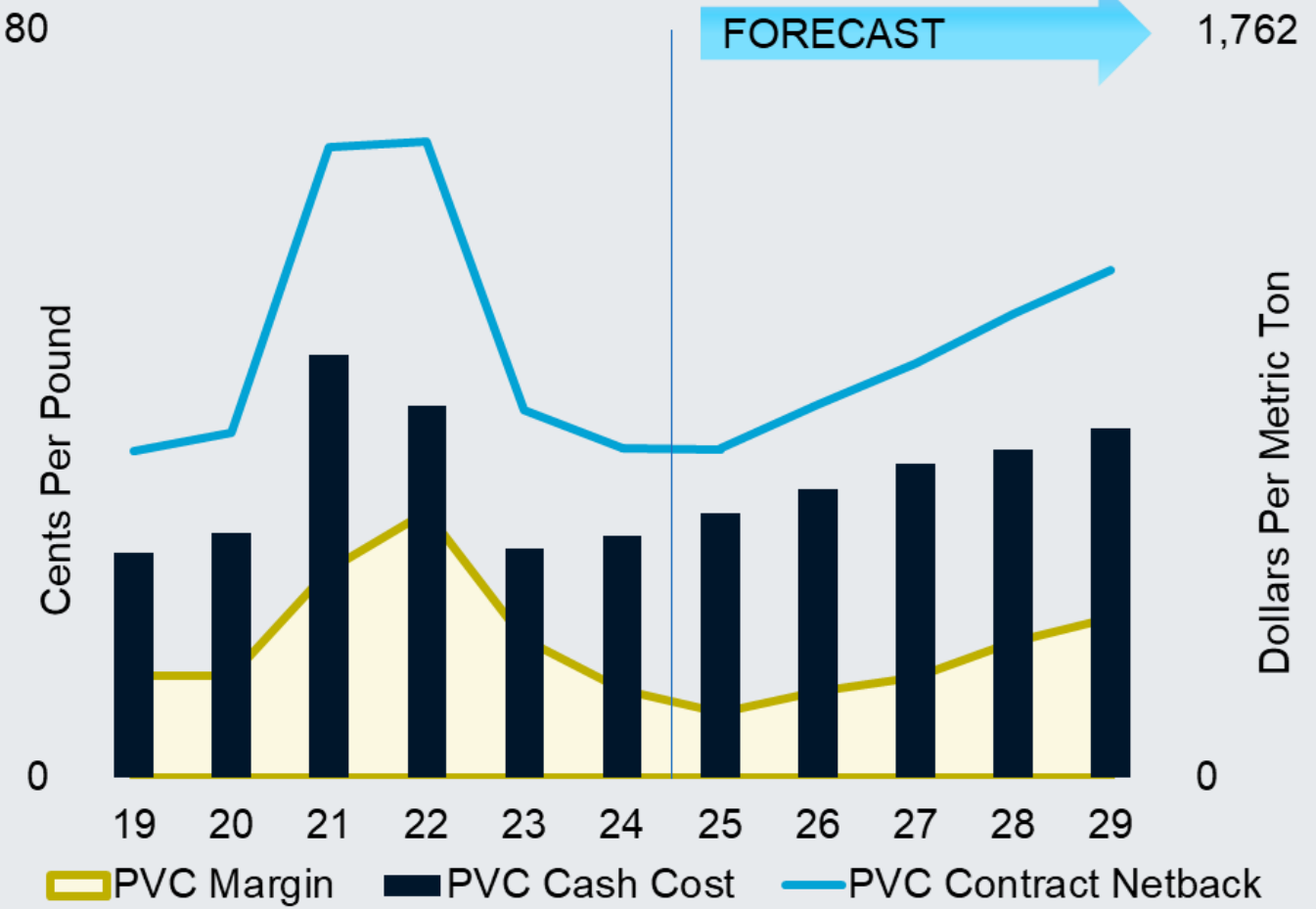
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US- Improved residential and infrastructure construction should support PVC prices long term

- North American PVC demand growth in 2025 should continue its recovery near 3-4%.
- PVC contract prices are expected to follow the demand increase and cost profile.
- Newer assets and more reliable assets should translate into less operational downtime.
- New US import tariffs for finished products may bring some opportunities but may not offset the impact if other countries impose retaliatory measures on US PVC exports.

US PVC Annual Economics

Asset Sharing Methodology



Source: Chemical Market Analytics by OPIS

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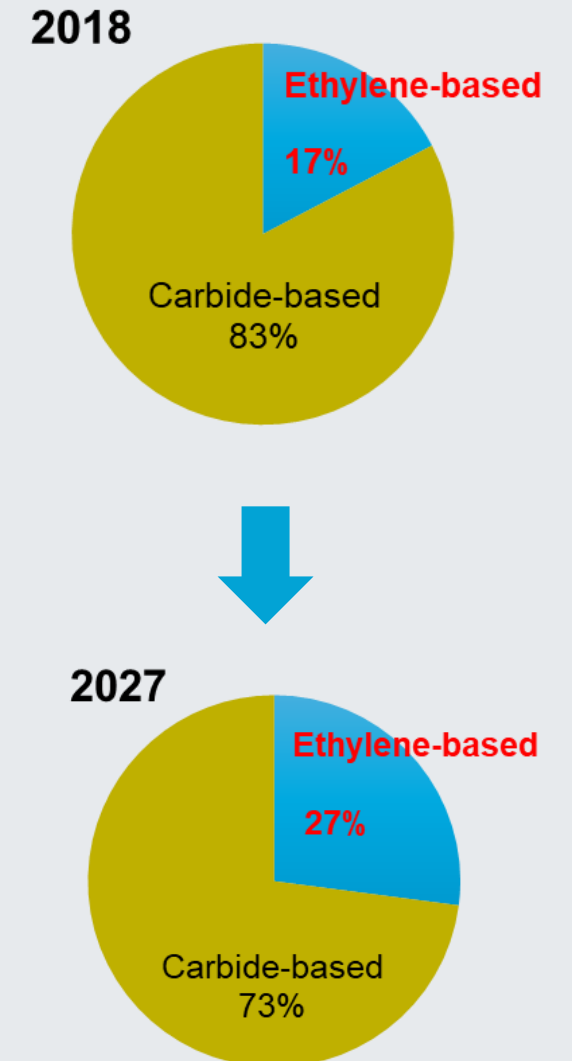
Future Landscape



Restriction – Limiting new expansion in China

National Development and Reform Commission (NDRC)
- Guiding Catalogue for Industrial Structure Adjustment (2024 Edition)

Restriction class	New caustic soda capacity, relocation projects excepted, use industry waste salt more than 40% excepted
	The initial scale is less than 300,000 tons of ethylene oxychloride process PVC
	PVC ordinary artificial leather production line
	PVC food insurance packaging film
Obsolete class	High mercury catalysts (more than 6.5% mercury chloride) and carbide-based PVC plant using high mercury catalysts

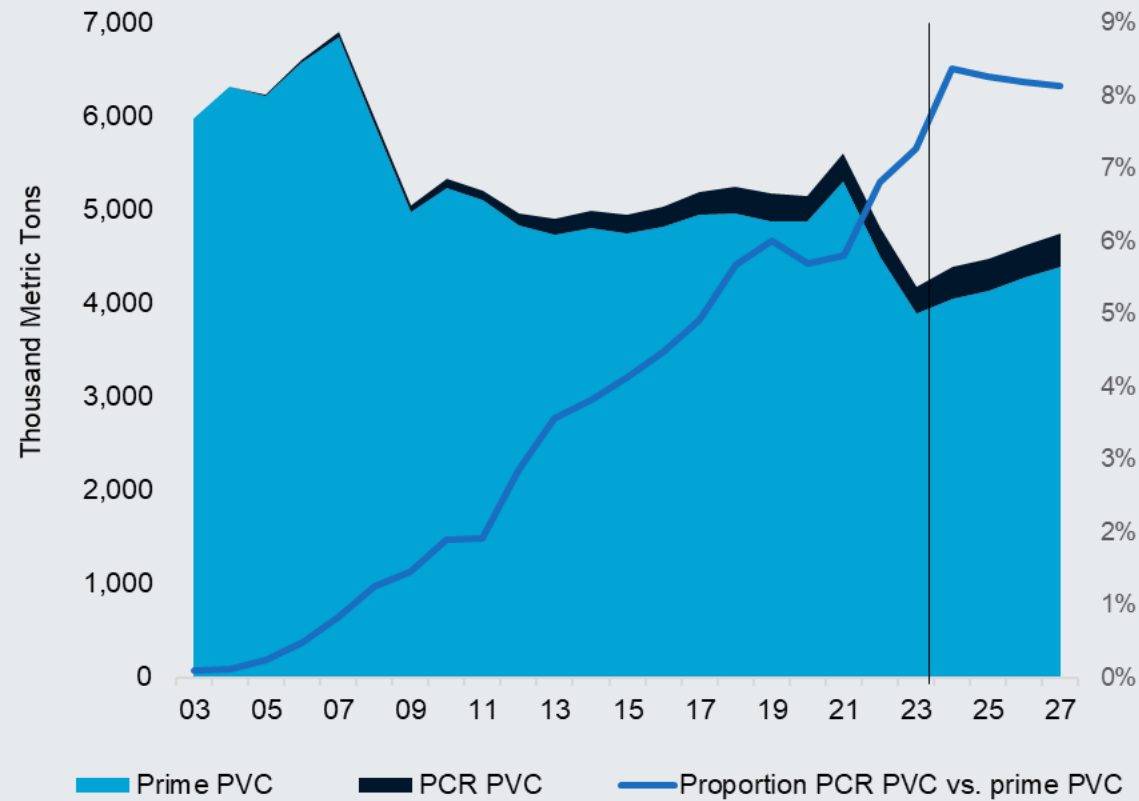


The National Development and Reform Commission (NDRC) Benchmark

	Industry	Unit	Benchmark	Standard	Reference standard
Caustic soda	membrane liquid caustic soda ≥ 30%	Standard coal kg/ton	315	350	GB 21257
	membrane liquid caustic soda ≥ 45%	Standard coal kg/ton	420	470	
	membrane solid caustic soda ≥ 98%	Standard coal kg/ton	620	685	
PVC	Carbide-based	Standard coal kg/ton	193	270	GB 30527
	Carbide-based(paste)	Standard coal kg/ton	450	480	
	Ethylene-based	Standard coal kg/ton	620	635	
	Ethylene-based (paste)	Standard coal kg/ton	950	1100	

Recycle - The growing but possibly peaking role in Europe

Europe prime PVC and PCR PVC demand evolution



Recycle - Sustainability initiatives by the industry in the US

Vinyl industry in the US is already recycling 160 milion lbs per year of post-consumer PVC (~73kt, 1%)

- Vinyl roofing membrane
- Vinyl siding
- Medical devices & IV bags



Source: Vinyl Sustainability Council 2022 progress report, Baxter, Northwestern Medicine

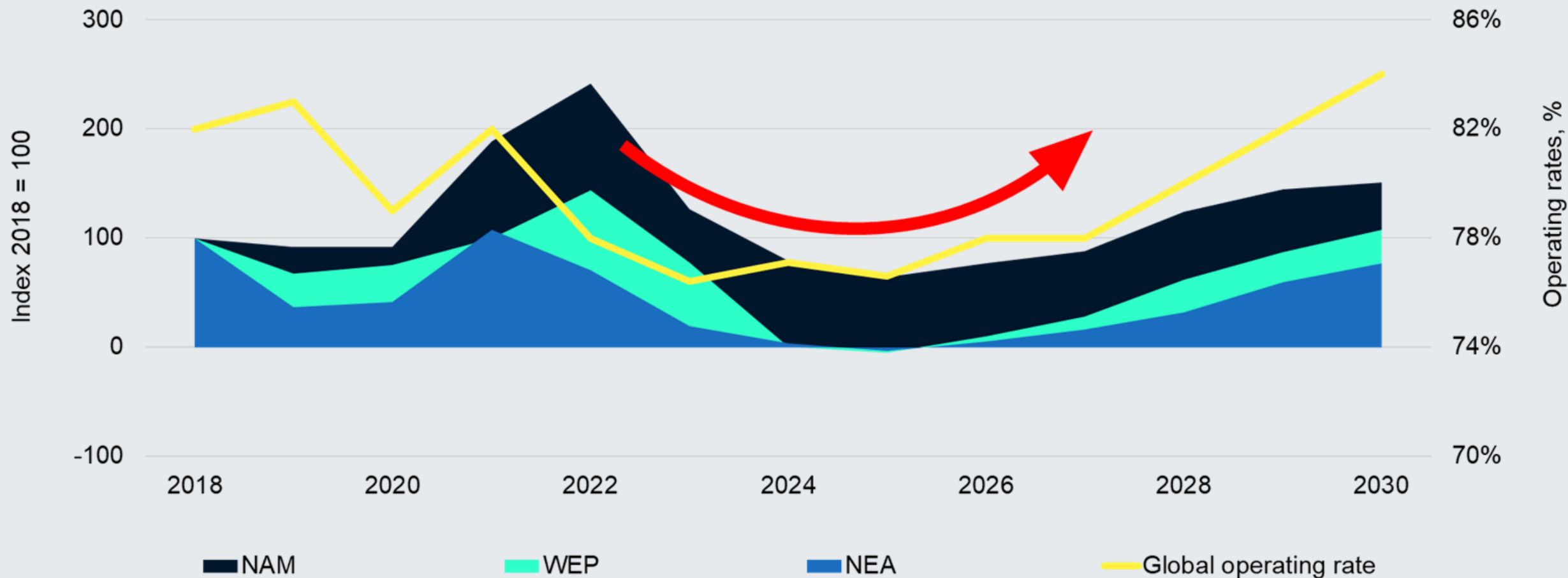
Key takeaways

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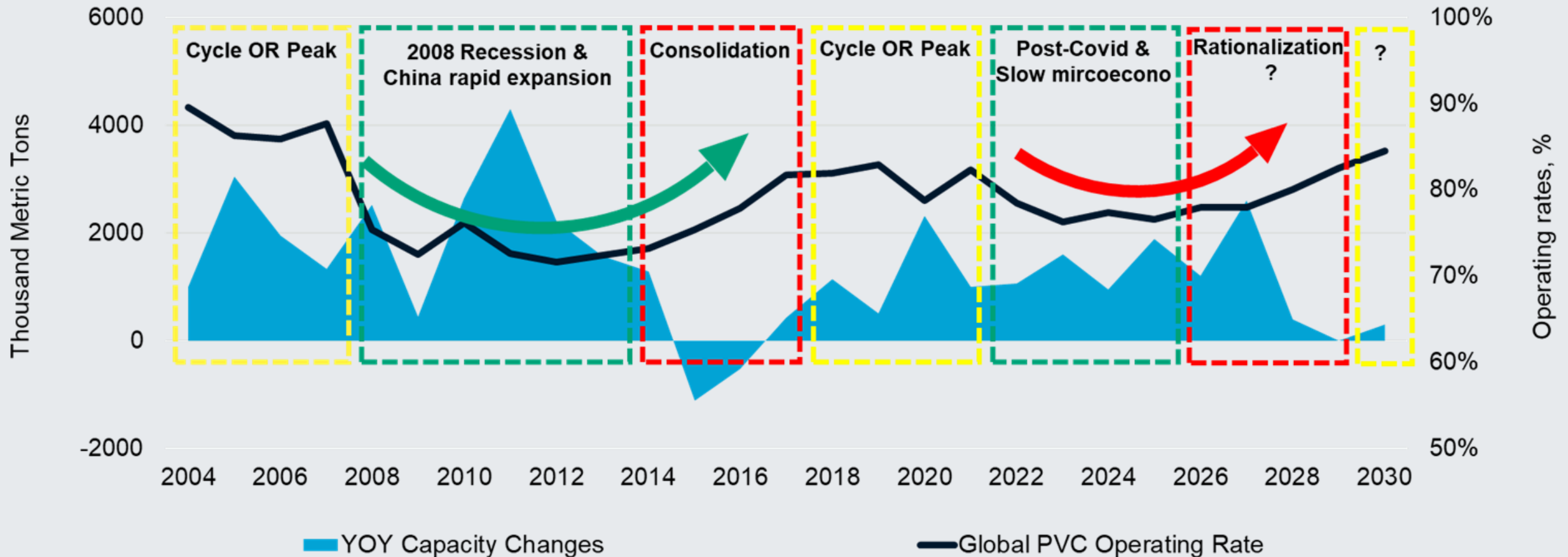
PVC margin already at the bottom, speed of climbing out from trough in question

Global PVC margin by regions (Index 2018=100)



Chances of quicker recovery?

Global YOY capacity changes versus operating rate



Source: Chemical Market Analytics by OPIS

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Key Takeaways

- Expect PVC op rates and margins trough through 2025, caustic to support ECU in the balance.
- CA/VIN both capacity and demand growth shift from NEA to SEA & ISC
- Low plants utilization rate might not be sustainable in Mainland China, chances of rationalization in supporting a speedier global CA/VIN recovery
- U.S demand is supported by strong construction & infrastructure spending. Tariffs may provide further upside on domestic PVC finish goods demand.
- Tariffs increase the risk of demand destruction for Chinese PVC finish goods exports

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